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National Housing Forum

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National Press Club

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December 3, 2007

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Washington, D.C.

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1 Claude Rollin: Well, good morning. My name is
2 Claude Rollin, and I'm with the Office of Thrift
3 Supervision here in Washington, D.C. I want to welcome
4 all of you to the OTS's second National Housing Forum.
5

6 Before we get started, I just have a few brief
7 housekeeping announcements. First one is, please turn
8 off your Blackberries, cell phones, pagers, so we don't
9 have any unexpected disturbances during the program. Any
10 messages we have for conference attendees will be at the
11 registration desk right outside the ballroom doors, and
12 if there's anything at all that we can do for you while
13 you're with us today, please see one of the OTS hosts,
14 who will be happy to assist you in any way that they can.
15

16 We have a very exciting program for you today,
17 with lots of top-notch speakers, and some very
18 interesting issues. So, let me just give you a brief
19 overview of what we're going to cover today.
20

21 In just a few minutes, I'm going to introduce
22 the Director of OTS, who will make some opening remarks.
23 Following the Director's remarks, we will hear from our
24 nation's chief house official, the Secretary of Housing
25 and Urban Development.
26

27 Following HUD Secretary Jackson's remarks,
28 we'll call up our first panel, who will share with us
29 their outlook for the U.S. housing market, and the
30 potential impact on financial institutions. That panel
31 will be moderated by CNBC Anchor Maria Bartiromo.
32

33 At 10:30, Treasury Secretary Paulson will be
34 here, and share with us his perspective on the current
35 situation in the housing and mortgage markets.
36

37 Following Secretary Paulson, we'll take a short
38 break, and come back here at 11:00 for our second panel,
39 who will discuss the current challenges and risks in the
40 home mortgage market. That panel will be moderated by
41 Kathleen Hays of Bloomberg TV.
42

43 At about noon, we will have to clear out of
44 this room, to allow the Press Club to set up for lunch,
45 and we'll come back at 12:30 for the luncheon, where
46 we'll have a speaker who is the former FDIC Chairman Bill
47 Seidman, Chief Commentator on CNBC.
48

49 Our third panel after lunch begins at 2:00,
50 where we'll discuss some of the critical consumer
51 protection issues in housing finance, including the
52 growing problem of foreclosures. That panel will be

1 moderated by Barbara Rehm, of the American Banker.
2

3 Our final panel of the day, beginning at 3:30,
4 will examine the impact of the capital markets on housing
5 finance. That panel will be moderated by Ron Insana, of
6 Insana Capital Partners.
7

8 At 4:45, Director Reich will be back to make
9 some closing remarks, and then from 5 to 6:30, we'll have
10 reception for all of the conference participants in the
11 Holman Lounge, right down the hall from the ballroom.
12

13 Now, without further adieu, it's my great
14 privilege to introduce the Director of the Office of
15 Thrift Supervision, the Honorable John M. Reich.
16 Director Reich spent the first 23 years of his career as
17 a community banker in Illinois and Florida, including 10
18 years as President and CEO of the National Bank of
19 Sarasota. He was then persuaded by his good friend, U.S.
20 Senator Connie Mack, to come to Washington and serve on
21 the Senator's staff, which he did for 12 years.
22

23 From 1998 to the year 2000, he was Senator
24 Mack's Chiefs of Staff, overseeing all of the Senator's
25 offices and Committee assignments, including the Senate
26 Banking Committee.
27

28 In January 2001, Director Reich was appointed a
29 member of the FDIC's Board of Directors, shortly
30 thereafter, he became Vice-Chairman of the FDIC. In
31 August of 2005, he was appointed as Director of OTS, his
32 current position, and in that capacity he remains a
33 member of the FDIC board.
34

35 As Director of OTS, John Reich has upgraded and
36 revitalized the Agency, making it one of the premier
37 regulatory agencies in Washington. He's proven to be an
38 extraordinary leader, inspiring me and countless others,
39 to reach for the stars and do the best we can on a daily
40 basis.
41

42 During his tenure at both FDIC and OTS,
43 Director Reich has been a tireless advocate for community
44 banks, and a real champion of reg burden relief for the
45 entire industry.
46

47 Please join me in welcoming our host, OTS
48 Director John Reich.
49

50 [Applause.]
51

52 John Reich: Thank you, Claude. Maybe a bit of

1 hyperbole in that introduction. Thank you very much to
2 all of you for being here today, I'm pleased to
3 officially welcome you to the second National Housing
4 Forum sponsored by the Office of Thrift Supervision.
5

6 With us today are many CEOs and other senior
7 level representatives from many banks, thrifts, mortgage
8 companies, insurers and security firms, we also have home
9 builders, realtors, leading economists, accountants,
10 banking lawyers, key leadership from Fannie Mae and
11 Freddie Mac and a number of prominent Wall Street
12 executives here today.
13

14 We're also honored to have a number of the
15 agency principals, some of them will be here a little bit
16 later this morning, key Congressional staff,
17 distinguished leaders from national consumer and
18 community groups. Finally, there are senior officials
19 from all of the bank and thrift regulatory agencies, as
20 well as from the Department of Housing and Urban
21 Development.
22

23 So, welcome to all of you and we appreciate
24 your being here today.
25

26 There's almost nothing more fundamental in this
27 country than home ownership. Accessible and affordable
28 housing is a critical building block of communities,
29 large and small. And, the fact is most people are unable
30 to buy a home without a reasonably-priced mortgage at
31 payments that they can afford.
32

33 We at OTS have a keen interest in the future of
34 housing in America. Specifically, home mortgages lie at
35 the core of what our agency is all about.
36

37 As you may know, thrift institutions supervised
38 by the Office of Thrift Supervision are required by law
39 to keep a majority of their assets in home mortgages and
40 other consumer-related loans.
41

42 As Director of OTS, I oversee an agency with
43 more than 1,000 employees, responsible for supervising
44 830 savings institutions, with total assets of
45 approximately \$1.6 trillion.
46

47 We also supervise 470 savings and loan holding
48 companies with approximately \$8.5 trillion in total
49 domestic assets.
50

51 Our institutions, by and large, have done an
52 outstanding job of making the dream of home ownership

1 come true for millions of Americans. In the third
2 quarter of this year, thrift institutions originated
3 nearly one in three mortgage loans in the country. So,
4 the housing sector slowed down and the recent challenges
5 in the credit and mortgage markets, obviously are of
6 great interest to OTS.

7
8 That is why we believe that we should, once
9 again, sponsor a National Housing Forum to bring together
10 thought leaders from across a wide spectrum of housing-
11 related organizations, to delve into the most critical
12 housing finance issues facing our nation today.

13
14 It would be an understatement to say that much
15 has happened since our last Housing Forum last December.
16 At that time there was considerable uncertainty about the
17 future of the housing sector, a downturn was widely
18 anticipated, but few predicted the major disruptions that
19 we experienced in August of this year.

20
21 In fact, many economists and regulators
22 believed problems in the housing sector would largely be
23 contained and have limited impact on the broader economy.

24
25 Few expected the problems in the sub-prime
26 market could have such a profound impact, not only
27 domestically, but internationally. Virtually no one
28 foresaw the multi-billion dollar losses recently reported
29 by some of the largest U.S. banks and brokerage houses,
30 or the negative impact that U.S. housing market woes
31 would have on banks in Germany and Japan, among other
32 countries.

33
34 Yogi Berra is given credit for saying, "It's
35 tough to make predictions, especially about the future."
36 So, instead of trying to predict the future, let me give
37 you a current snapshot of the housing sector at the end
38 of the third quarter of this year.

39
40 Housing starts were down more than 30 percent.
41 New home sales were down almost, excuse me, 23 percent
42 compared to a year ago, and at the end of October, there
43 were 516,000 new homes for sale, an eight and a half
44 month supply at the current sales rate. Sales of
45 existing homes were down almost 20 percent from a year
46 ago, and were at a 6-year low. The total inventory of
47 unsold homes rose to 4.4 million units. In fact, at the
48 current sales pace, it would take ten and a half months
49 to eliminate the inventory, a record length of time.

50
51 A total of more than 635,000 foreclosure
52 filings on more than 446,00 properties were reported

1 nationwide in the third quarter, a 30 percent increase
2 over the second quarter in this year, and a 100 percent
3 increase from the third quarter of last year. These
4 statistics give some indication of the challenge ahead.
5

6 For those insights, we will rely on the many
7 experts that are here today. As Claude outlined a few
8 moments ago, our program today will attempt to cover the
9 most significant issues affecting the housing and
10 mortgage markets.
11

12 We've assembled an excellent group of speakers
13 and panelists, well-recognized in their own rights as
14 leaders in industry, government and consumer
15 organizations. I hope we'll hear some views that will
16 speak to some of the burning issues of the day, including
17 how deep and long-lasting will the current slowdown in
18 housing be, and what will be the ultimate effects on the
19 broader economy.
20

21 How will the mortgage lending business have to
22 change to address the problems that we are currently
23 facing, while assuring the continued availability of
24 credit in the future? How much foreclosure activity do
25 we expect in the next few years, and what steps can be
26 taken to mitigate foreclosure rate? What caused the
27 capital markets to freeze up last summer, and what
28 lessons have we learned from the market downturn?
29

30 So we hope you will find this program
31 informative.
32

33 And now it's my privilege to introduce our
34 first speaker, the Honorable Alphonso Jackson, Secretary
35 of Housing and Urban Development. In nominating Mr.
36 Jackson as the 13th Secretary of Housing and Urban
37 Development, President Bush called him, "One of America's
38 most experienced and respected authorities on housing."
39

40 Secretary Jackson has worked tirelessly at HUD,
41 to increase home ownership, improve public housing, and
42 better serve societies most vulnerable. Please join me
43 in welcoming our nation's top housing official, HUD
44 Secretary Alphonso Jackson.
45

46 [Applause.]
47

48 Secretary Jackson: Thank you very much, John,
49 for the kind introduction, and good morning, ladies and
50 gentlemen.
51

52 I am pleased to open the conference this

1 morning. We met here today with a time of great
2 challenges, in this sub-prime crisis. In my mind, this
3 is a very decisive moment in the economic history of our
4 country. This is a time for our best effort. For us to
5 make a difference, to set the housing market on the most
6 positive course that we can.

7
8 We must turn the housing market around, and
9 create greater stability and predictability. We cannot
10 let the descent -- it descent into free-fall at this
11 point in time.

12
13 We can really see the effect of the sub-prime
14 crisis in this country on our landscape. The tragedy of
15 losing a home is haunting. Every one foreclosure is a
16 foreclosure too many. We see the jarring impact on our
17 larger economy, and each day we are confronted with the
18 ripple effect of the sub-prime crisis.

19
20 Reports out of China, Switzerland, Germany,
21 Finland, shows that the sub-prime market has sent
22 shockwaves through the world economy.

23
24 So, this morning we gather here to discuss the
25 topic that is on the minds of millions -- maybe billions,
26 as John said -- of people worldwide. The U.S. housing
27 market must take the lead. And these countries are
28 worried, some are frightened. They see the sour
29 statistics -- higher foreclosures, lower housing starts
30 and lower resale of existing homes. They're suspicious
31 of the news from Wall Street. There is disbelief, second
32 guessing, loss of confidence, lack of trust, and a somber
33 mood. Positive empowerment rates and more consumer
34 income are ignored. Just last week we learned from the
35 Commerce Department that our economy grew a phenomenal
36 almost 5 percent, from July to September.

37
38 But that was followed by sad faces predicting
39 the growth will not last. It is as if we simply expect
40 bad news.

41 The Financial Times put it well last Wednesday,
42 when they said, "Grenades keep going off, and nobody
43 knows what to think, or expect. The fear is of the
44 unknown."

45 Precisely, that is right. There is fear. You
46 can sense it. And some of the fear is based on changing
47 circumstances, an historic feeling that we can't win.

48
49 I've heard some economists talk about the cycle
50 of housing, the spiraling process of good periods
51 followed by bad ones. That the record gains of 2000 to
52 2005 must generate deeper cuts, and perhaps, many months

1 or years to come, we will have this problem.

2

3 Economists talk about the market correction and
4 responsive action. In my mind, they might as well use
5 the word faith or destiny, as if the future was written
6 by the stars. They talk about housing like a Greek
7 tragedy -- that the hammer of the gods have fallen, and
8 the mere mortals, we cannot overcome the power of this
9 physical force, unleashed by the good fortune of the
10 early years. And based on that view, many people wait
11 for further gloom and doom reports. For them, the only
12 question is one of length -- how long must we go?

13

14 Frankly, I'm losing patience with that. So
15 have many Americans. People facing foreclosure don't
16 want to be told that they are victims of a cycle, or that
17 their homes are lost because of credit tightening. They
18 don't want to hear that today.

19

20 With respect, people want answers, solutions,
21 and they want policy makers and financiers to make sure
22 that we stop it now. They want us to do whatever it
23 takes to prevent it from happening again. They want you
24 and I to be instantly reactive and at the same time
25 proactive, helping to address the current crisis, and
26 avoid repetition of the future.

27

28 I know that we can stop many of these projected
29 foreclosures. Let me say this again. We can stop the
30 upcoming foreclosures. We can help end this cycle,
31 perhaps end it quickly.

32

33 We have learned a very hard truth about the
34 lending practice in this country. The complex
35 interrelation that stimulates global investment requires
36 a solid foundation, and that begins with the first loan,
37 the loan to purchase a home. Loans themselves must be
38 solidly, must be bedrock.

39

40 We know that the favorite housing market
41 attracts lenders, and those lenders attract other
42 lenders, they attract repurchases, and so on. Housing,
43 in my mind, is an investment for the buyer, and for those
44 all alone, the market lending line. So lending practice
45 must be sound, transparent and responsible. We have
46 learned that nothing good comes from predatory lending,
47 or shady lending deals. Ultimately, in my mind, what
48 goes around comes around. Slick and sinister lenders
49 also the bowels by their own questionable, unethical,
50 practical, hurts the whole country. And they hurt people
51 who have invested all of their lives to own a home.

52

1 But there must also be understanding. That not
2 all sub-prime loans are problematic. In fact, about 70
3 percent will not fall into foreclosure, which means that
4 most sub-prime loans contributed to home ownership and
5 wealth creation for many Americans in this country.
6

7 But we need to learn the difference between
8 risky, but good loans, and ridiculous and unaffordable
9 loans. The bad loans often came when some lender
10 exploited the homeowner with an impossible repayment
11 burden. Often the bad loans were passed on to secondary
12 lenders, carrying the impossible reset rate like a virus,
13 waiting to infect the process. There's no wonder that
14 the Japanese governor called the sub-prime market, "A
15 serious disease." It must look like that to some people.
16

17 And we must not only cure the disease, but
18 vaccinate ourselves against further outbreaks. That is
19 why I believe the role of housing counseling remains
20 prominent in the years to come.
21

22 There are more than 2,300 HUD-approved housing
23 counseling centers in this country. They can help the
24 prospective homebuyer determine the loan, whether it's
25 affordable, or not. They can help the homeowner
26 understand the contract, and avoid unavoidable resets.
27

28 The sad truth is that many foreclosures could
29 have been avoided on the front, if we had only paid
30 attention to the contract, and greater understanding of
31 the fine print.
32

33 The President understood the value of housing
34 counseling, and funding has doubled since he has been
35 President. Earlier this year, I announced \$44 million in
36 new housing counseling money -- grant to 400 States and
37 local governments.
38

39 The President in this '08 budget has asked for
40 \$50 million more. It is my hope that the prospective
41 homebuyer routinely consults counseling as part of the
42 home ownership process. We must also bring stability to
43 the housing market. Let me say that again -- we must
44 also bring stability to the housing market, and the FHA
45 Administration can help us do that.
46

47 That was the original role of the FHA in 1934,
48 to help stabilize the real estate market during the
49 Depression. If we can do this, it will break the cycle
50 of foreclosure and price depreciation, and bring much
51 more needed liquidity to a very tight market. As
52 Secretary, I have directed FHA to proactively do as much

1 as possible to help homeowners. But working within the
2 current regulatory authority, FHA has provided
3 refinancing options to tens of thousands of homeowners
4 who are eligible, and face foreclosure, under the current
5 non-FHA limit.

6
7 But we need to do more. So, this summer
8 President Bush announced a new initiative, to build on
9 the previous work. It's called FHA Secure. The program
10 is both those who have either a conventional loan, or a
11 sub-prime loan.

12
13 Under FHA Secure, borrowers who otherwise were
14 credit-worthy, but who have recently become delinquent in
15 their mortgages, will now be eligible for FHA-backed
16 loans. So families with otherwise strong credit
17 histories, but in default because of the reset of their
18 mortgage, will get help.

19
20 We believe wholeheartedly that through FHA
21 Secure, we estimate we can help an additional 80,000
22 delinquent, yet credit-worthy borrowers, refinance a safe
23 FHA loan. This is in addition to the 160,000 non-
24 delinquent borrowers we already expect to help next year.
25 This would bring the total of new borrowers assisted by
26 FHA existing refinancing programs, FHA secure, to 240,000
27 families next year.

28
29 People understand the value of an option. FHA
30 Secure was announced in September -- two months ago --
31 and we have already helped more than one -- we've already
32 accepted more than 111,000 applications, and closed on
33 33,000, to date. The market values of the loans we
34 approved is worth more than \$4.2 billion.

35
36 This shows, in my mind, the importance of this
37 effort, and how much difference we can make for those
38 facing foreclosure. But we need more than that. We have
39 exhausted all of our administrative actions. We need
40 legislation to help even more people.

41
42 So, President Bush has pushed Congress to
43 modernize FHA, a bill that the Administration introduced
44 two years ago. Let me say this emphatically -- we need
45 the new legislation to refinance FHA. We need to help
46 more and more Americans keep their homes. Every day that
47 we delay in passing that legislation, more families are
48 at risk. These families are in danger of losing their
49 homes. Think of what that means to them.

50
51 So, I urge Congress and I ask for your help
52 today, to tell Congress to pass the FHA legislation. We

1 have had the House to pass it, it has been sitting in the
2 Senate for too long.

3 I want to mention one more public/private
4 sector effort called Hope Now. It shows great promise.
5 It's an Alliance of the mortgage industry, national
6 counseling agencies and other investors in the industry
7 associations. At the request of my colleague, Secretary
8 Paulson and I, this group has contacted hundreds of
9 thousands of Americans at risk of losing their homes.
10 The Alliance has set up a hotline for homeowners to call.
11 It's 888-995-HOPE.

12
13 This hotline today is up and running in both
14 Spanish and English. Alliance members are working to
15 adopt HUD credit counseling standards, which will help
16 fortify lending practices.

17
18 This corporation is yet one more way that can
19 smooth the housing cycle. We must do this, and more.
20 The cumulative effect can shift a market's incentive,
21 provide a smoother housing cycle, vastly reduce the
22 difference between the extreme fluctuation that we see
23 today. In the near future, home ownership should
24 continue to be the bedrock of the economy. The time of
25 affordable loans should never end.

26
27 We need to aim for slow, but yet steady growth.
28 We must put in place a process to eliminate the highs and
29 the lows, or at least convince the cycle into something
30 more than predictability, and less severe.

31
32 This is a moment for us to be strong, credible,
33 bipartisan, and for global leadership. What we need
34 today is cooperation, statesmanship and visionary action.
35 We must dispel the uncertainty. We must act responsibly
36 and wisely. And in this time, we must look beyond the
37 paradigm, and give people hope.

38
39 I believe that what the President has put in
40 place, and with the action of Congress, but especially
41 with your help, we can solve this problem and solve it
42 very quickly.

43
44 I leave you with this: What we do in our
45 economy will dictate what happens in the world. Let's do
46 a positive job, and make sure that we come out of this
47 crisis.

48 Thank you.

49
50 [Applause.]

51
52 John Reich: Thank you, Secretary Jackson.

1 You've set the table for us today.

2

3

4 It's my pleasure now to introduce the moderator
5 of our first panel, Maria Bartiromo, the anchor at CNBC.
6 Maria is anchor of CNBC's Closing Bell, and Managing
7 Director of the Wall Street Journal Report, a financial
8 and economic news program. She can be heard on the radio
9 across the country, on Your Money Matters -- also she
10 writes a bi-weekly column in Business Week Magazine,
11 entitled Face Time, and a monthly column in Readers'
12 Digest magazine called MoneyMakers.

13

14 Maria is noted for being the first journalist
15 to report live, breaking news from the floor of the New
16 York Stock Exchange. She's also a best-selling author
17 for her book, Use the News - How to Separate the Noise
18 from the Investment Nuggets and Make Money in Any
19 Economy.

20

21 She's covered the housing slowdown and current
22 tight credit environment extensively on her CNBC program,
23 and in her Business Week column. It's a pleasure to have
24 her here today to moderate our panel, Outlook for the
25 U.S. Housing market and potential impact on financial
26 institutions.

27

28 Maria Bartiromo.

29

30 [Applause.]

31

32 Maria Bartiromo: Thank you very much. Good
33 morning, everyone, it is good to be here. I'd like to
34 thank the Honorable John Reich, as well as the entire
35 team at the Office of Thrift Supervision for having me,
36 and thank you for coming.

37

38 This is an important topic, let's get right to
39 it. On our first panel this morning, we have truly some
40 of the leaders of this industry. As I mention your name,
41 do join me up on stage.

42

43 Please welcome Frederick Cannun, Managing
44 Director of Research at Keefe, Bruyette & Woods, Angelo
45 Mozilo, Chairman and CEO of Countrywide Financial, Robert
46 Toll, Chairman and CEO of Toll Brothers, and Dr. Mark
47 Zandi, Co-founder and Chief Economist, Moody's
48 Economy.com.

49

50 [Applause.]

51

52 Maria Bartiromo: Well, we heard the statistics
just a few moments ago of what's going on in the

1 business. Why don't I kick it off -- and I hope we can
2 be as conversational as possible, so if you hear
3 something that some of your colleagues on the panel -- if
4 you agree with, you disagree with, please jump right in
5 so we can have a conversation.

6
7 We do have microphones in the audience, so
8 please do get some questions ready, because I'm hoping to
9 come to all of you to also participate in the
10 conversation.

11
12 Let me kick it off as the status of where we
13 are right now, Angelo? Give us a status check, where are
14 we in this cycle of slowdown for housing?

15
16 Angelo Mozilo: I don't know why you'd pick on
17 me first, Maria --

18
19 Maria Bartiromo: Well, you're the leader.

20 Angelo Mozilo: Yeah.

21
22 I think the Secretary laid out a good portion
23 of the issues, but I do -- I don't know where we are in
24 the cycle, I wish I did. The -- but I think we're
25 dealing primarily with the results -- I think, I hope now
26 is a very important initiative, I think all the
27 initiatives are very important to avoid foreclosures, but
28 I think we're dealing, clearly, with the results, and not
29 with the cause, nobody's addressing the cause, and that's
30 what has to be addressed, ultimately, and that's the fact
31 that values of homes continue to go down, and as they go
32 down, the problem gets exacerbated. And until we stop
33 that cycle, we'll continuously deal with this break in
34 the dam.

35
36 And the cause of the deterioration in values is
37 a lack of liquidity. You'll hear that throughout this
38 whole, I'm sure, the capital and liquidity. But
39 liquidity, primarily. I mean, we're at the forefront, we
40 deal with the mortgagor, it's very difficult to get
41 financing today to buy a home, unless you're in with the
42 Freddie/Fannie limits, and many areas of the country are
43 beyond that. So, the cycle, the major cycle is house
44 price deterioration.

45
46 And, it's interesting to me -- and then I'll
47 stop talking -- but it's interesting to me that we had
48 none of these problems while values were going up. We
49 were making these loans for 5 or 6 or 7 years -- no
50 problems, no delinquencies, no foreclosures -- same
51 loans. But values were going up, and people were able to
52 work their way out of a problem, either through refinance

1 or selling the home, you know, they had equity.

2
3 Once their equity was gone, then the problems
4 were exposed, and that led to a whole series of actions,
5 including lack of liquidity in the secondary market,
6 cutoff liquidity in the secondary market, and the only
7 available liquidity being Fannie and Freddie. And so,
8 that's the issue that has to be addressed, and that's a
9 very complex one.

10
11 The one we're dealing with today in terms of
12 resets, and how we deal with resets is relatively easy.
13 That can be done, and will be done. It's how do we stop
14 it. And you have to get the inventories, that the
15 Secretary talked about, were huge inventories of homes
16 that have to be purchased. And there has to be liquidity
17 for people to go out there and purchase.

18
19 And that's the problem, as I see it.

20 Maria Bartiromo: Robert Toll, how do you see
21 it?

22
23 Robert Toll: I don't see it as a liquidity
24 crisis, because the reality is, we had a housing crisis
25 long before we had this sub-prime debacle and so-called
26 liquidity crisis. The housing market went bad with
27 Katrina '05. I don't know what the connection is,
28 necessarily, but I can make it up.

29
30 [Laughter.]

31
32 Robert Toll: But so can you -- lack of
33 confidence, we saw ourselves as incapable, and like
34 Bangladesh in a storm -- people floating upside down, and
35 the government couldn't do anything about it. And too
36 many people went to the window at the same time and said,
37 you know what? Cash these.

38
39 Of course, you had no housing crisis when
40 housing prices are going up, how could you? If you can't
41 afford to pay the mortgage, sell the house, take the
42 profit, go buy another one and keep on rolling. The
43 problem was that it became too easy, we had mortgages
44 available to the alive and standing -

45
46 [Laughter.]

47
48 Robert Toll: And those were about the only
49 criteria, again, why not? Because if a guy can't pay the
50 mortgage, he's going to sell the house for more money,
51 and we'll keep on rolling. So, it was good times. We
52 had probably 15 to 20 percent -- that's not a lot -- 15

1 to 20 percent more demand in the market than under an
2 owner-occupied situation, circumstance.

3 When they went to the window, not only did they
4 stop demanding, they started supplying. So, if you've
5 got 15 to 20 stopping in demand and adding to supply,
6 you've got all of a sudden 30 to 40 percent -- now that's
7 a big number -- differential in the market.

8
9 And what happened was, that hit us like a ton
10 of bricks, housing prices started to fall, and they may
11 not have stopped falling yet, certainly, I'm going to say
12 that this is the best time to buy a home -- you've got
13 sellers on the ropes, and buyers so reticent, you're
14 going to kick yourselves for not scooping up all of those
15 condos in Florida --

16
17 [Laughter.]

18
19 Robert Toll: But that's for another time.

20 I think we can do a lot to help ourselves out
21 of the situation. You know, once upon a time we passed
22 speeding limits, and everybody said, "This is un-
23 American, to tell me that I can't rev it up in the
24 Southwest and do 100 miles an hour," or in Maine do 75 or
25 80 -- but we learned to live with it, double nickel
26 speeding limits for a long time, to conserve energy --
27 maybe we ought to re-think that -- and to conserve lives.

28
29 There's no reason why we can't set limits to
30 how we originate these loans, so that we don't get caught
31 with people that can't possibly pay, other than by
32 selling out of an investment that goes up, because, as we
33 know, they don't always go up.

34
35 And so, I would urge that the legislation be
36 carefully drawn, and that regulation be put in place,
37 very carefully, so as to set limits -- not guidelines,
38 but limits -- so that you can't negative am a home. So
39 that you can't teaser 2, 4, 6, 8, who do we appreciate -

40
41 [Laughter.]

42
43 Robert Toll: And so on and so forth. And, I
44 think through a decent amount of study in the Senate and
45 in the House, we can get ourself some regulation so that
46 we learn from this, and prevent it from happening again.
47 We're not going to make it go away, it's happened.
48 There's the Right of Contract out there, there's lenders,
49 and you can't just say you're going to take the hit.

50
51 I mean, you know, why pick on the poor sap in
52 Germany who bought a bond that's backed by a bond, that's

1 backed by a bond, that has to do with a schlub who bought
2 a house for a 1 percent interest rate, and then he goes
3 to 8, and the house has now dropped by 20 percent in
4 value -- why can't the German investor get out of that
5 situation, why does he have to support the poor fellow
6 that bought the house that was teased into it.

7
8 Now, we can't regulate used car salesmen, we're
9 not going to regulate originators, but what we can
10 regulate is how fast the car can go, and what the
11 originator can put on the books.

12
13 Maria Bartiromo: And, of course we want to get
14 to solutions, we do want to hear your thoughts at some
15 point about what you know about the Treasury plan to
16 freeze certain mortgage rates, we'll get to that in a
17 minute, but Frederick Cannun, you've studied this
18 industry for a long time -- what is your expectation of
19 the resets happening over the next year, and their impact
20 on the broader economy?

21
22 Frederick Cannun: Well, the sub-prime reset
23 issue is certainly a piece of the issue, as was mentioned
24 earlier. But, I think it's important to recognize it's
25 just one piece of a broader issue. It we look at --
26 let's just, before we talk just about the resets, it's
27 important to recognize a number of people who won't be
28 helped by the resets.

29
30 For example, at the end of June, already 20
31 percent of sub-prime loans were either delinquent or in
32 foreclosure. Helping with the reset problem won't help
33 those people.

34
35 We know that a large share of the sub-prime
36 loans were actually made to investors, rather than
37 homeowners. That's not set up to help those people.

38
39 So, we do believe there's a number of
40 individuals, and certainly as a positive that we can help
41 address the reset issue, but I think it's very important
42 for everyone listening to know, this problem is much
43 deeper than the sub-prime reset issue. We saw just two
44 weeks ago, Wells Fargo announced an 8.5 percent loss on a
45 pool of prime home equity loans. That has nothing to do
46 with the reset issue. So, we're seeing losses spread
47 broadly.

48
49 And, as we look out, I think it's important to
50 recognize some of the things that were already said, I
51 think, especially by Angelo, and that is that the real
52 issue underlying this is home prices are down.

1
2
3 We had years of, what I call, asset-backed
4 lending, rather than income-backed lending, and because
5 of that, we've got a situation that's going to play
6 itself out over an extended period of time, and investors
7 globally don't really know what to buy, or how much to
8 price these assets, because home prices are falling at an
9 accelerating rate, and we really don't know the number of
10 defaults that are going to be out there. So, as a
11 result, we have to get through a pretty difficult time to
12 find a bottom. Addressing the reset issue is just one
13 part of an overall, everything that needs to be addressed
14 here.

15
16 Maria Bartiromo: So, how do you get through
17 that? How do you operate in an environment where you
18 really don't know what the securities are valued at?
19

20 Frederick Cannun: It's tough. I think that
21 one of the challenges we find right now is that's
22 essentially what makes it tough. What we have to have is
23 we have to have some investors willing to step in, into
24 the market, to value those securities. But, really what
25 we need to have is something that was mentioned by both
26 of the gentlemen earlier, and that's really what we have
27 to have people start stepping into buying houses.
28 Because until we find that bottom in home prices, it's
29 going to be very difficult to truly value these
30 securities.
31

32 Maria Bartiromo: Mark Zandi, how do you see
33 things, and do you see this market bottoming out, that
34 perhaps would lure homebuyers in?
35

36 Dr. Mark Zandi: Well, we have, I bought a home
37 in Florida, I think I caught the falling knife, though.
38

39 Maria Bartiromo: So did I.
40

41 [Laughter.]
42

43 Dr. Mark Zandi: Well, the housing market
44 peaked two years ago, over two years ago, I think it has
45 at least another year to decline. I'm a numbers guy, so
46 I'll give you some numbers.
47

48 Home sales peaked at 8.5 million units in the
49 summer of '05, they're now running five and three-quarter
50 million units, I think they'll bottom out at about 5
51 million units, early in '08, the Spring of '08.
52

1
2
3 Starts, they peaked at two and a quarter
4 million units in the Spring of '06, they're now running
5 one and a quarter million, they'll be below a million, I
6 think, but the summer of next year.

7
8 In terms of prices, they peaked a little over a
9 year ago on the Kay Schuller, they're down about 7
10 percent. I'd be surprised if we're halfway done.
11 Somewhere about 15 percent effective declines after non-
12 price discounts, at least 15 percent. And they won't
13 bottom out until the end of '08, probably early '09.

14
15 And that forecast assumes no recession, that we
16 avoid recession, which I think is a significant threat --
17 the economy is probably contracting at the moment.

18
19 It assumes more interest rate cuts, the Federal
20 Reserve cuts rates, so 4.5 percent funds rate, at least 4
21 percent funds rate, not 4.5. And, it assumes a
22 significant amount of loan modification effort success
23 that, so far it's been very bad. According to Moody's,
24 through July the modification rate -- I don't believe it,
25 but they said 1 percent, but that kind of gives you the
26 sense of the effort so far.

27
28 We'll need to see something somewhere between
29 20 and 30 percent modification effort in '08 to get to my
30 forecast. If any of those things don't happen, if we
31 have a weaker economy, a recessionary economy, if the Fed
32 doesn't become aggressive. If the modification efforts
33 do not pick up significantly, I think it's at least
34 through the end of the decade, and the declines would be
35 much more severe.

36
37 Angelo Mozilo: What was the denominator? In
38 terms of, 1 percent of what?

39
40 Dr. Mark Zandi: That, 1 percent of all the
41 loans that came up for a reset in -- between -

42
43 Angelo Mozilo: Sub-prime or all loans?

44
45 Dr. Mark Zandi: All loans between January and
46 July of '07, 1 percent had some kind of modification.

47
48 Angelo Mozilo: That's probably right, I'm -- I
49 just, if I could make a couple -- I'm going to stick to
50 my position with all due respect to Bob, who I love --
51 that there is a liquidity crisis. And it's in the
52 secondary market, you really can't -- there's no

1 secondary market. And that really has been historically
2 very important in mortgage finance, having a very liquid
3 secondary market, long before sub-prime. Jenny Mae
4 started that, but we've had a very viable market since
5 the 70's, and we don't have that market any more, and I
6 think that's essential.

7
8 Secondly -- so we do -- liquidity is both on
9 the back end and on the front end, for the mortgagor to
10 buy a home, that's one of the reasons why the values
11 continue to go down, because there's two aspects to it --
12 one, it's very difficult for people to get financing in
13 high-cost states, if not impossible, but also it's
14 psychology of the falling knife. The psychology of the
15 borrower today is, "Look, rates still have to go down
16 lower, and prices still have to go down lower," until you
17 change that psychology, you're going to have this trend,
18 and what can change it is a momentum of people getting,
19 where Bob wants people to go out and buy homes today.
20 And, you need lower rates to do that, but you need a more
21 active, with all due respect to a fail, we need a much
22 more active Fannie and Freddie, with higher loan limits,
23 and taking the cap off of their balance sheets, so the
24 can participate. But it needs a start.

25
26 Robert Toll: I'll vote for that.

27
28 Angelo Mozilo: Will ya? Good, thanks.
29 Thanks, Bob.

30
31 Robert Toll: I didn't say we don't have a
32 liquidity crisis, what I said was, the crisis doesn't
33 come from a liquidity crisis, the crisis comes from the
34 crisis which began at least a year and a quarter, maybe a
35 year in a half before you even saw the cracks in the
36 liquidity chain. So, we know that one of those things to
37 fix it is to overcome the liquidity crisis we have. But
38 in order to get it fixed, to learn from the problems we
39 have now, we can't just fix the liquidity, we have to go
40 to the origination, the beginning.

41
42 Angelo Mozilo: Yeah, I think the origination is
43 self-curing, because most originations are gone,
44 originators are gone, and those who are left know why
45 they're gone, so that's, I think, a self-curing process.

46
47 That's going to be the problem, is that people
48 are just not going to make these loans any more, because
49 of reputational risks, and that's going to hurt a lot of
50 people. But, I do think we just need to jump start it,
51 because I just wanted to --

52

1 Dr. Mark Zandi: I can reconcile the debate.

2

3 [Laughter.]

4

5 Dr. Mark Zandi: That's what economists do.

6

7 Most fundamentally, it's inventory. There's
8 just too much of it. The homeowner vacancy rate is 2.6
9 percent between 1985 and 2005, it was 1.6 percent. That
10 translates into 2 to 2.5 million unsold, vacant homes.
11 That's just swamping the market, it's why house prices
12 are falling, that's why mortgage credit quality is
13 eroding, and why the mortgage securities market is
14 completely shut down, is a mess.

15

16 Now, the liquidity problem is exacerbating the
17 inventory problem -- inventories are going to increase
18 before they actually improve, and the only way you get
19 the market going is two-fold: One, you cut construction,
20 significantly -- you've got too much inventory, how do
21 you fix an inventory problem? You reduce supply and you
22 increase demand. So, you cut construction, massively.
23 We're going to have to go well below a million units for
24 an extended period -- and you cut price. Because that
25 will improve affordability, it'll bring in those
26 investors, and it will stimulate demand, and therefore
27 you need both of those things in a very significant way.

28

29 That's why the housing downturn is going to be
30 very severe over the next 3, 6, 9 months -- it's
31 happening now. The most positive development is that the
32 psychology in the marketplace has shifted, which is very
33 important. It's capitulation, people do not realize --
34 the builders realize, the lenders realize, the sellers
35 realize, if they hold on this is going to get worse, so
36 they're cutting price, they're cutting construction, and
37 so we're going to see a very severe downdraft in the next
38 3, 6, 9 months.

39

40 Maria Bartiromo: So, we're talking about two
41 different issues here, really, liquidity versus or as
42 well as the decline in housing.

43

44 Let me just talk a little about liquidity for a
45 minute. What caused the credit markets to freeze?

46

47 Angelo?

48

49 Angelo Mozilo: The secondary markets, I think
50 probably go back to when Moody's S&P downgraded bonds
51 that investors were holding, they thought they were
52 holding triple A bonds, and suddenly they're holding

1 something substantially less than that. And that froze
2 that sector -- the total loss of confidence in these
3 securities, that were traunched -- as Bob points out,
4 there were lots of tranches in these securities -- but
5 they were rated by S&P and S&P said, "Look, you know, I
6 was just testing your sense of humor, I'm coming back and
7 am going to re-rate downgrade them," --

8
9 [Laughter.]

10
11 Angelo Mozilo: And people said, "What are you
12 talking about?" And so, that total loss of confidence by
13 the providers of capital to that market said, "That's it.
14 We're not touching that stuff anymore," and that's always
15 overdone. And I think that was the -- at least to me,
16 that's the thing that comes to mind, maybe the good
17 doctor has a different view of it.

18
19 Dr. Mark Zandi: Well, you know, I'm from
20 Moody's, but I want you to know it's not my fault.

21
22 [Laughter.]

23
24 Angelo Mozilo: It never is.

25
26 Dr. Mark Zandi: I sold my company to Moody's
27 two years ago, and it's been a great experience, and they
28 are now using my house price forecast, so you can all be
29 assured going forward we're in good shape. We're in good
30 shape, very good shape.

31
32 Maria Bartiromo: What kind of responsibility,
33 though, should be held with the Moody's and S&Ps of the
34 world. The ratings agencies clearly missed the boat on
35 this.

36
37 Dr. Mark Zandi: Let me just preface my answer
38 by saying, I am not part of the ratings agency, I am an
39 independent subsidiary.

40
41 Maria Bartiromo: Understood.

42
43 Dr. Mark Zandi: But I observed this pretty
44 closely, and I'll say three things. One, they got it
45 wrong, but so did everyone else in this room -- pretty
46 much everybody else in this room, they're not alone. I
47 would say this is the most serious housing downturn since
48 the Great Depression, so this is your 1 in 100 year
49 event, so this is a very special kind of period, so we
50 all missed it.

51
52 Two, you know, I think it's easy to say

1 mortgage quality is going to erode -- that's pretty
2 obvious, when house prices are falling, and you see the
3 underwriting standards. It's very difficult to pick a
4 security and say, "That tranch of that security should
5 be downgraded." That's a process that takes time, you
6 need information -- you can't do it overnight, it takes a
7 period to gather the information, and to be right into
8 reinforce that point, if you're wrong in your assessment
9 of the market, you don't want to be wrong in downgrading
10 the bonds, because as Angelo pointed out, it just
11 exacerbates the problems in the marketplace, so you want
12 to be absolutely sure that what you're doing is
13 appropriate. So, that also argues for caution, and to be
14 deliberate in any decision that you make.

15
16 And then, third, there's obviously there should
17 be changes. The ratings process is changing, they've
18 adopted my house price forecast, that's a change. So,
19 you know, I think that's very important. And also,
20 they're developing new tools to understand the impact of
21 liquidity on credit, because I think as Angelo is
22 pointing out, that credit quality probably would have
23 eroded, regardless, but it wouldn't have eroded to the
24 degree that it is, if we didn't have this liquidity
25 problem and the consequent impact on housing demand, and
26 the downdraft in prices.

27
28 Frederick Cannun: Mark, just following up on
29 that liquidity issue, I mean, one of those things looking
30 back, of course, is all lending became -- at least for
31 the companies that I've talked to, asset-based, home-
32 price based, rather than income-based, largely.

33
34 Now, one of those things looking forward, and
35 obviously, depending on what your home price forecast has
36 been three years ago, it might have been different, it
37 might not have been different -- but right now there's a
38 second liquidity issue, and the liquidity issue is, is
39 that home lenders are tightening up, quickly. Doesn't
40 that just add to the liquidity challenges that we face,
41 as a home owner tightens up, and what does that mean for
42 the consumer, moving forward?

43
44 Dr. Mark Zandi: No, it's all now self-
45 reinforcing, right? We're now in this self-reinforcing,
46 negative dynamic where house prices beget credit
47 problems, which undermine the values of the securities,
48 which beget rating downgrades, which begets a lack of
49 liquidity in the marketplace, which causes lenders to
50 tighten up, which causes demand to weaken, which causes
51 prices -- and you're off and running.

52

1 And now adding to this cycle is that we're
2 throwing the economy into the mess, it's now bleeding
3 out. It's affecting consumer spending, and it will
4 measurably more so as we make our way into next year, so
5 now we're going to -- weakening job market -- and all of
6 this is actually, most severe in very specific parts of
7 the country: California, where Angelo is, Florida, where
8 I bought that home too early, Arizona, Nevada, D.C., the
9 industrial Mid-West.

10
11 In fact, if you add up all of the mortgages
12 that back Alt-A and sub-prime securitized loans, they
13 could for well over one-half of all of the securities
14 outstanding. So, it's California, Florida -- and those
15 economies are now in recession. So when you throw the
16 economy into the mix, we're now in a very significant,
17 self-reinforcing negative dynamic.

18
19 Maria Bartiromo: Angelo, you say the market
20 needs a jump start. Let's talk about the Treasury plan,
21 here, to freeze up certain mortgage rates -- will you buy
22 into that? Do you like the plan?

23
24 Angelo Mozilo: Yeah, I think, we gave birth to
25 the plan, to some extent. I mean, we were a contributor
26 to it, we announced two weeks ago, a \$16 billion
27 initiative to -- on all sub-prime loans where reset is
28 taking place, that if we determine that they can't afford
29 the reset, we will keep them at their existing rate for
30 three to five years, until their income catches up. And
31 we have -- we've worked with the security holders to work
32 that out. We've done about 55 or 60,000 so far this
33 year, we'll end up the year at about 75,000 of these
34 loans, and we'll continue to do it until we've worked
35 through the entire book of business, or until something
36 else changes.

37
38 But, I agree, I mean, we're in a terrible cycle
39 here, and it's a question of how you get out of it, and
40 my issue is the jump start, and I'll stay on this,
41 because it's the only time I'll have the forum, is to --
42 you know, I think Fannie has to play a major role here,
43 Fannie and Freddie, and FHA, and I think FHA is trying to
44 do their best with what they have to work with.

45
46 I'm about the only one, I think the only one at
47 this table who continues to take loan applications. And,
48 so I reflect -- because I agree, it took a village to get
49 where we are, it's not Moody's alone, it's not lenders
50 alone, it's mortgagors -- the reason why I say I take
51 loan applications, is because I ask the borrower to, what
52 kind of loan they want, if they're going to live in a

1 house for three years, and there's a normal yield curve,
2 they're not going to live 30 years in the house, and they
3 want a lower rate, they select the lower rate, and
4 therefore the three year, thinking they'll only be there
5 for three years.

6
7 So, I would be opposed to going back to 55
8 miles an hour -- I bought my new car, anyways. America
9 is about choice, and I think that it's very important
10 that we keep as many choices for the consumer, not assume
11 that consumers are stupid, and as many choice as possible
12 for them, as long as the loans are underwritten
13 responsibly.

14
15 Robert Toll: Isn't that the key on the written
16 response?

17
18 Angelo Mozilo: Yeah, but not taking away --
19 and I agree, I agree with that, absolutely agree with
20 that. But I don't -- I'm against taking away options for
21 people to buy homes, because I think it does two things:
22 One, I think it hurts the market, but secondly, it
23 doesn't give the consumer what they want or what they
24 need in their particular situation.

25
26 The problem that we're having now -- everything
27 else being stable, if we had liquidity is that the -- the
28 reason why people go delinquent is, for only three
29 reasons. One is loss of health, loss of marriage, loss
30 of job. Those are the only three reasons. People don't
31 wake up in the morning and say, "My house is worthless --
32 "

33 Robert Toll: And a loss of asset, why not?

34
35 Angelo Mozilo: No. Texas proved that, back in
36 the eighties, they do not. If the value of the asset
37 goes down below the mortgage, it doesn't make for great
38 cocktail conversation, no question about it, they don't
39 like that. But they will not leave their home -- this is
40 a home, it's not a house -- it's churches, it's schools --
41 -

42 Robert Toll: You're assuming they're owner-
43 occupied.

44
45 Angelo Mozilo: Yeah, they're owner-occupied.
46 I'm not talking about spec, I'm not talking about the
47 investors that got into the game here -

48
49 Robert Toll: There's a huge amount of that.

50
51 Angelo Mozilo: No question there's a huge
52 amount of that, but I'm talking about the -- and of

1 course, that's all gone now, as a result of it. Any
2 lender -- no lender can afford to do those loans again.

3 So, we're trying to say, "What are we going to
4 do going forward?" And we do need, you know, we need a
5 viable secondary market -- I don't know when that's
6 coming back. Because, I think that holders of those
7 securities who got screwed are going to say, "I'm going
8 to do this again." Something's going to have to happen
9 to get them, to give them a confidence to go back, and
10 take in mortgage-backed securities.

11
12 Something will happen, it'll be in a different
13 form, but I think that we've got a way to go there. I
14 think the, again, the jump start is going to have to be
15 done through government agencies, as it was during the
16 Depression.

17
18 Fannie was created in '34 when HUD was created,
19 for this same purpose. This is a time they have to step
20 up to the plate and take action, and try to create
21 liquidity in the market.

22
23 Maria Bartiromo: We've already seen some
24 regulation loosened, how much more do you want in terms
25 of Freddie and Fannie and what about the Fed -- is it,
26 across the table, are we all expecting the Fed to be very
27 aggressive here in the next year?

28
29 Frederick Cannun: I guess, speaking from my
30 viewpoint, in terms of Fannie and Freddie, I think
31 there's two issues: There's one, is having them act, as
32 I think Angelo was talking about, the second is ensuring
33 the strength and stability of the organization. I have
34 to say from my perspective, as an analyst who covers
35 Fannie and Freddie, I've actually been quite pleased with
36 the controls and the strength of the regulator on this
37 issue, to make sure that it's responsible, in terms of
38 moving forward, especially given the kind of results that
39 we've seen in the most recent releases we've seen for
40 both of them.

41
42 Maria Bartiromo: Angelo?

43
44 Angelo Mozilo: I think that I come from a
45 different place. I'm not an analyst, I provide mortgage
46 finance. Countrywide has been, for 40 years, about
47 providing people an opportunity for the American Dream,
48 so I come from a totally different place. And I think
49 that -- I don't think there's a conflict between being
50 safe and sound, and playing a greater role in this
51 marketplace. I don't think they're mutually exclusive at
52 all, and so I just think it's very, very important at

1 that point in time for Fannie and Freddie to step up to
2 the plate, for the regulators to step up to the plate and
3 make a difference.

4
5 I think it's the only way out of this thing, to
6 shorten this cycle. Otherwise, it's going to be
7 prolonged and very, very painful, and it shouldn't be.
8 People shouldn't be suffering the way they're suffering
9 today.

10
11 Maria Bartiromo: And the question on the Fed -
12 - everybody thinks the Fed is going to be very aggressive
13 in the next year? What are your thoughts? Let's go down
14 the table, Mark?

15
16 Dr. Mark Zandi: Yeah, I think they'll have to
17 be very aggressive. The futures market are anticipating
18 3.5 percent funds rate target, and I wouldn't argue with
19 that, I mean, it sounds reasonable to me. So, I think
20 the Federal Reserve will have to be, in part because the
21 efficacy of the monetary policy has been short-circuited
22 by the housing problems. I mean, the most direct link
23 between monetary policy and the real economy is through
24 housing -- at least the most quickest direct route -- and
25 that's now short-circuited because of the breakdown of
26 the securities market, and so you'll have to press, I
27 think, even more to get a little bit more juice into the
28 economy.

29
30 But, let me just say on policy, you know, I
31 agree with Angelo, I think Fannie and Freddie -- and I'm
32 surprised we haven't moved on this more quickly, it was a
33 mistake not to 3, 6 months ago. They're the only way to
34 get credit into markets like California -- 85 percent of
35 all loans in the very of California are non-conforming,
36 and so Fannie plays no role there, so -- and Florida --
37 and I think that's vital.

38
39 Now there are current financial problems that
40 are an issue, and I don't know how that plays into
41 allowing them to become a little less fettered, but I
42 think, seriously think about that.

43
44 The Treasury Secretary's plan is excellent,
45 except, you know, this is a pretty -- it's easy to say in
46 theory, it's very difficult to implement in practice,
47 because these -- identifying the kind of borrower you
48 want to help is going to be very, very difficult, I
49 think. And actually have the servicers up and running to
50 implement this is going to be difficult, very quickly.

51
52 So, I'm going to romance the ball with two

1 other proposals. One is, there's a proposal in Congress
2 to allow for cram downs for first mortgages in Chapter
3 13. I think that's a great idea. I think that's very
4 important to get passed. If the Treasury plan doesn't
5 work, then this will allow homeowners to use 13 as a way
6 to hold onto their homes.

7
8 And then finally, I'm not saying that we should
9 do this, but I think we should start thinking about this,
10 is that the Federal government may want to think about
11 some RTC-type fund, just in case liquidity doesn't come,
12 and we've got something in place 3, 6, 9 months down the
13 road, the Federal government can step in, like many State
14 governments are doing, already, and provide it on a
15 bigger scale, and step in and provide liquidity into the
16 marketplace.

17
18 Maria Bartiromo: Robert, what do you think?
19 First on the Fed, and then comment on Mark's ideas.

20
21 Robert Toll: The Feds are, I think, obviously
22 behind the curve, the market speaks for itself. I think
23 the bond rates are a point underneath where the Fed is,
24 if not more. The Fed didn't plan it this way, but there
25 it is, the market speaks now, loud and clear, and they're
26 going to have to get into line, and of course, they're
27 going to want to, too, because we see the economy --
28 notwithstanding the stats that we heard this morning --
29 tanking.

30
31 And the Fed will do whatever it has to do to
32 prevent that tank from taking the ship down. And that is
33 the Feds job, so I don't think we have any problem there,
34 I think the Fed is going to lower rates. Fannie and
35 Freddie -- limits of 417 can help the high price regions,
36 so you've got to get those limits raised, Fannie and
37 Freddie, that can be done fairly quickly, and I think
38 Fannie and Freddie are probably the best way out of the
39 liquidity crisis for us.

40
41 With respect to cram downs, respectfully, I
42 disagree. The key to this business is liquidity in the
43 secondary market. There is no chance that we're going
44 back to a system where the S&Ls give mortgages. We're
45 going to have to live with financing in the mortgage
46 market coming from the secondary finance sector, and if
47 you're going to have the secondary market back mortgages,
48 you're going to have to make those mortgages more sound.

49
50 You can't wish for the market to reassert
51 itself. You can't wish, respectfully, for the providers
52 to worry about their reputation. You can't wish that S&P

1 and Moody's are going to do a better job, especially in
2 light of the comment that -- to some extent -- they had
3 to worry about their impact, which has a tie to it that
4 we don't want to hear.

5
6 What we're going to have to wish for is that
7 what goes into those secondary bonds, I mean, goes into
8 the secondary market, is credit worthy. And you won't
9 get it from an investigation by Moody's and S&P because
10 frankly, the packages are too difficult. So what you're
11 going to have to count on is that we -- with the
12 incentive, commission-based system that we're on --
13 everybody's on Commission -- from the house salesman, to
14 the originator and -- to some extent -- even the home
15 buyer. I mean, he walked in and said, "I want an 80
16 percent, 30-year mortgage," and the mortgage originator
17 said, "Fine, let's do the paperwork." And then he's got
18 his client sitting before him, and he says, "You know
19 what? Why do an 80/20? I can get you a 90/10, you can
20 have lower payments," and so on and so forth until he's
21 finally got this guy on 100 percent, and he's busted his
22 credit rating, but he's still at a relatively decent
23 spot, and it helps us because, what happens is, the
24 salesman says, "Now we can buy more home for the same
25 amount." And it goes on to the house, that flips him
26 into the secondary market, and it goes on to the
27 secondary market -- everybody's working on Commission,
28 and they will forever.

29
30 So, I don't see a way of righting the problem,
31 until you get into limits as to what you're going to be
32 able to put into these pools before they sell.
33 Otherwise, if you lose a secondary market, you're in a
34 big problem.

35
36 I think the market, by the way, can turn around
37 quicker and faster than anybody thinks it can. The
38 stats, I believe, are wrong. We're being told by Census,
39 who develops the stats, that 700,000 homes, annualized,
40 are being built. I called them, I said, "Where do you
41 get your info from? My brothers are down by 50 percent."
42 I said, "What number do you have for cancellations?" Are
43 you ready? "We don't use cancellations." I said, "What
44 do you mean, you don't use cancellations? There's 33, 35
45 percent cancellations in the market. Well, we believe
46 that that stat will right itself when we go to the other
47 side --

48
49 Dr. Mark Zandi: That's new home sales data --

50
51 Robert Toll: Right.

52

1 Dr. Mark Zandi: But the housing starts data --

2

3 Robert Toll: No, I'm talking new --

4

5 Dr. Mark Zandi: -- which is what really

6 matters, that's rock-solid. That's -- you put a

7 foundation in the ground, and they count it.

8

9 Robert Toll: Right. No, I'm talking about new
10 home sales.

11

12 Dr. Mark Zandi: Right.

13

14 Robert Toll: They're saying that you've got
15 700,000 annualized --

16

17 Dr. Mark Zandi: Right. Right.

18

19 Robert Toll: -- in new home sales. If they're
20 not deducting the 35 percent, you're down to 500,000 in
21 new home sales.

22

23 Dr. Mark Zandi: The market's worse, is what
24 you're saying.

25

26 Robert Toll: So, the end is -- right. Well,
27 but, but also the inventory, because new home sales
28 guides the inventory -- the inventory's being shrunk -

29

30 Dr. Mark Zandi: No, no, well, that does

31

32 Robert Toll: We see it.

33

34 Dr. Mark Zandi: Not -- the 2.7 percent
35 homeowner vacancy rate is a completely independent
36 survey, done by Census -- it has nothing to do with the
37 new home sales data. It's a survey done of the stock.

38

39 Robert Toll: The builders are building for
40 sales, they're not building for speculation. And if you
41 don't have the sales, you don't have the building. And
42 if you don't have the building, your inventory will
43 shrink, because simply, it's not being added to. While
44 the wealth creation didn't go away, immigration didn't go
45 away, job loss is not that terrible. So, I think we may
46 see a turnaround faster than anybody imagines.

47

48 Maria Bartiromo: What's your timing on that?
49 What kind of a turnaround would you expect, in what
50 timeframe? When would you expect things to bottom?

51

52 Robert Toll: I wouldn't expect to see things

1 turn until we start to engage in a debate -- a political
2 debate, a Presidential debate about how great the country
3 is, and what America stands for, and how we're going to
4 be moving again -- so until the focus comes off of the
5 negative side of the political arena, and shifts to the
6 positive side, which you will get once you get candidates
7 starting to pitch to an electorate, as opposed to
8 candidates starting to pitch, I mean, now pitching at one
9 another.

10
11 Unless we get off of the focus as to how bad
12 things are, I don't think you'll see a turnaround. So, I
13 think the earliest it will be is once the Presidential
14 debate starts to talk about the future of the country, as
15 opposed to the past. It may even take as long as an
16 inauguration, and some positive moves. That bully pulpit
17 has got to be used to turn the country around.

18
19 Dr. Mark Zandi: You know, if history is any
20 guide, and we could use California as a good guide, New
21 England as a good guide, markets -- housing market
22 corrections, they last a long time. Not that prices and
23 starts and sales have to continue to decline --

24
25 Robert Toll: That's true.

26
27 Dr. Mark Zandi: But they stay at a bottom for
28 a long time -- 3, 5 years, and I think given the shift in
29 the psychology in this marketplace, the investor is
30 completely evaporating, and is not coming back until we
31 get a new generation that forgot what mistakes we made --
32 this could go on well into the next decade, that we're
33 not going to go back to what we think are normal levels
34 of sales, construction and price growth until we're well
35 into the next decade.

36
37 Angelo Mozilo: Yeah, I generally agree with
38 that. If I could make a couple of points. One is I
39 just, Secretary Paulson will be speaking here about Hope
40 Now and I do, I want to make sure that you understand
41 from my viewpoint that I consider it a very important
42 initiative, and that's why Countrywide is a major part of
43 that initiative. I think we all have to, since we all
44 played a role in creating the problem, we all have to
45 play a role in trying to resolve the problem, and nobody
46 sit back and continue blaming everybody else for it. We
47 all have responsibility for it, and I think what the
48 Secretary has done has been quite courageous in coming
49 forth and trying to get all of the lenders together and
50 work on this Hope Now program, and working on resets, and
51 trying to avoid foreclosures and mitigate delinquencies.
52 And so I think it's very important that he continue

1 pushing that initiative, and I guarantee at Countrywide,
2 we'll play a major role.

3 The other -- and I agree with everything that's
4 been said here in terms of the market turnaround, it will
5 take a long time to resolve this problem, it took a long
6 time to get there, and these markets don't come back
7 quickly.

8
9 And one of the problems that we have is in
10 growing the balance sheets -- we talk about thrifts
11 making loans, making these loans -- you can't grow your
12 balance sheet, because not only has liquidity come out of
13 the mortgage market, liquidity has come out of the
14 market, period. We can't -- Countrywide, which operated
15 off of medium-term notes and commercial paper for 40
16 years, has no access to commercial paper, no access to
17 medium-term notes. There's been a fundamental structural
18 change in the financial services business. And the only
19 way you can make loans is either you -- they're agency
20 loans, FHA, VA, Fannie, Freddie, or you put them on your
21 balance sheet which you can't get access to capital,
22 because confidence has not only been lost in the mortgage
23 business, it's been lost in the mortgage sector.

24
25 And so, getting capital put into the banking
26 sector, getting capital to be placed in the banks, has
27 been very difficult, and you can't grow your balance
28 sheet without capital. So, it's a capital and liquidity
29 problem. It is a global issue, and very broad in its
30 scope. So, we're talking about a narrow, very important
31 part of it, or a narrow part of it, the consumer, and
32 trying to get them, help them out, and trying to
33 stimulate sales, but the whole financial industry has
34 been materially impacted for a long period of time,
35 there's a question, how are you going to get capital and
36 liquidity back into the market so we can achieve what we
37 want to achieve -- get rid of inventory and get, and have
38 the average American have access to a mortgage in
39 California, in New England, in high-cost areas. It's a
40 complex issue.

41
42 Frederick Cannun: Angelo, don't we have to be
43 a bit careful what we ask for in terms of liquidity? If
44 we see liquidity come in at a very low level, isn't that
45 a high risk? I mean, we saw the E-trade deal last week
46 at 27 cents on the dollar, some people are trying to
47 apply broadly -- I mean, if we see liquidity come back,
48 aren't we in danger of marks that can create all kinds of
49 issues for the financial services sector?

50
51 Angelo Mozilo: Well, I think you've got to
52 take what the market gives you, and I'd rather be

1 breathing than dead --

2

3 [Laughter.]

4

5 Angelo Mozilo: So, I just don't know if you
6 can orchestrate it, Fred, that carefully. I mean, I'd
7 love to be able to orchestrate it carefully, we're going
8 to be faced with this marks issue in any event, because
9 most of the investment bankers have to start marking
10 their book, so we're going to have not a marked in med,
11 but a market very shortly, and it is going to be what it
12 is, and it's going to be very, very painful. But, I
13 think we just have to go through this painful period to
14 get to the other side, I don't think there's any way to
15 get to the other side without going through some pain.

16

17 Maria Bartiromo: As far as the fundamental
18 changes, is the originate and sell business model still
19 viable?

20

21 Angelo Mozilo: Originate and sell in the
22 secondary market? No, it's not a viable model, unless
23 it's an agency -- Joe, I'm not really picking on you,
24 Joe, a lot -- but you are a major factor here. In fact,
25 you're such a major factor -- just take it back -- I'm an
26 old guy, I've been around a long time, I've been doing
27 this since I was 14 years old.

28

29 About 1967, 1968 -- I'm off maybe a year or so
30 -- there was total disintermediation in the secondary
31 market which, at that time, was savings banks -- they had
32 zero dollars. And they reneged on every commitment, and
33 there was no place to sell an FHA or VA loan that year.
34 And every single FHA and VA that was originated was
35 purchase by Fannie Mae, Fannie Mae stepped up and said,
36 "We will buy every single FHA and VA loan originated in
37 the United States," and they did. They stepped up to the
38 plate, and immediately created -- within 14 or 15 months,
39 the market came back. Without that, it was over. There
40 was just no way you could originate a loan.

41

42 Okay, what was your question?

43 [Laughter.]

44

45 Maria Bartiromo: I think you answered it.

46 Treasury Secretary Paulson will be up in a few
47 minutes, but let's open it up briefly for some questions.
48 Yes, sir?

49

50 Burt Healy: Burt Healy, for the record.

51 There's been some intimations in the Treasury proposal as
52 it's come out so far that it might go beyond strictly

1 voluntary action within the parameters of existing,
2 servicing contracts, and securitization contracts, and
3 possibly mandate some pass-through of losses to investors
4 that are outside of the current limits of the contracts
5 that are now in place.

6
7 If that were to happen, what would be the
8 impact of such an action on the competitiveness of U.S.
9 capital markets, and the willingness of foreign investors
10 to buy any type of U.S. mortgage-related investment if,
11 in effect, an after-the-fact change in contract terms?
12

13 Angelo Mozilo: What would logic dictate to you
14 would happen? If you're holding a security that you're
15 supposed to get 100 percent, 100 cents on the dollar
16 because you paid that, and somebody forces down your
17 throat the fact that you're going to get 70 cents on the
18 dollar, would you buy again?
19

20 Burt Healy: No. But, I'm interested in what
21 you -- I mean, that's my thought, but I'm interested in
22 what you all --
23

24 Angelo Mozilo: Well, I happen to agree with
25 you.
26

27 Maria Bartiromo: Thank you, sir.
28 Yes, sir?
29

30 Mike Rehart: Mike Rehart, I cover the
31 homebuilding and building product companies for J.P.
32 Morgan equity research. A couple of words that I haven't
33 heard today, yet, so far, is "no-doc" and "low-doc" and I
34 was wondering if Mr. Mozilo could address -- as he's been
35 in the middle of some of the negotiations right now --
36 you know, aside from reset or loan modification. What
37 talk has there been in terms of applying new standards
38 towards actual loan origination, you know, so that I
39 think as HUD Secretary Jackson said earlier, the
40 integrity of the model can be improved?
41

42 Maria Bartiromo: Angelo, we all know that the
43 market went over the top in terms of easy lending, you
44 yourself have spoken about how the industry is at fault,
45 partly, for this -- what is the talk about new standards?
46

47 Angelo Mozilo: Well, I don't know if there's
48 collective talk, maybe Jonathon Kempler can talk more
49 about that, what the industry is doing collectively,
50 we're not participating in that, to my knowledge, but I
51 would say, again -- I come from the old school -- so that
52 whole "no-doc" and Nina and SESA and all that nonsense

1 that went you, you know, was a concept that was hard to
2 understand, but you know, the world changes, things
3 improve, there is technology, there are other ways to
4 find out information, rather than get the old
5 verification of employment, verification of deposit, all
6 the other stuff that we used to get. And so, I think
7 there is some middle ground.

8
9 But a no-doc, stated-income concept, I'm
10 absolutely opposed to, I think that it's bad stuff, and
11 that's why you don't hear it anymore, because lenders are
12 just not going to do it. It's just nothing but trouble.

13
14 There's a reason why someone wants to give you
15 a stated income, right? They're lying. Otherwise they'd
16 give you a piece of paper, what the truth is. So,
17 there's major changes have to be made there, if they had
18 not already been made. Within Countrywide there has been
19 major changes.

20
21 Maria Bartiromo: So, what happened, just like
22 the dot com boom, everybody just didn't realize what they
23 were doing, "Yeah, you can have a home -- "?

24
25 Angelo Mozilo: It's very hard to see a bubble
26 in the United States, it's very hard to see, Maria, it's
27 very hard to see a bubble forming, and you've seen -- get
28 back to tulip graze -- it's very hard to see it, because
29 there's always justifications for it. There's
30 technology, we already know this information, there's
31 FICO scores -- FICO score will tell you everything, why
32 do you need all this information? There's a secondary
33 market that has an insatiable appetite for mortgages,
34 give us more. There's competition out there that's doing
35 it -- the Ameriquest the New Century's -- people who are
36 not around today -- who set the tone, Gresham's Law.

37
38 There's a whole bunch of stuff that went on
39 that, when you're not in the middle of it -- because you
40 have to make decisions every day -- do I compete? Do I
41 keep my sales force? Because they're going to move to
42 the other company because they have this product and we
43 don't have that product. There's all kinds of things,
44 but I don't think any of us saw -- at least I certainly
45 didn't see -- the bubble growing to this magnitude, and
46 busting the way it did.

47
48 Dr. Mark Zandi: You know, let me take a risk
49 and throw our host into the mix, along with the other
50 regulators, because I think it's in those frenzied
51 lending times, when you have, as Angelo nicely put it,
52 the pressures of all that work -- which is clearly the

1 case, the bad driving out the good because of the
2 competitive environment -- that's when the regulatory
3 process needs to flex its muscle. And, you know, I don't
4 think we saw that.

5
6 The first guidance with respect to IO, neg-am
7 lending, I think, was last September or October, I
8 believe, about a year ago. The sub-prime guidance didn't
9 come out until May or June, and you know, I don't think
10 it's because many in the room didn't know that things
11 were getting frenzied. The problem is that we have so
12 many regulators in the mix, and it's very difficult to
13 get everyone on the same page, and in agreement and then
14 coming to terms on a two paragraph guidance, saying
15 "Don't do this. Don't originate a borrower, assuming
16 they're going to have a teaser rate forever, because
17 they're not."

18
19 And so, I do think we really need to think
20 about our regulatory framework. You know, the regulatory
21 process we have in place was invented in the great
22 Depression, and it feels like it, it really does. I
23 mean, I really think we need -- because going forward,
24 we're not going to have a problem in the mortgage market
25 for long in the future, but we are going to have other
26 problems and other lending markets, and we need a better
27 regulatory process, someone to play bad cop and say, "You
28 know, this doesn't make sense."

29
30 You know, stated income loans for a self-
31 employed workers? Okay, that makes sense. But if you
32 are on a payroll and you have a W-2? How do you explain
33 that? How do you explain it? The regulators should have
34 said, or someone should have said, to everyone involved,
35 "This doesn't make sense."

36
37 Angelo Mozilo: I think, I never say these
38 words, "in defense of the regulators" --

39
40 [Laughter.]

41
42 Angelo Mozilo: When they did -- they came out
43 with the joint agency guidelines, Mark, you know, there
44 was a lot of resistance. When they came out with, not
45 extending the teaser rates, and all of the other types of
46 loans we were making, that there was deep concern and
47 resistance from the lenders about, "What the hell do you
48 know what you're talking about?" Because everything was
49 going so well. And so I think that they tried.

50
51 First of all, it was hard for them to see, as
52 well. It was very difficult for anybody to see in a

1 raging market, when Bob's coming and putting up tents and
2 holding lotteries in order to control the crowds in their
3 subdivisions.

4
5 Robert Toll: Ah, those were the days.

6
7 [Laughter.]

8
9 Angelo Mozilo: Yeah. So, who was to say that
10 the system wasn't working? And I think that the joint
11 agency, the FDIC, the OTS, the Fed, the OCC, when they
12 came out with their collective guidelines about a year or
13 so ago, I think that was quite courageous, in light of
14 everybody saying, "What the hell are you talking about?
15 Things are going well."

16
17 So, it was a hard thing to call, we're human
18 beings, we're vulnerable, and we're not perfect.

19
20 Robert Toll: Maria, what happened was, we
21 could and so we did. The appreciation of the asset was
22 the amortization on 100 percent, no-doc, interest-only
23 loan. So, you didn't have to worry. The buying of the
24 bonds -- you didn't have to go into the tranches, you
25 really didn't care. Because it was all backed by an
26 asset that was going up by 15, 20 percent a year. So,
27 you couldn't lose.

28
29 Maria Bartiromo: Final question, do you see
30 cracks to the global economic story and are you expecting
31 the economy to worsen substantially, given that housing
32 is so much more important to the broader economy today
33 than it was 10 years ago.

34
35 Angelo Mozilo: Yes.

36
37 Frederick Cannun: I think I would agree, I
38 think one of the issues that's so critical right now and
39 the issue of liquidity, and the question that was posed
40 and answered in the back, is this issue of contract law.
41 We have to make sure that we don't impinge on that issue,
42 globally, so that these securities, when they do find a
43 market, even at low levels, Angelo, people do know what
44 they're buying.

45
46 Maria Bartiromo: Well -

47
48 Dr. Mark Zandi: I'm sorry --

49
50 Maria Bartiromo: Final comment, Mark?

51
52 Dr. Mark Zandi: Well, my view is I think the

1 economy's contracting. I think it's -- if we have a few
2 more months of what we got in October and November, it'll
3 be deemed a recession. We're right there.

4
5 Maria Bartiromo: Gentlemen, thank you, thanks
6 everybody, we want to keep it to time, Secretary
7 Paulson's up next.

8
9 [Applause.]

10
11 Claude Rollin: Everybody, could take your
12 seats, please. Please take your seats, please take your
13 seats, hello? Please take your seats as quickly as
14 possible, please take your seats, we have Secretary
15 Paulson on his way in. Okay, could everyone please take
16 your seats?

17
18 John Reich: It is my great honor and privilege
19 to introduce the 74th Secretary of the Treasury of the
20 United States, Henry M. Paulson, Jr.

21
22 Secretary Paulson was nominated by President
23 George Bush on June the 19th, and unanimously confirmed
24 by the United States Senate nine days later, on June the
25 28th of last year.

26
27 Secretary Paulson is the President's leading
28 policy advisor on a broad range of domestic and
29 international economic issues, including capital and the
30 mortgage market issues.

31
32 Prior to coming to the Treasury, he had a 32-
33 year career with Goldman Sachs, and was Chairman and CEO
34 from 1999 through 2006.

35
36 Prior to joining Goldman Sachs, Secretary
37 Paulson was a member of the White House Domestic Council,
38 serving as a staff assistant to the President in 1972 and
39 1973, and as a Staff Assistant to the Assistant Secretary
40 of Defense at the Pentagon from 1970 to 1972.

41
42 A graduate of Dartmouth, a member of Phi Beta
43 Kappa, an all-Ivy, all-East Honorable Mention All-
44 American for football, received an MBA from Harvard. He
45 and his wife, Wendy, have two children.

46
47 Please join me in welcoming our Secretary of
48 the Treasury, Hank Paulson.

49
50 [Applause.]

51
52 Secretary Paulson: Well, thank you very much,

1 John. The Office of Thrift Supervision plays an
2 important role in our financial system, and I very much
3 appreciate your leadership at this agency.

4
5 Thanks, also, for hosting the 2nd Annual
6 National Housing Forum and providing a timely opportunity
7 for me to give an update on the U.S. economy and mortgage
8 markets.

9
10 I mention timeliness, because housing issues
11 are affecting citizens all across the country, and
12 because Congress returns to Washington today. In the
13 final days of the Congressional session, there is much
14 that Congress can do to help American homeowners.

15
16 As we are all aware, the housing and mortgage
17 markets are working through a period of turmoil, as are
18 other credit markets, as risk is being re-assessed and
19 re-priced. We expect that this turbulence will take some
20 time to work through, and we expect some penalty on our
21 short-term economic growth.

22
23 The positive news, is that we are confronting
24 and managing these challenges against a backdrop of a
25 strong global economy, and the U.S. economy remains
26 fundamentally sound. Core inflation is contained,
27 continued job gains are providing a good foundation for
28 household spending, corporate balance sheets remain
29 healthy overall, and strong growth abroad is supporting
30 U.S. exports.

31
32 Our economy will continue to grow, but it is
33 facing a number of challenges. And, as I've said before,
34 the housing market downturn is a biggest challenge to our
35 economy. When home foreclosures spike, the damage is not
36 limited only to those who lose their homes. Homes in
37 foreclosure can pose costs for whole neighborhoods, as
38 crime goes up, and property values decline.

39
40 Avoiding preventable foreclosures, then, is in
41 the interest of all homeowners. Mortgage market
42 financial innovation has benefited the U.S. economy and
43 U.S. homeowners, it has also introduced some of the
44 challenges we are facing today.

45 Financial innovation led to the creation of
46 mortgage products that put home ownership within the
47 reach of more people. At the same time, innovation also
48 made riskier loans, with no down payments, or minimal
49 documentation, and made these loans more widely
50 available.

51 Similarly, securitization has brought benefits
52 and challenges, making more capital available to

1 mortgages, but creating greater market complexity. As a
2 result, we now have an array of different market
3 participants, often with different interests.
4

5 Still, foreclosure is expensive for all
6 participants, lenders and investors, and this expense is
7 a very important incentive to avoid foreclosure, when a
8 homeowner has a financial wherewithal to own a home.
9

10 An appropriate role for government is to bring
11 the private sector together when innovation has greatly
12 increased the complexity of achieving beneficial
13 solutions for all parties involved. The number of sub-
14 prime mortgage resets is going to increase dramatically
15 next year, and we need to make sure the capacity is there
16 to handle it.
17

18 And so Treasury is aggressively pursuing a
19 comprehensive plan to help as many able homeowners as
20 possible keep their home. We began by convening a
21 diverse group of market participants who represent all
22 segments of the mortgage industry. Based on what we've
23 learned, we are implementing a three-point plan to avoid
24 preventable foreclosures and to minimize the impact of
25 the housing downturn on the U.S. economy.
26

27 First, we are increasing efforts to reach able
28 homeowners who are struggling with their mortgages.
29

30 Second, we are working to increase the
31 availability of affordable mortgage solutions for these
32 borrowers.
33

34 Third, we are leading the industry to develop a
35 systematic means of efficiently moving able homeowners
36 into sustainable mortgages.
37

38 This morning I'll provide more detail on the
39 three elements of this plan, an update of the private
40 sector's efforts, the government's efforts, and the
41 additional steps that are needed in each area.
42

43 First, we must reach homeowners who are
44 struggling, reach them early and reach them with
45 information and with hope. The need for this effort
46 became starkly clear when we learned that 50 percent of
47 foreclosures occur without borrowers ever talking to
48 their lender or a mortgage counselor. We know that if we
49 were able to make a difference that number has to be
50 reduced.
51

52 We learned that mortgage industry leaders had

1 already stepped up their efforts to reach delinquent
2 borrowers, but many borrowers in trouble were afraid to
3 speak to their lenders.

4
5 Borrowers did respond more favorably to
6 mortgage counselors, but the counselors didn't know which
7 borrowers needed the assistance.

8
9 Treasury and HUD helped bring these two groups
10 together in the Hope Now Alliance, a coalition of
11 mortgage servicers, counselors and investors who are
12 working to avoid preventable foreclosures and to improve
13 the functioning of the mortgage market.

14
15 Since its formation less than 2 months ago, the
16 Hope Now Alliance has made significant progress. In the
17 past, some servicers may not have contacted borrowers
18 until after their loans were delinquent. Today, all Hope
19 Now servicers are contacting borrowers 120 days in
20 advance of their mortgage reset, to reach them early,
21 before their mortgage problems become overwhelming.

22
23 For those troubled borrowers that servicers
24 haven't been able to reach, Hope Now has launched a
25 nationwide letter campaign. These simple, one-page
26 letters on Hope Now letterhead, provide a toll-free
27 hotline which homeowners can call to explore options with
28 their servicers that may help them keep their home.

29
30 Mortgage investors recognize that foreclosure
31 is costly and often not in their interest, and they
32 recognize that quality mortgage counseling can help
33 prevent foreclosures. By bringing together counselors,
34 servicers and investors, the Hope Now Alliance has
35 brought the resource of investors to bear, to enable non-
36 profit mortgage counselors to be more widely available.

37
38 The Alliance is scaling up a national hotline
39 that borrowers can call for mortgage counseling. And let
40 me say to those listening out there -- if you are worried
41 about losing your home, call this number: 1-888-995-
42 HOPE, to see if you are eligible for assistance.

43
44 Now, I hope none of you are going to need to
45 call this number --

46
47 [Laughter.]

48
49 Secretary Paulson: But please feel free to do
50 so if you're going to have a problem. This hotline is
51 available 24 hours a day, to provide vital mortgage
52 counseling in multiple languages.

1
2
3 Nothing is worse than doing nothing. The Hope
4 Now effort to streamline refinancings and modifications
5 is a positive step, but it is not a silver bullet. There
6 is no single solution to address all of the issues
7 currently affecting the housing and mortgage markets.
8

9 The government has a role to play, as well.
10 First, we need to draw attention to these letters, and
11 urge borrowers who receive them to act on them.
12 Secretary Jackson and I have been doing just that, and we
13 have recently sent copies of these letters to all members
14 of Congress, so that they can alert their constituents.
15 We are asking mayors and governors to do the same.
16

17 We will also join Hope Now's effort to broaden
18 its public service announcement campaign to spread the
19 word that "Hope is but a phone call away."
20

21 While increased industry funding is very
22 important, we also need to do our part to support non-
23 profit mortgage counseling organizations. For this
24 public outreach campaign to be successful, there must be
25 enough trained mortgage counselors to answer the phone
26 when homeowners call. The Administration's request for
27 funding Neighbor Works America, and other non-profit
28 mortgage counseling operations is in its budget. But the
29 appropriations bill has yet to be finalized. Congress
30 needs to get it done, and get it done quickly.
31

32 Of course, reaching homeowners is only part of
33 the equation. The second part of our action plan is to
34 make more products available for our borrowers, who have
35 the financial wherewithal to own a home, but are
36 struggling with a higher adjusted rate on their sub-prime
37 mortgages.
38

39 To help with this, the industry is looking at
40 several innovative solutions, including both
41 modifications, and refinancings. State and local
42 governments, especially in the hardest-hit areas, are
43 also developing solutions, including proposing funds that
44 may help financially-able borrowers refinance out of
45 expensive sub-prime loans.
46

47 Given the local nature of the housing markets,
48 State and local solutions can be particularly effective.
49 Current laws allow States and localities to issue tax-
50 exempt bonds, only to assist first-time home buyers, or
51 home buyers in designated, distressed areas.
52

1 Some States housing agencies have initiated
2 pilot programs back by taxable bonds, to help refinance
3 struggling sub-prime borrowers into more affordable
4 mortgages. Today, we are proposing to allow State and
5 local governments to temporarily broaden their tax-exempt
6 bond programs to include mortgage refinancings. If
7 enacted, this will reduce the cost of innovative mortgage
8 programs, and allow these programs to reach more
9 struggling homeowners.

10
11 We in the Federal government are also taking
12 steps. This Fall, HUD initiated FHA Secure, to give the
13 FHA more flexibility to help more families stay in their
14 homes. Even those who have good credit, but may not have
15 made all of their mortgage payments on time.

16
17 An estimated 240,000 families can avoid
18 foreclosure by refinancing their mortgages under the FHA
19 Secure plan.

20
21 The Administration is taking action to help
22 homeowners, and Congress must do the same before it
23 leaves this year. Since August, the President has been
24 calling on Congress to pass his FHA modernization
25 proposal which, by lowering the down payment requirement,
26 increasing the loan limit, and allowing risk-based
27 pricing, will make affordable FHA loans more widely
28 available.

29
30 The Administration's proposed bill would help
31 refinance another estimated 200,000 families into FHA-
32 insured loans.

33
34 Since August, the President has also called on
35 Congress to provide tax relief for mortgage debt
36 forgiven, homeowners who finally find relief, shouldn't
37 get put back in financial straits because of the tax
38 code.

39
40 Additionally, Congress needs to complete it's
41 work and create a strong, independent regulator for
42 Fannie Mae and Freddie Mac. Fannie Mae and Freddie Mac
43 have an important role to play in making mortgages
44 available and affordable. And appropriate regulatory
45 oversight is critical to their ability to serve their
46 public policy purpose.

47
48 The third element of our plan involves a
49 pragmatic response to the reality that the number of
50 homeowners struggling with their resetting sub-prime
51 mortgage will increase throughout 2008. As volume
52 increases, we will need an aggressive, systematic

1 approach to fast track able borrowers into refinance or
2 mortgage modification. This third element does not and
3 will not include spending taxpayer money on funding or
4 subsidies for industry participants or homeowners.
5

6 While the reality is a bit more complex, in the
7 interest of simplicity, there are four categories of sub-
8 prime borrowers.
9

10 First, there are those who can afford their
11 adjusted interest rate, these homeowners need no
12 assistance.
13

14 There are also a substantial number of
15 homeowners who haven't been making payments at the
16 starter rate on their sub-prime loan, and may not have
17 the wherewithal to sustain home ownership. These
18 homeowners will likely become renters again.
19

20 A third category of homeowners might choose to
21 refinance their mortgage, putting them in a sustainable
22 mortgage while keeping investors whole. This is the
23 first, best option. Servicers should move quickly to
24 assist those who can refinance.
25

26 And the fourth category is those with steady
27 incomes, and relatively clean payment histories who could
28 afford the lower, introductory mortgage rate, but cannot
29 afford the higher, adjusted rate. We are focusing on
30 this group, determining who they are and what steps may
31 be appropriately taken to assist them.
32

33 However, given the diffuse nature of today's
34 mortgage market, the steps towards refinancing and
35 modification can be more difficult than it would seem.
36 The company collecting your mortgage payment every month
37 is most often doing that on behalf of those who own the
38 mortgage and they are limited in the decisions that they
39 can make on behalf of those ultimate owners, who are
40 spread all over the world.
41

42 We are determined to bring this diverse group
43 together to develop a set of standards that will be
44 implemented across the industry. From the largest
45 mortgage servicers to the smaller specialty servicers, an
46 industry-wide approach is critical to the effectiveness
47 of this effort.
48

49 To speed up the modification process, we are
50 working through the Hope Now with the American
51 securitization forum to convene servicers and investors,
52 so that they can develop categories of borrowers eligible

1 for appropriate modifications and refinancings, and an
2 industry-wide solution. This work takes time.

3 As all parties seek to define categories of
4 borrowers for streamlined refinance and modification
5 where that is in the best interest of both the borrower
6 and the mortgage investor. I am confident that we will
7 finalize these standards soon, and I expect all servicers
8 will implement them quickly, and create benchmarks to
9 measure their progress along the way. As a result, what
10 has been a fragmented, cumbersome process, can be a
11 coordinated effort which more quickly helps able
12 homeowners.

13
14 Through continued, dedicated efforts by
15 industry, non-profit organizations and the government, we
16 can strike the necessary balance to mitigate the risk to
17 our economy of this housing downturn.

18
19 The issues are complex, and will take time. We
20 are working aggressively and quickly, utilizing the
21 available tools and creating new ones, to help
22 financially responsible, but struggling, homeowners.
23 This, in turn, helps their neighbors by preventing
24 foreclosures and sales which can drive down property
25 values, and undermine the financial stability of families
26 and communities.

27
28 It also helps investors and lenders avoid
29 unnecessary and costly foreclosures that are not in their
30 interest.

31
32 We will continue these efforts -- measuring
33 progress and making adjustments when necessary, to ensure
34 that as many able homeowners as possible are reached and
35 helped. The Administration and the private sector are
36 taking action. Congress needs to act now, to appropriate
37 funds for mortgage counseling, to pass FHA modernization
38 and GSE oversight legislation. To pass legislation to
39 temporarily relieve liability for mortgage debt forgiven,
40 and legislation to temporarily increase capacity and
41 allow State and local governments new flexibility to use
42 tax-exempt bonds for home mortgage refinancings.

43
44 (Off the record 10:47 a.m.)

45 (On the record 11:01 a.m.)

46
47 Sharon Stark: Good morning, everybody, and
48 welcome back.

49
50 It is my pleasure to introduce our next panel
51 and moderator -- thank you, Joe -- thank you very much.
52 It's my pleasure to introduce our next panel, moderator

1 Kathleen Hays, anchor and economics editor for
2 Bloomberg's On the Economy, a show that's on in the
3 afternoon. She focuses on many of the forces that affect
4 the global markets, including the economy, but also
5 things that are happening in the financial markets, as
6 well as in the housing markets.

7
8 Kathleen has over 20 years of experience in
9 television and print journalism -- many of you may know
10 her as one of the very first women journalists in
11 financial news, and I have to say I have a special place
12 for Kathleen in my heart, because she was the first
13 person who ever interviewed me on television, and she was
14 very gracious and very gentle.

15
16 [Laughter.]

17
18 Sharon Stark: That was 20 years ago, right?

19
20 But Kathleen does have a reputation for landing
21 rare interviews, including those with many Fed officials
22 who are often difficult to land for an interview. I
23 think one of her most recent, and most notable interviews
24 was with St. Louis Federal Reserve Bank President William
25 Poole, recently, and I think that conversation and that
26 interview shed a lot of light on where the Federal
27 Reserve is in terms of their thinking on the economy, and
28 where we may be headed for interest rates, as you heard
29 in the first panel.

30
31 But, it's my pleasure to introduce Kathleen
32 Hays to moderate our second panel, which is going to
33 address the issues of mortgage finance. Now that we've
34 talked about the state of the mortgage markets, and have
35 heard from some of the servicers, as well as economists
36 and analysts associated with that market. We'll now hear
37 of what the future might hold for us.

38
39 So, Kathleen, I will turn this over to you, and
40 thank you for being with us.

41
42 Kathleen Hays: Well, Sharon, thank you very
43 much, and I just want to say what an honor and a
44 privilege it is to be here, I was thrilled -- hello, Bill
45 Steven -- it's fun to see old friends and faces from the
46 years I've been covering the economy and the credit
47 markets and the Federal Reserve, and I knew it would be a
48 great forum -- housing, come on. And then when I saw my
49 panel, I was even more thrilled.

50
51 But, certainly something that has given this
52 all the more excitement and focus, and real importance,

1 is the movements afoot to make some big changes, some new
2 initiatives for the mortgage market, and of course,
3 Treasury Secretary Paulson just spoke, and went into a
4 little bit more detail about what is developing at the
5 Administration now.

6
7 So, could this be more timely? Of course not,
8 and I'm so glad I helped Sharon get to where she is
9 today.

10
11 [Laughter.]

12
13 Kathleen Hays: So, let me start by introducing
14 my panel, starting with Kerry Killinger who has made an
15 express trip out from Seattle, I grew up in Olympia,
16 Washington, so that's why you sat next to me -- not
17 really -- Chairman and CEO, of course, of Washington
18 Mutual, he is -- it says, "Under his leadership, of
19 course, Wa Mu has grown into the nation's 6th largest
20 financial services company, an employee base of over
21 50,000 people, 2001 American Banker magazine named him
22 its Banker of the Year."

23
24 And, I must say, a story I read about him
25 recently talked about how he is zooming all around the
26 world, all of the time, he had a weekend at home, and he
27 remodeled the bedroom or something. This is a guy who
28 can't stop.

29
30 Anyway, to Kerry's left, Denise Leonard who is
31 a Board member at the National Association of Mortgage
32 Brokers, another group really, really in the spotlight
33 now. Denise has over 25 years of experience in
34 operations, administration and finance, she has
35 constructed and developed departments within small
36 company environments, helped them grow over the years.
37 She's currently owner, Chairman and Chief Executive
38 Officer of Constitution Financial Group, Incorporated, a
39 mortgage lender and mortgage broker in Wakefield,
40 Massachusetts -- she's been there for the last 17.5
41 years, since she got out of high school.

42
43 [Laughter.]

44
45 Kathleen Hays: Next, Daniel Mudd, as you know,
46 President and CEO of Fannie Mae, which is headquartered
47 in Washington, D.C., also a Director of the company.
48 Previously, he served as Chief Operating Officer and was
49 responsible for the origination systems, and
50 administration areas of the company and we also thank him
51 for joining us at this very busy time.

52

1 Joe Smith is the North Carolina Commissioner of
2 Banks, he's at the end of the table, an office he's held
3 since June of 2002, his current term goes to March 31st,
4 2011, so he can say anything he wants today.

5
6 As Commissioner, he heads an agency charged
7 with the supervision of banks and thrift institutions
8 with aggregate assets in excess of \$190 billion, the
9 licensing and regulation of over 1600 firms, and 16,000
10 individuals engaged in mortgage banking and brokerage.
11 He also regulates a variety of consumer finance
12 enterprises, so again, a person who is uniquely qualified
13 to bring perspective and experience, and knowledge of
14 what's really going on in the industry to this panel, and
15 I think you'll agree with me, we really have a great
16 spectrum of viewpoints.

17
18 Having introduced my panelists, and stated all
19 that, I want to go just right down the line, and have all
20 of you give me your reaction to what we see so far,
21 coming out of these talks at the Treasury Department.

22
23 Kerry, you've been involved -- what's come out
24 so far, and how is it going to solve the problem?

25
26 Kerry Killinger: Well, obviously we do have a
27 very serious problem in the country that needs to be
28 addressed from a variety of fronts. I think specifically
29 on the Treasury, I applaud them for taking the
30 leadership. What this country is looking for are people
31 to say that housing is important, that we're going to
32 attack this problem, we recognize the problem, and we're
33 going to get on with it. And again, how -- and all the
34 elements of -- getting there are things that we should be
35 talking about today. But, I do applaud Treasury and the
36 Administration for taking that leadership and getting us
37 focused on the dialogue.

38
39 Again, the specifics of what we need to do to
40 make this happen are wide-ranging, so it's not a simple
41 solution of, "Let's take care of sub-prime
42 modifications." Yes, that is something we need to do.
43 But this is really an issue around, what are we going to
44 do to get -- we heard on the panelists this morning --
45 what are we going to do to get liquidity back in the
46 marketplace? What are we going to do to help the non-
47 conforming markets? What are we going to do for the sub-
48 prime markets? How are we going to take full advantage
49 of FHA? How can we take full advantage of the
50 opportunities with Fannie and Freddie? How can we take
51 advantage of trying to get private capital back into the
52 liquidity stream -- these are very, very important

1 questions, none of them have a simple solution, but I'm
2 really glad to see that we're getting that very positive
3 dialogue going. Because consumers want to hear that we
4 care, that we're going to take the leadership, we're
5 going to make this happen.

6
7 Kathleen Hays: Denise?

8
9 Denise Leonard: I agree with Kerry. You know,
10 we do applaud the Treasury as well, and the fact that
11 they have involved us in the process. That we've been
12 more involved, because we know it the best. You know, we
13 are the first line with the borrowers, in most cases,
14 which has been critical in terms of not having an
15 overreaction or going, you know, having things be so far-
16 reaching that it ends up having a grave, unintended
17 consequence, and adding more to the credit crunch.

18
19 We do have to have liquidity back, we do have
20 to, you know, get some loosening, so we can get back to
21 being able to solve the problems for these borrowers that
22 we can't now solve, because of the, you know, when the
23 housing prices are declining, it's very difficult. And
24 now we've got products and programs that are, you know,
25 were once available that were gone, so I think to look
26 at, as Kerry said, the multi-faceted approach to how we
27 can, you know, go about solving this problem is key.

28 Kathleen Hays: Dan?

29
30 Daniel Mudd: Again, a positive step, I think
31 the Treasury program puts this in a pretty firm footing,
32 as part of the national agenda. I think when you had the
33 initial dislocation there was a lot of question, "Is this
34 a long-term problem? Is this a short-term problem? Is
35 this going to go away, is it State-by-State?" And the
36 realization has come, "No, it's not." It's a broader
37 problem, Treasury's put it on the agenda.

38
39 And now, the way that I see the problem being
40 addressed, it's being addressed in the right way -- it's
41 an issue of time. The way I see it is that the over
42 inflation in the market is coming out, and underneath it
43 you've still got longer-term, very good fundamental
44 supply and demand in the home ownership market.

45
46 And as that demand comes up, and as that over-
47 demand deflates, you need time to cure. And so, the aim,
48 as I read it, in the Treasury program, is to enable those
49 folks for whom time, making some payments, building some
50 equity, getting a little home price appreciation, will be
51 able to help them out.

52

1 So, we're supportive, but as everybody else, I
2 think everybody needs to play a role in this. It's not
3 just one institution, it's probably everybody in the
4 room.

5

6 Kathleen Hays: And Joe, of course, you bring
7 in this perspective of a State regulator.

8

9 Joe Smith: Yeah, well, I would like to agree
10 with everything that's been said before -- I certainly
11 applaud the Secretary's efforts, and I applaud,
12 particularly, in his talk today, the idea of the
13 incorporation of State and local efforts, as well as
14 Federal efforts. I actually think his talk was measured,
15 and helpful in the sense that he did not imply that
16 everybody's problems are going to be solved, all at once,
17 everywhere.

18

19 I'm irritated with him, only because I've been
20 making a living -- I felt so smart talking about triage
21 in the mortgage market, where you separate people who can
22 sort of be helped, people who can't be helped, and then
23 the middle. He invented four categories, so now I'm --

24

25 [Laughter.]

26

27 Joe Smith: Of course, he's smarter than I am,
28 he's a little taller, too. But, I mean, so now I've got
29 a quat-trage, I guess, is our new idea.

30

31 And I will say that the States have -- we do
32 have resources at the State level to help resolve the
33 current, temporary crisis, and the Attorneys General --
34 dare I mention them -- along with my good friend, Mark
35 Pierce, my colleague from North Carolina had been working
36 with servicers also, in terms of standardized documents
37 for modification.

38

39 So, I think everyone does need to pull
40 together, and I think a whole lot of good effort's being
41 made to do that.

42

43 Kathleen Hays: I want to ask some specific
44 questions on this, because I think there's a lot of
45 questions it raises. And I know we don't have a complete
46 announcement yet, but even so, everyone's already
47 debating this.

48

49 And Kerry, what I want to ask you is, investors
50 have really have not been at the table yet, and an
51 originator has to sell the mortgages into the secondary
52 market -- how will they be included in the dialogue and

1 how do you think the investors are going to react?
2 Because so far the take is, if there are -- if there's
3 something to be eaten by somebody, the investors may have
4 to eat it.

5
6 Kerry Killinger: Well, let me first say,
7 again, I think helping on modifications and helping
8 refinance out sub-prime borrowers and other where there
9 is a payment shock, I think is a very important public
10 policy thing for the country. Unfortunately, for those
11 of us that are -- have loans in our own portfolios, it's
12 much easier to make those modifications and adjustments.
13 We are all goal-aligned about how are we going to help
14 the end-consumer? And we work extraordinarily hard on
15 trying to make that happen.

16
17 Naturally, it becomes more complicated when
18 loans have been originated and sold at the secondary
19 markets, because the interest in the various securities
20 and the interests of the servicers and the interests of
21 the consumers, potentially are not aligned directly.

22
23 I think, certainly, again I applaud Treasury
24 for trying to take the leadership and trying to pull the
25 groups together, and I think they are talking to the --
26 all the constituencies, including the representatives of
27 those in the securities industries. And what we all need
28 to do is to find that right, safe harbor that is fair and
29 reasonable to work our way through on this.

30
31 Again, as the Secretary mentioned this morning,
32 this is not an easy thing, it's something they are
33 working through very hard, and again, I applaud them for
34 doing it, and we just need to see if we can't get to a
35 collective decision that protects everyone -- does the
36 right thing for the consumer, and at the end of the day
37 does the right thing for the securities holders.

38 Because what we know is that when a loan that
39 is going to go into default -- everybody loses. The
40 consumer loses, the security holder loses, the servicer
41 losses, they have higher costs and the like, and if we
42 can somehow isolate and get those loans figured out and
43 get more proactive in a modification of those, I think
44 that we can create a winning situation for all of those
45 constituencies.

46
47

48 Kathleen Hays: Dan?

49 Daniel Mudd: Kathleen, if I could -

50

51 Kathleen Hays: Yeah, I wish you would, yeah.

52

1 Daniel Mudd: It's one of the notions that's
2 being dispelled over the course of the past few months
3 that it's in anybody's interest to foreclose, unless
4 that's absolutely the last resort and the last step.
5 Maybe I could construct a scenario for you where, in a
6 market of massive home price appreciation, somebody
7 benefits from a foreclosure, but right now, it's
8 certainly not the consumer, it's certainly not the
9 servicer, it's certainly not the investor in these
10 products. And I think, largely, the industry is
11 beginning to reconstruct itself from a set-up which was
12 market, collect, delinquencies, foreclosures, to those
13 roles being mixed up a little bit, and realizing that
14 some of the guys that are working on foreclosures are
15 actually working on modifications now, and you're seeing
16 that start to spool up.

17
18 We've done about \$10 billion of modifications
19 for sub-prime loans, so far this year. So, it can be
20 done, whether you're an investor, or at the front end.

21
22 Kathleen Hays: Here's what's confusing to me,
23 though. That these -- the mortgage-backed securities are
24 pools of mortgages and they're set up in tranches, and
25 AAA will get paid, and if there's defaults, the lower
26 tranches don't get paid. Well, if the lower tranches
27 don't default, because of modifications, the payments to
28 the pool are going to be different. That's, I think,
29 where the question for people -- you hold them, a lot of
30 big institutions hold them, they're held around the
31 world. How complicated is that to work out, and again,
32 do the investors have to agree, it's okay?

33
34 Daniel Mudd: It's complicated, is the answer,
35 and to Kerry's point, it depends who holds them. You
36 know, if somebody holds the entire security, if somebody
37 holds the mortgage as a whole loan, it's pretty easy. If
38 you're dealing with three or four consecutive tranches
39 that have been redistributed three or four times, it's
40 more complicated. I think the initial, literal reading
41 of most of the trust documents said, "This is a hard and
42 fast rule about modification. A broader reading says,
43 you have to do what's in the best interest of the trust
44 in many cases and in a lot of cases, the best interest of
45 the trust is to avoid those foreclosures.

46
47 Kathleen Hays: And Joe, jump in on this,
48 because you've got a foot in both worlds, because you're
49 overseeing the banks, and you're -

50
51 Joe Smith: Well, it seems to me, Kathleen,
52 that the issues are different with people who are

1 portfolio lenders, that's one set of lenders, and that
2 includes the sub-prime components of bank holding
3 companies, right? Those people can, they hold them, they
4 can deal with them.

5
6 I must say, as an outsider looking in, the
7 securitization discussions look a lot like Brazil, about
8 10, 20 years, whenever it was, when we were trying to
9 work it out, because you've got to get all of the various
10 players to agree. But, I will say, having -- I don't
11 know, has anybody else here but me ever done a
12 foreclosure? Followed it all the way through to the end?
13 Am I the only one?

14
15 Voice: Amazing.

16
17 Joe Smith: The one-eyed man is King.

18
19 [Laughter.]

20
21 Joe Smith: Well, I mean, the truth of the
22 matter is, it's a disaster. And the people in those,
23 holders of those securities are going to get, are going
24 to get whacked one way or the other. I just, all we can
25 do is to hope that people see reason. Because if they
26 don't there's going to be, they're going to get hurt.

27
28 Kathleen Hays: Denise, I want to ask you about
29 another aspect of modifications. Again, the contrarian
30 view would be, "Look, you're going to help people stay in
31 houses," and I know that one of the Treasury Secretary's
32 points is, find the people who are making their payments
33 just fine, it's just the reset that's going to hurt them.
34 But, if it's not done on a case-by-case basis, if it's
35 done for a group of borrowers that gets a little tougher.

36
37 And what about the rates of default for people
38 who have modifications, aren't they -- what is your
39 experience? Does this work? How often does it fail?
40 Because if something is tried that doesn't work, it seems
41 that you could end up -- certainly the individual
42 homeowner could end up in a worse mess, the mortgage
43 servicer could -- everybody could end up worse off if
44 this doesn't work.

45
46 So, again, for people who get these work-outs,
47 these modifications, how does -- what does history tell
48 us? What does your experience tell us about how this
49 goes?

50
51 Denise Leonard: Actually, I don't have a lot
52 of experience with people who have had work-outs. What

1 I've found is that a lot of the programs that are put
2 out, you know, they're limited to only certain people.
3 And, especially in an area like, you know, Massachusetts
4 where, I think the bigger issue becomes, you know, the
5 value of the home, I can honestly say that it's been more
6 difficult for any of the modifications to take place,
7 because -- especially if you're not a portfolio lender,
8 that if the values aren't there, they just can't do it.
9 I've not actually had enough experience in working with
10 borrowers who have gone through that process.

11
12 Joe Smith: If I could add something, I do
13 think that, as a bank General Counsel back in the last
14 real state of deflation we had in North Carolina, what
15 happens is, when you modify is, you give yourself time to
16 work, to see what happens next. I mean, a piece of this
17 is just, to me, that's important is that you buy time so
18 that on a -- regrettably in some ways -- case-by-case
19 basis, you can work through the facts and circumstances
20 of each loan.

21
22 I mean, you've got these massive amounts of
23 securities, even with the loan, it's a lot of stuff
24 coming through the system, a lot of loans coming through
25 the system. You give yourself a chance, at the local
26 level, in conjunction with industry, with State housing
27 finance agencies, with FHA, with others, to work out some
28 solutions. But, it's going to be messy, and it's going
29 to take time. But if you don't stop the train, right?
30 The foreclosure process starts, and I have my own
31 concerns about that, if I were an investor, I'd have huge
32 concerns about the foreclosure process.

33
34 Daniel Mudd: I think we need to be careful of
35 the notion that you can draw a firm line about who gets
36 hurt in a reset, and who will pay in a reset, and who
37 won't get paid in a reset, it's going to vary enormously
38 from product to product, State to State, borrower to
39 borrower, home to home. So, a lot of this is, and this
40 is the reason it's going to take some time, is that it's
41 going to be worked out on the ground, where people live.

42
43 Kathleen Hays: Let me throw out a general
44 question, and maybe Kerry you want to start with it.
45 Broadly speaking, we've got the Hank Paulson plan shaping
46 up, Senator Hillary Clinton, running for President
47 apparently has also got a plan that she's talking about
48 to freeze sub-prime payments for 5 years, a 90-day
49 foreclosure moratorium, so obviously something's in train
50 here, broadly. What is your outlook for the resolution
51 of this whole sub-prime crisis, problem, whatever you
52 want to call it?

1
2
3 Kerry Killinger: Well, first of all, I'm going
4 to reframe a bit. I don't think it's a sub-prime issue,
5 specifically, it's really a problem for the country in
6 which home prices are declining right now, and it's
7 impacting sub-prime, naturally. It's also impacting
8 prime home equity loans, and now it's starting to impact
9 prime home loans. And it's primarily as a result of,
10 again, of housing prices falling.

11
12 Now, if you look at the underlying issues of
13 what's going on, it's simply the supply of housing is too
14 high, demand is low, in part, demand is low because
15 consumers are not stepping up, wanting to buy homes right
16 now. So, a fair bit of what we need to do, I think, is
17 attack that whole consumer confidence, and understand,
18 again, the importance of home ownership.

19
20 If I was putting my game plan together of what
21 would ultimately turn this around, I think it's multi-
22 faceted -- first, I think the Federal Reserve needs to
23 keep cutting interest rates, I think that, I think that
24 we need to have the level of rates continue to come down
25 to help provide some available financing. I think that
26 there's a very important market segments that underserved
27 today, which is both the sub-prime and the non-conforming
28 markets, and I think that we ought to look seriously
29 about temporary extensions of authorities for Fannie and
30 Freddie and the other GSEs to help into some of those
31 categories.

32
33 I think there's a very important role for FHA,
34 and so I'm very supportive of legislation to help them
35 modernize and expand their capabilities. I think there's
36 an extraordinarily important role for the Federal Home
37 Loan Bank System in the United States, they are a very
38 important source of liquidity and provider of financing
39 for portfolio lenders, which will be all of the community
40 banks around the country and others that are doing
41 lending on their balance sheets, and that's a terrific
42 source of liquidity.

43
44 I think that State and local programs need to
45 start kicking into gear. Again, I was very positive on
46 the comments I heard this morning about potentially
47 increasing authorizations for what can be done at the
48 State and local levels in some of the financing to help
49 people through this.

50
51 I think part of the program is loan
52 modifications, and helping people through the reset

1 periods, and that's why we applaud Treasury and why we
2 all need to step up and do what we can do there.

3 And then I think you get down on the consumer
4 confidence front. I think it's very important that we
5 approach this with excellent transparency to the
6 consumer, that we improve the disclosures that we have,
7 so that they feel comfortable that they know the ground
8 rules that are going on there. I think that we've been
9 proponents for higher standards for the overall mortgage
10 industry. I'm supportive of licensing of mortgage reps,
11 I'm supportive of having capital requirements, I'd be
12 supportive of whatever it took for the industry to be on
13 as strong a footing as it possibly can.

14
15 And I think it's also, again, very important
16 that we understand and tell the consumer that there's
17 confidence in this system, home ownership is still
18 important in this country, it can be very critical, not
19 only nationally, but for the State and local governments
20 for their tax revenues, and so forth, and I think we've
21 just got to get everybody coalescing and hitting from all
22 of these sources of confidence and liquidity, as well as
23 standards in the industry.

24
25 Denise Leonard: I agree wholeheartedly with
26 pretty much everything Kerry said, especially with
27 regards to the FHA piece, because again, in Massachusetts
28 I've been FHA-approved and not been able to do one loan,
29 because of the loan limits. You know, we just can't
30 serve the borrowers in our area, in the different
31 counties, because, you know, the loan limits prohibit
32 that, that's number one.

33
34 But, in terms of the higher standards and the
35 professionalism, you know, our organization since 2002
36 has pushed for higher standards in our industry. We had,
37 you know, we wanted State licensing with the model State
38 statute that we put forth. And, you know, I love how he
39 spoke about transparency. You know, we need to focus
40 more on function than form.

41
42 Although, you know, disclosure -- that's a key
43 thing, as well. Part of what happens is, you know, with
44 the complexity of the different products and programs
45 that are out there, you know, one of the questions that
46 we had been given was -- would, you know, how do you deal
47 with that in terms of disclosure? I think you can
48 simplify it.

49
50 You know, I look back when, you know, I did my
51 first loan, I think I signed 8 pieces of paper. When I
52 signed my last one, it was probably 40 to 50. And, you

1 know, so over-disclosure, and the complication of the
2 process is not always the best way to go. The more that
3 we can do to just keep things concise and clear,
4 transparent -- you know, so that people do understand all
5 of the features and the benefits of the loans that
6 they're getting --

7
8 Joe Smith: You going to disclose yield spread
9 premium?

10
11 Denise Leonard: Absolutely, we do.

12
13 Joe Smith: Oh, good.

14
15 Denise Leonard: We already do, we have. And
16 again, if you want to allow consumers to really compare
17 and to shop -- have everybody do it. It should be a
18 uniform way that it's done.

19
20 Kerry Killinger: You know, I'd jump right in,
21 just to add on that. We adopted a very simple program
22 earlier this year that, you know, there are so many
23 disclosures for the consumer, it can become fairly
24 complicated. So, what we decided was that for any loan
25 for us coming through a mortgage broker, that we would
26 have a one-page, simple form, in which it clearly laid
27 out anything on the loan terms -- reset periods, whatever
28 the rates are, if it's anything that's -- trying to make
29 it as simple as we could for the consumer.

30
31 The second thing we show is, any compensation
32 going to a broker. So that, that was totally on the
33 table.

34
35 And the third part of that program is that we
36 said, we're going to contact every customer that comes
37 through a broker before the loan is closed -- or at least
38 make an attempt -- so that we could explain the terms of
39 the loan that much simpler and be sure that, as a
40 servicer, that we started to connect with the consumer.

41
42 So, again, that's something that we think the
43 industry ought to think about. For us, we think was an
44 appropriate initiative, and so far it's worked out just
45 fine.

46
47 Daniel Mudd: I would jump in and be slightly
48 disagreeable and just say that, you know, as soon as a
49 document lays out a term like "yield spread premium,"
50 you're beyond the financial ken of about 30 percent of
51 the people you're trying to sell the loan to, and it
52 would seem to me that the answer to this solution starts

1 pretty simple, which is -- front page says, "Here's your
2 starting rate, here's your maximum rate, here's your
3 starting payment, here's your maximum payment." And, if
4 you can get that 30 percent to at least get that, you're
5 part of the way down the road.

6
7 The other part, I would say is, I think it's
8 important for the industry that this problem get divided
9 into two parts. One part is what you do about the here
10 and now and the people that are already in trouble, or
11 are going to be in trouble, or what you do to get the
12 market back to where it needs to be, and some of that
13 will go to taking time.

14
15 The other piece of it is, what do you do to
16 reform the industry, so that the next time around, you
17 avoid some of the problems, and incorporate some of the
18 lessons we've learned. It's helped us to think about
19 those two spheres, a little bit separately.

20
21 Joe Smith: I agree with that. I agree with
22 that, totally. I think that the issue, to me, is in
23 times of stress -- the S&L thing was mentioned earlier
24 this morning, well, the response to that was legislation,
25 which was complained about, bitterly, at the time which
26 resulted in a new regulatory regime. It might have been
27 good, might have been bad, but it increased capital
28 requirements, it did a whole lot of other stuff, and I
29 agree with you, Dan, if I may call you that.

30
31 But, an important issue to think about is, what
32 are we going to do for the next time? Because, just
33 remember, gang, yes you had the Asian Contagion and the
34 Russian Default -- what's the hottest asset class in
35 investments right now? Developing markets, emerging
36 markets, brick -- so these things do turn around.

37
38 People -- I heard a person say earlier this
39 week, last week, rather, in a seminar, that in the S&L
40 crisis someone said that there'd never be a commercial
41 building built again in the United States, no more office
42 buildings in America, because of this lack of liquidity.
43 So, there will be a next time, and I agree with you, we
44 need to think about that, too. A lot.

45
46 Kathleen Hays: Joe, does that south
47 investment, so forward investment pool send shudders up
48 your spine? The one where everybody started pulling out
49 their money, because it had losses and it had bad
50 mortgage debt?

51
52 Joe Smith: Am I worried about it? Sure, sure.

1 But, I mean, the issue is going to be to me, what do we
2 do to bring the money back? And I think that's what my
3 new friend Dan was talking about, too, the issue is how
4 do we set up a structure in the industry that gives
5 people confidence to reinvest, right?

6
7 Kathleen Hays: Well, let's follow that point,
8 right? Keep going.

9
10 Joe Smith: And, I think Mr. Killinger raised a
11 bunch of them, but I think the issue of originator
12 licensing or registration of the kind contemplated in
13 H.R. 3915 is an important factor. And that is a -- of
14 course, that's the piece we're doing, the States would
15 start a nationwide system, for those who wish to join,
16 nobody turned down for lack of interest.

17
18 January 2nd of 2008, that's about a month from
19 now. So, that piece of the structure is available and
20 it's with the NASD, or now it's called FINRA, so it's not
21 a low-tech system, it's big.

22
23 I think the other thing, though, I might say,
24 and it has less to do with the people on this panel than
25 it has to do with the people who do Wall Street
26 securitizations and the like -- it's stunning to me --
27 the other thing to me that would bring confidence back in
28 the marketplace would be, if the guys with the gold would
29 make the rules. Why don't they set some standards for
30 who they will buy from, and enforce them more vigorously.

31
32 I mean, yes, we can -- what was interesting to
33 me about the last panel was this call for the government
34 to step in. Buccaneer capitalism, 21st Century variety,
35 you know? "Dear government, please come help us." Okay.

36
37 [Laughter.]

38
39 Joe Smith: Really, right?

40
41 And so, I think the issue is that the -- no, I
42 think the industry, though, can do a lot to set its own
43 standards, as well, and I think the industry can
44 contribute, frankly, to the development of standards
45 rather than -- and right now, correct me if I'm wrong, I
46 haven't heard anything yet, the pins -- I can still hear
47 a pin drop on that one, and I'm talking mainly about the
48 Wall Street cats.

49
50 Daniel Mudd: Yeah, and it seems to me, I want
51 to agree with Joe, my new friend Joe -
52

1 [Laughter.]

2

3 Daniel Mudd: Are you called Joe, or Joseph?

4

5 Joe Smith: Joe is fine.

6

7 Daniel Mudd: Yeah, Joe, okay. Joe, I agree
8 with Joe.

9 The, you know, that we need to do some reforms
10 at the basic level, so the underlying foundation of the
11 system is good and sound, people know what they're
12 getting, they qualify for the loan, they get the best
13 mortgage product, it's all disclosed.

14

15 Standards in the industry -- exactly what we
16 all define as a sub-prime loan, and what we all define as
17 a reset, and what we all define as a predatory loan, and
18 what we all define as a -- those things have gotten very
19 mixed up over the years.

20

21 Now, the spreads -- the credit spreads on those
22 are starting to move back out again, so you can
23 differentiate between the products, but I think some
24 industry-standard definitions of what we're talking about
25 here would be a generally helpful think to move to, and I
26 think that then begets -- along with this idea of making
27 sure that investors understand that this is on the
28 national agenda -- helps to keep this huge flow, I mean,
29 it's a magical thing about this system that we're
30 involved in, that there are huge dollars of foreign
31 investment that come in, effectively, to invest in U.S.
32 housing. That doesn't happen anywhere else in the world,
33 and we ought to be sure not to mess that up.

34

35 Joe Smith: Absolutely.

36

37 Kathleen Hays: What about the current state of
38 credit? We know that on August 17th, the Fed cut the
39 discount rate, a little bit of a panic, the Fed cut again
40 on September 18th, the Fed cut on October 31st -- feeling
41 that things were balanced, and that everybody scratched
42 their heads, and the bond market rallied and kept pushing
43 rates down, because investors just said, "Huh?" And then
44 just last week, you know, you mentioned the Fed, Kerry,
45 Don Kohn, Vice-Chair, a speech that was clearly a
46 message, very well thought-out, saying -- you know, and
47 in fact the Q&A, I was at the Council on Foreign
48 Relations -- Don said, "You know, on October 30, 31st,
49 things looked different. It looked like the credit
50 market turmoil had gotten better, and it didn't look like
51 that was, there was that much spillover," now it looks
52 different again, we've seen -- there's been more of a

1 sense -- I come in and start reading about what's going
2 on every morning, and talking to people of that kind of
3 scary, "What's going on?" What is your sense of what's
4 going on in the credit markets now?

5
6 Kerry Killinger: Well, I think as I said
7 earlier, we are certainly in a, with a lack of liquidity
8 in the non-conforming parts of the market, the credit
9 spreads have widened out significantly and the flows of
10 capital are severely limited, and I think you kind of
11 have a bifurcation right now, that both at the sub-prime
12 level, and then at the non-conforming level, the
13 liquidity is very scarce.

14
15 And I think the non-conforming market continues
16 to have good liquidity, but even there, again, over time
17 the pricing appears to -- needing to widen out with
18 increasing fees that will likely be charged from the
19 GSEs. So, I think the -- this is as challenging a period
20 of liquidity as we've seen.

21
22 Kathleen Hays: Do you think Fed rate cuts will
23 help? And again, if there's so much industry
24 constriction, and so much uncertainty about who owns
25 what, and what the investors want to buy, and if there's
26 an overhang of housing inventories and et cetera, et
27 cetera, will rate cuts really help solve this?

28
29 Kerry Killinger: Again, I think it will help,
30 but it's not going to be the sole solution, as I
31 commented earlier. Again, it takes awhile for monetary
32 policy to work itself through the system, but certainly -
33 - directionally -- if the Fed continues to reduce rates,
34 that will increase the likelihood, over time, that the
35 other forms of interest rates will move in line with
36 that.

37 Of course, one of the major disconnects we have
38 in a short-term basis, is the Fed continues to ease
39 policies, and LIBOR continues to be extraordinarily wide.
40 So, certainly that's reflecting concerns for both credit
41 and liquidity, not only in the United States, but on a
42 broader basis.

43
44 Kathleen Hays: Any other thoughts from my
45 panel?

46
47 Denise Leonard: Well, I think in terms of the,
48 it will help with the purchase market more so, because
49 you've got people who then, you know, are going to start
50 to think about buying again, if the rates are low, they
51 don't want to miss that opportunity, and that's, you
52 know, part of what we need to do to get that segment

1 jump-started. I do think it will help with some of the
2 refinance, but until the actual, you know, housing prices
3 start to appreciate, it will -- it's going to do part of
4 the job, but not all of it.

5
6 Daniel Mudd: I think some of the front-end of
7 the market needs to clear, so that there are other asset
8 classes out there in front of mortgages, whether CIBS or
9 CDOs, or other things that sort of need to clear the
10 market, and to the extent that rate cuts help the banks
11 earn their way through that problem, I think that's
12 generally helpful to make some progress, it goes into the
13 general theme of being able to buy time for folks to work
14 through this.

15
16 So, directionally positive, but it shouldn't
17 negate the fact that there are structural issues in the
18 industry that also ought to be addressed in the process.

19
20 Joe Smith: I don't think that rate cuts will
21 make bad paper good. There's bad paper out there that's
22 just bad, and it's going to have to be taken care of some
23 way or other, right? It's got to, you've got to have a
24 foreclosure, or a write-down or a forced sale or
25 something else, it's just out there for, until it's
26 resolved.

27
28 And that -- by the way, I do think a thing that
29 the, the "stop the train" movement which we've had, we've
30 seen today will help is, the other thing it will do it,
31 at least try to arrest some of the increase in the
32 inventory in the market, I mean, if real estate -- to get
33 back to real estate prices, if that's a problem, Bayer
34 Stearns has done a study, I think that shows -- I know --
35 that shows that take whatever number Marcus Andy said,
36 and add what, 2, 3, 4 months on top of that if these
37 houses all get foreclosed. And that doesn't help the
38 cause any at all.

39
40 Kathleen Hays: Well, Joe, if that's the case,
41 if it's just going to take time, and then bad paper is
42 just going to be bad paper, you know, there are people
43 out there -- small camp, maybe, but who feels that the,
44 that the Fed is just going to help create another mess,
45 they're going to cut rates too much, we're going to have
46 too much liquidity, ultimately down the road we'll have
47 inflation, and there are just some things that rate cuts
48 don't fix.

49
50 Joe Smith: Yeah, well, if I were smart, I'd be
51 an economist, I guess.

52

1 [Laughter.]

2

3 Joe Smith: But I just, all I was saying was, I
4 think in terms of the quality of the paper that's out
5 there it's, it is what it is, and that just has to be
6 worked through. I think the rate cuts may well address
7 collateral issues in the economy and, as a bank
8 supervisor of small or medium-sized banks, primarily, I'm
9 concerned a little bit about the overall effect of all of
10 this on the housing market, the real estate markets,
11 which our banks depend on. I mean, banking in the
12 Southeast, in particular, is real estate.

13

14 So, there are collateral effects that are very
15 important to me, for my selfish perspective as a bank
16 regulator, to try to address, too. And I think that's
17 more what rate cuts might address, although I'd leave
18 that to the experts.

19

20 Kathleen Hays: Let's talk about another big,
21 big topic -- the role of Fannie Mae and Freddie, and
22 Kerry you said that you thought it would be appropriate
23 for them to take a larger role.

24

25 Denise, from the perspective of a mortgage
26 broker -- and you also mentioned, of course, that you
27 have customers you can't get FHA loans, you'd like to see
28 that change. What about Fannie and Freddie as that
29 trickles through the mortgage market, do you think Fannie
30 and Freddie should have a bigger role, or not?

31

32 Denise Leonard: I'd like to see them beat, you
33 know, the caps raised so that they could have more role
34 in the non-conforming market, absolutely.

35

36 Kathleen Hays: Dan, I bet you have some
37 thoughts on that.

38

39 [Laughter.]

40

41 Daniel Mudd: I'm sorry, what's the issue?

42

43 [Laughter.]

44

45 Daniel Mudd: You know, actually, can I take
46 the question about whether the Clinton program is better
47 than the --

48

49 [Laughter.]

50

51 Kathleen Hays: Sure, how about the Barney
52 Frank program? You can jump in on that.

1
2
3 Daniel Mudd: Yeah, I'll go through it point by
4 point and --

5
6 You know, I think -- there are things that we
7 can do, and there are things that we're doing right now.
8 As I mentioned we're working very hard to prevent
9 foreclosures, we're working very hard with servicers, our
10 guarantee business, which basically puts the securities
11 into the market is going like gangbusters. Where there
12 are opportunities to invest, we're doing that.

13
14 But, we're also being careful, I mean, this is
15 an environment, and it's a little bit relevant to the
16 question we asked before, which hasn't found its new
17 level yet. It's very -- you think things are over, and
18 then you have a couple of bad days, you have a couple of
19 good days, you have a couple of -- and the market needs
20 to settle out and kind of find its level. Some of that
21 is the fourth quarter, clearly itself out and working
22 into next year, the rates and all of that, working their
23 way through.

24
25 So, I think it's important -- we're being as
26 careful as anybody else is about taking an approach here,
27 and making sure that we're in the right capital position,
28 and that the lending standards that are being forwarded
29 out there, make sense for what's -- an environment that's
30 going to take a couple of years to settle out. So, we're
31 doing as much as we can, where we can do more, we will.

32
33 Kathleen Hays: And, let me ask you this,
34 Kerry, because we know in the past, this has been -- this
35 has been a contentious issue, there's been a lot of
36 debate back and forth about Fannie Mae and Freddie Mac
37 having a bigger role, and an institution with a quas --
38 GSE, the government-sponsored enterprise aspect versus
39 purely private institutions. And, let me ask you this
40 question -- are we at a point -- has this mortgage
41 crisis, this foreclosure wave -- do you think, is this
42 changing the view in the industry? Is it kind of making
43 people feel that, whether you like it or not even that,
44 somehow, this is something that have to be done, or do
45 you sense among your peers and counterparts that there's
46 -- this is still a question, there's still a lot of
47 debate?

48
49 Kerry Killinger: Well, clearly there's a lot
50 of debate. In the support I have, is really around
51 returning liquidity to the marketplace quickly. And
52 that's why I used the word temporary. So, I think that

1 there is a very important role that can be done to help
2 restore liquidity over the next several quarters, that
3 may not be required on a perm -- which is not required on
4 a permanent basis.

5
6 So, I think that one of the public policy
7 things we need to keep looking through is, what can we do
8 jump-start liquidity into a market where there is a
9 tremendous disconnect today. And, I think again, I think
10 that's predominantly in the non-conforming, and in the
11 sub-prime areas, and I'm just trying to look for all of
12 those institutions, particularly those that have been
13 chartered with a public purpose, and those that -- where
14 the government can legitimately make judgments about how
15 do we optimize the amount of liquidity that these
16 institutions can help bring to this situation?

17
18 So I'd, I think there could be a very important
19 role there, but frankly, if it's not acted on very
20 quickly, it's almost not worth doing. Because, we need
21 liquidity for the immediate future, we don't need it for
22 three years from now.

23
24 Kathleen Hays: Joe, I'm going to start with
25 you on the end. In terms of looking back, what could
26 have been done differently -- everybody made mistakes,
27 I'll say it didn't -- my mistake didn't make much
28 difference. In going into this thing, I just somehow
29 didn't think the whole sub-prime issue was going to hurt
30 the economy that much, because so many people were in the
31 homes, they're making their mortgage payments, they have
32 jobs, and here we are where it seems to be having a very
33 big impact. So, I can say, I know I could have -- I
34 don't know if I could have done anything differently, I
35 didn't know.

36
37 I think it's a question -- when you look at
38 yourself as a banking regulator, or just at the industry,
39 what would you have done? What could people have done
40 differently?

41
42 Joe Smith: Well, I'll point my finger at
43 myself, first, and then I'll point it at others, how
44 about that?

45
46 As a, we've been licensed -- when I took the
47 job, I thought I was going to be Banking Commissioner of
48 North Carolina -- it says Banking Commissioner, and we'd
49 have this Mortgage and Lending Act, which was licensing
50 mortgage brokers, and so I became Mortgage Commissioner,
51 for the next 5 years. And if I had to do differently
52 now, if -- knowing now -- if I knew then what I know now,

1 we would have required greater financial responsibility
2 from brokers, in particular, by which I mean, net worth
3 requirements and a lot of other financial requirements,
4 sooner rather than later.

5
6 I think I probably would have tried to write --
7 we know who the leading mortgage lenders are every year,
8 I mean, you know, the statistics are published, they're
9 all, mostly out-of-State in the sub-prime area, and
10 mainly in the prime area -- Wells Fargo has been the
11 leading mortgage lender in North Carolina for the last 5
12 years running, and so I probably would have written the
13 chairs, or some of those people and talked to them about,
14 "Do you know whose originating mortgages? You may not be
15 buying, I don't know who's buying from whom, but do you
16 know whose out there?" Because, the people I ran into
17 for the first 5 years were an incredible, an interesting
18 array of folks, sort of like the Duke and the King in
19 Huck Finn, you know?

20
21 So, that's what I would do. I think there was
22 a point in time when Governor Graham had talked to Sir
23 Alan Greenspan, when they might have done something with
24 HOEPA a little bit sooner than they did otherwise, and I
25 think in retrospect I don't know if Sir Alan thinks this
26 or not, regrettably, Ned Graham has gone to his rest, but
27 that might have helped matters a bit.

28
29 I actually think people who were buying and
30 securitizing these things might have asked themselves
31 more carefully about due diligence -- who the heck out
32 there is selling this stuff to us? Because, I will tell
33 you, I mean, I license these people. I have met people -
34 - I met a guy -- I put a guy out of the industry, my
35 favorite, is who would have been disbarred, essentially
36 from the sale of used cars in Virginia and North Carolina
37 --

38 [Laughter.]

39
40 Joe Smith: -- who was originating home
41 mortgages. Now, I put him out, but somehow the guy made
42 -- he was selling to somebody, I don't know who. So, I
43 think the failure of the industry, the securitization
44 industry, the capital market leaders to set -- to use the
45 Golden Rule to set standards was a big source of our
46 difficulties.

47
48 That fair enough?

49
50 Kathleen Hays: Yeah, yeah.

51
52 Joe Smith: One on me, two on them. That's my

1 story.

2 Kathleen Hays: Dan, anything else?

3 Daniel Mudd: The -- I think for anybody that's
4 in this business that's -- let's say you're in a broader
5 business and you're a secured lender -- if you can be
6 guaranteed up-front that the security underneath your
7 loans is going to be worth 10 percent more next year than
8 it is this year, you can do pretty well without being
9 very smart. And you can even convince yourself that your
10 -- you know, that that's the way the industry works. And
11 I think a lot of people got convinced that this would go
12 on forever, and the standards got sloppy, the risks got
13 layered, so there were products that were probably pretty
14 suitable for a lot of the folks in this room -- you could
15 read it, you could understand it, you could sign the
16 documents, and you knew what a reset was, you knew what a
17 neg-am was, you knew what a -- you know what a floating
18 rate -- you could figure all that stuff out. And then
19 those products got mainstreamed and mass-marketed in a
20 way that I'm not sure that everybody could necessarily
21 understand what they were in for, and the short resets on
22 some of the ARMS accelerated that a little bit, and then
23 we had this disruption. And the disruption has caused
24 people to go through and re-think a lot of that.

25
26 I think -- I would defend myself from Mr. Smith
27 --

28 Joe Smith: Oh, we're not friends?

29
30 Daniel Mudd: No, we're not friends any more,
31 because you said the secondary market didn't set
32 standards, you know --

33
34 Joe Smith: I said the Wall Street guys.

35
36 Daniel Mudd: Oh, the Wall Street guys.

37
38 Joe Smith: No, I'm serious --

39
40
41 Daniel Mudd: I agree with Joe --
42 [Laughter.]

43
44 Daniel Mudd: The -- you know, a lot of the
45 advancement in the securitization market caused almost
46 anything that could, you know, that had the breath of
47 life in it to be able to be securitized, and all of that
48 probably went too far -- that's the way the economy
49 works, the adjustment happens pretty fast, the
50 retrenchment happens pretty fast, we're on the way to
51 getting back to where we need to be, and I think a lot of
52 the cure goes to what we do the next time around. We'll

1 work on the old part, but what we do the next time
2 around, in terms of clear disclosures, in terms of what
3 everybody's rolling the system, I think I go back to
4 that, that's a really important foundation under what
5 we're all trying to do.

6
7 Denise Leonard: I don't know what we could
8 have done differently, other than, you know, I think that
9 a difference could have been made if, what we were
10 pushing for in 2002 had been put into place then, to have
11 minimum standards -- you know, educational requirements
12 and things. And as, you know, Joe said, not just being
13 able to fog a mirror and be in this business.

14
15 You know, and again, we pushed for that
16 transparency so that you can't have a gentleman like he
17 just described bounce from one place to another, and that
18 they have to be able to track bad actors, we have to be
19 able to and it's got to be across every distribution
20 channel.

21
22 If that were -- would that have solved it
23 completely? Absolutely not, we -- I mean, because the
24 economic factors we have no control over. But from the
25 behavioral standards, perhaps, I think that would have
26 made a bigger difference.

27
28 Kerry Killinger: Well, clearly everyone has
29 learned from what's turned out to be a very difficult and
30 interesting cycle. We know what came when you have
31 double-digit home price increases, when you have excess
32 capital coming in from all over the world, when the
33 underwriting standards were somewhat relaxed, when
34 innovation probably went too far on the product front,
35 and where, you know, homeowners and investors were
36 getting caught up into that speculation, as well, and
37 fraud became more of an issue than it should ever be.

38
39 I think the important thing now is, okay, what
40 have we learned from it? And we should quickly try to
41 learn from that. Put in whatever appropriate new
42 standards and approaches we want to have, I think we can
43 all agree on those relatively quickly. But I think it's
44 very critical that we get beyond that, and get onto what
45 is -- what are we going to do to restore consumer
46 confidence, get things moving ahead and get liquidity
47 back into the marketplace.

48
49 So, I hope we spend increasingly less time on
50 the mistakes of the past, get those fixed as quickly as
51 we can, and get on with what are we going to do to move
52 this country ahead.

1
2
3 Kathleen Hays: Well, that sounds like a nice
4 point to say we have -- I think we have some people out
5 in the audience with microphones, and we've got a few
6 minutes, and I think there are people with questions.

7
8 And this gentleman was really fast. Even
9 before I said it was time for questions, he had his hand
10 up.

11
12 So, sir, just tell us your name, and where
13 you're from, and what your question is?

14
15 Steve Albert: Steve Albert, Cherry Hill, New
16 Jersey. I have a prime concern -- you talk about
17 disclosure to increase consumer confidence. Fine.
18 Except, every day we hear about banks finding SIVs or
19 CDOs or some other type of wealth-balancing thing that
20 they never seem to disclose until they're caught. And it
21 just seems to me that there is no disclosure, and it's
22 killing consumer confidence, and maybe what we really
23 need is -- where are the bank examiners? Where is
24 somebody else to oversee the bad stuff that's going on in
25 your industry? I don't get it.

26
27 Kathleen Hays: Who wants to comment?

28
29 Joe Smith: Well, the SIVs are mainly national
30 banks -- where in Cherry Hill?

31
32 [Laughter.]

33
34 Joe Smith: And they weren't involved in sub-
35 prime.

36
37 I would like to talk for a minute, though,
38 about consumer disclosure. I don't agree with the idea
39 of consumer disclosure making the market better. Alan,
40 and there's two or three people that -- we were together
41 last weekend in Cambridge, Massachusetts with a group of
42 people who were fairly high-level academics, but not just
43 academics, they were people from the real world. I mean,
44 people from professions, people from the financial
45 industry.

46
47 And we did a little Richard Fineman-type test,
48 it was one of these horseshoe deals, and the moderator
49 said, "Well, everybody who has a mortgage, stand up."
50 So, all but a few whackos stood up. And then, "Okay,
51 everybody who's got a fixed rate, sit down." So that was
52 about, I can't remember, Alan, but I think it was like

1 half, maybe. So everybody else had a variable rate
2 mortgage, I guess, I don't know what the heck they had.
3 And then, "Everybody who knows your current interest rate
4 sit down," I mean, keep standing, but everybody, if you
5 don't, sit down. Well, a couple of people sat down
6 after. And again, this wasn't the first 10 names in the
7 Cambridge phone book, this was a fairly select group.
8 Finally, he said, "Okay, everybody who knows the next
9 reset date on your loan, the amount, how it is determined
10 and what the variables are, remain standing, everybody
11 else sit down." Well, everybody sat down.
12

13 So, I think actually that there's little --
14 what we need is, I think product simplification can go a
15 long way, we can have disclosure if we must, but we've
16 got to simplify the product lines first, at least for all
17 but the very sophisticated, because it's just -- nobody
18 understands this stuff, and I think it's a potential
19 continuing harm to the market.
20

21 Kathleen Hays: Okay, and I must say I share
22 your concern. A lot of people never had a problem until
23 they announced it the next day, and then it keeps getting
24 bigger week by week.
25

26 But, that's another story -- sir, what's your
27 name and institution and question?
28

29 James Montgomery: My name is James Montgomery,
30 I ran a company called Great Western through the last
31 crisis, the savings and loan crisis, I think, very
32 successfully. I've also been a Director of Freddie Mac,
33 and Federal Home Loan Bank of San Francisco, so I have a
34 lot of experience in what we're talking about.
35

36 I think what has been discussed all morning is
37 commendable, the Treasury's program -- which I call a
38 top-down approach -- makes a lot of sense. I think,
39 frankly, counseling is an interesting sound-bite, but it
40 doesn't really do a whole lot. I think the top-down
41 approach only works if you have a bottoms-up approach
42 happening at the same time.
43

44 Let me tell you what I'm talking about. Take
45 my State of California. You've got a house -- you've got
46 a notice of default is filed, there's 120-day redemption
47 period. At that time the notice is filed, you know the
48 borrower of record, the lender of record and the property
49 address. We go out and look at the property, if it's
50 empty, it's probably a fraud situation, you go to the
51 next one. You go to the next one, you find a borrower
52 that's hopelessly over their head, they should be a

1 renter, you go to the next one. You find the third one
2 could be helped with a modification of the loan. I, as
3 the local lender, can buy that piece of paper from the
4 master servicer -- if I can find him -- and actually re-
5 write the loan -- not even re-write the loan and do a new
6 title policy -- but take over the loan at a lower rate,
7 re-appraise the property and do it.

8
9 From a practical, bottoms-up approach, I think
10 if we get the trade associations -- the American Banker's
11 Association, the America's Community Bankers, and these
12 people to tell their constituents to do this from the
13 bottoms-up, it'll really work. The top-down approach
14 will not work, every State has a different foreclosure
15 law, it's a mess.

16
17 Kathleen Hays: Are you saying you don't think
18 the Paulson approach is going to work?

19
20 James Montgomery: I say the Paulson approach
21 will work from the top-down, if it's supplemented by the
22 --

23 Kathleen Hays: It has to have the bottoms-up.

24
25 James Montgomery: -- bottoms-up approach at
26 the same time, otherwise, we're going to do a lot of
27 wheel-spinning, and frankly, it won't work.

28
29 Kathleen Hays: So, are you asking the panel if
30 they agree with your statement? Is that the question?

31 Okay, well, I think it's an important question.
32 Kerry, you feel like you want to jump in?

33
34 Kerry Killinger: No, I agree. I think, again,
35 these loans get done one at a time, and you've going to
36 have the bottoms-up really working it hard, and I think
37 Jim gave a good cross-section of the kind of situations
38 we all run into, and we just need to work them hard, one
39 at a time.

40
41 Kathleen Hays: Okay, a woman right over there,
42 name and institution, please?

43
44 Female Speaker: -- I have a question that,
45 deals a little bit on the foreclosure issue and the
46 impact that State law has. I know Denise might be
47 familiar with a situation where the Mass Attorney General
48 recently made, took some actions, and I'm wondering what
49 the panel thinks about whether or not States taking
50 action will really address the sub-prime issue, and how
51 that's going to interplay with future Federal action?
52

1 Denise Leonard: Well, I'd like to speak to
2 that, I can't speak to it, specifically, from the sub-
3 prime thing, but the approach that I'd like to see take
4 place, I've had a dual situation in Massachusetts, I've
5 had the, you know, been fortunate enough to have a
6 Commissioner who had a -- brought a summit together last
7 November, and had 50 people who were involved in that
8 from every facet of the business, you know, industry was
9 there, lenders were there, the consumer groups -- and we
10 worked on recommendations, you know, looking at what the
11 problem was, saying as Dan said, "What can we learn from
12 it?" We knew we couldn't fix what was, other than trying
13 to do some work-outs with the lenders, but what can we do
14 moving forward? And that group came up with
15 recommendations which have now, basically come out in the
16 form of one of our House bills that just got passed.

17
18 What happens when that doesn't take place, and
19 you have a situation -- as I said at the beginning, you
20 know, to keep us involved, because we understand this
21 business. When the Attorney General promulgated her
22 regulations, she changed our UDTP, our Unfair and
23 Deceptive Trade Practices. The problem was, what she was
24 attempting to do was to, you know, limit anti-steering to
25 loans that have added incentive. We didn't have a
26 problem with that. The problem was how the language was
27 written, that the legal departments at many of the large
28 investors said, it's now illegal to do a no-point loan
29 and they pulled out of the State. And we were able to
30 get a push-back on the effective date, but it was
31 literally going to shut down in like 5 days, the whole
32 entire mortgage market in Massachusetts, and it was going
33 to ultimately harm the consumer. So that's the danger of
34 not having all of the right players at the table, and
35 really listening to what the issues are and how they need
36 to, you know, move forward in terms of -- don't have
37 those grave, unintended consequences that we talked
38 about, because we understand the market, we understand
39 what the impact is going to be.

40
41 Female Speaker: -- for more standardization,
42 and even on State law issues with UDTP.

43
44 Kathleen Hays: Okay, I want to take one more
45 question, who's the lucky person? And you've got your
46 hand up first, so you go. Name and institution, please,
47 once you get the mic.

48
49 Rob Dubitsky: Rob Dubitsky, Credit Swiss.

50
51 There's been a lot of talk about rate
52 modifications, post-reset, but the reality is most loans

1 that are delinquent today are pre-reset, and the big
2 driver of delinquencies and defaults are lack of equity,
3 one concept being the second being 80/20s. Is there any
4 talk around relief around that second lien? Second lien
5 modifications or payoffs or anything along those lines?
6 I think that's for Kerry or Dan, or anyone else who would
7 like to comment, thanks.

8
9 Daniel Mudd: Not that I've heard, so I don't
10 know.

11
12 Kerry Killinger: Not that I'm aware of.

13
14 Kathleen Hays: Okay, well, that was it --

15
16 [Laughter.]

17
18 Kathleen Hays: Now you know, Rod. Suggest
19 that.

20
21 I want to thank, again Sharon Stark, and the
22 Office of Thrift Supervision for inviting me. I want to
23 thank my panel -- Kerry Killinger, Denise Leonard, Daniel
24 Mudd, Joe Smith -- now best friends, I think, pen-pals
25 forever.

26
27 I want to remind everybody to watch Bloomberg
28 Television, generally, On the Economy at 2:00, in
29 particular. We pursue these kind of topics a lot.

30
31 And again, it's just been thrilling to be here,
32 I look forward to talking to everybody around here the
33 rest of the day, and let's have a great lunch.

34
35 [Applause.]

36
37 Sharon Stark: If we could now please clear the
38 room, they need to set up for lunch, so if you could take
39 your belongings and --

40
41 (Off the record 12:00 p.m.)

42 (On the record 1:12 p.m.)

43
44 John Reich: If I could have your attention,
45 please. If you're eating dessert, please continue.

46
47 I want to introduce our luncheon speaker. He's
48 a man who's had extraordinary success in a number of
49 high-profile positions in business, government,
50 education, and most recently, in the media. His name is
51 Bill Seidman a name familiar to all of us.

52

1 Bill is currently Chief Commentator at CNBC TV,
2 the publisher of Bank Director magazine, he's a
3 consultant to RWB Capital Management, and a director of a
4 number of companies, including Promontory Interfinancial
5 Network, Pfizer, U.S. Order, Incorporated, that's only
6 what he does today.

7
8 Bill's done so many impressive things
9 throughout his career that last week he received the
10 American Banker's Lifetime Achievement Award at a black-
11 tie function in New York City. And when you look at his
12 incredible resume, it's obvious why they chose Bill
13 Seidman for that award.

14
15 Many of you know that Bill served as the 14th
16 Chairman of the FDIC from 1985 to 1991. During his
17 tenure at the FDIC, the Agency handled over 1,000 bank
18 failures, and took over the Insurance Fund for the
19 savings and loan industry.

20
21 He also became the first Chairman of Resolution
22 Trust Corporation, or RTC, in 1989. While at RTC, he
23 supervised the creation of an agency, virtually
24 overnight, which ended up with 8,000 employees, and
25 handling over \$400 billion in assets of failed
26 institutions.

27
28 But what you may not know about Bill is that
29 during World War II he served in the U.S. Navy as a
30 communication officer on a submarine, and received the
31 Bronze Star, for service in the Philippines, Okinawa and
32 Iwo Jima.

33
34 He was also the managing partner of Seidman &
35 Seidman, CPAs, now BDO Seidman, in New York, from 1968 to
36 1974. Under his stewardship, the firm expanded from a
37 small family enterprise to become a national public
38 accounting firm.

39
40 He then went on to serve in the White House as
41 President Ford's Assistant for Economic Affairs from 1974
42 to 1977. He also served President Reagan, as Co-Chair of
43 the White House Conference on Productivity from 1983 to
44 1984.

45
46 Among his many high-profile positions, Bill was
47 at one time, Dean of the College of Business at Arizona
48 State University and Chief Financial Officer and Director
49 of Phelps, Dodge. He also found time to author two
50 books.

51
52 He received his undergraduate degree from

1 Dartmouth, law degree from Harvard, MBA from the
2 University of Michigan.

3 For the last 64 years, Bill has been married to
4 his high school steady, Sally. They have 6 children, 11
5 grandchildren, 1 great-grandchild.

6
7 He's become a staple on business television,
8 offering investors straightforward assessments of
9 everything from the banking industry to oil prices, as
10 CNBC's Chief Economic Commentator.

11
12 Although he may be a bit embarrassed, let's see
13 what his colleagues at CNBC had to say about him.

14
15 [Video played.]

16 [Applause.]

17

18 John Reich: Ladies and gentlemen, Bill
19 Seidman.

20

21 Bill Seidman: Thank you very much, John, for
22 inviting me here, it's a great pleasure to be here. I
23 thank my colleagues at CNBC for the comments that they
24 did not put in the film --

25

26 [Laughter.]

27

28 Bill Seidman: -- which I have heard from time
29 to time. And I'm very pleased to be here, particularly
30 since I'm somewhat of a retired regulator, you know.
31 I've been out of regulation for a long time, I gave it up
32 and reformed --

33

34 [Laughter.]

35

36 Bill Seidman: And I always think of Sam
37 Houston's story of, after he was thrown out of the
38 Governorship of Texas, he went to his preacher and said,
39 "I want to reform." He said, "All right, Sam, we'll take
40 you down to the river and baptize you." They took him
41 down, and in the water he went, he came up sputtering and
42 the preacher said, "Now, Sam, all your sins are washed
43 away." And Sam said, "I'm concerned for the fish
44 downstream."

45

46 [Laughter.]

47

48 Bill Seidman: That's pretty much the same
49 thing that I'm in.

50

51 Well, I guess I'm here today because I happen
52 to have been in charge of the FDIC and the RTC during the

1 last major problem that we had in the financial system,
2 now known as the S&L crisis, but it actually also
3 involved at least 1,000 banks that failed.
4

5 And I can just tell you, as background, that
6 crisis threatened the entire financial system. I mean,
7 clearly, CitiBank, Bank of America and other major banks
8 were very close to failing, so there was a chance that it
9 could bring the whole system down.
10

11 So, that's the first point I'd make to you. I
12 don't see today that this problem, as big as it is, looks
13 like a problem that will bring down the financial system.
14 And the reason really is that when we were running the
15 RTC and we saw the huge amount of non-conforming assets,
16 mainly commercial, that we had to handle, we were looking
17 for a way to sell them in big amounts. I figured out one
18 day if I sold a million dollars a day every day that it
19 would take me 230 years to get the RTC closed down. So,
20 we decided we'd look for something else.
21

22 We went to just putting a group of assets
23 together and asking for bids. And then with the
24 financial experts on Wall Street, we came up with what is
25 now called traunched securitizations, rated by the rating
26 agency. So, we invented what is clearly today at the
27 heart of the problem.
28

29 [Laughter.]
30

31 Bill Seidman: I thought you'd all like to know
32 that. I like to come in with clean hands, or at least,
33 total disclosure.
34

35 We invented that system, and I can remember
36 talking to Alan Greenspan about it, and he said, "Well,
37 that's a wonderful idea, because we will spread the
38 risk." And we did. We spread it from villages in Norway
39 to Düsseldorf to Tokyo, but what we didn't foresee is
40 that we would increase the risk, because of the
41 securitization system. And, if we had known at that
42 time, obviously we wouldn't be here for this kind of a
43 conference.
44

45 Because if we look at what has happened today
46 and compare it with the previous problem, there's some
47 great similarities, with some great differences.
48

49 In the first place, back there the government
50 was heavily involved, because insured institutions were
51 failing. So the government was immediately involved,
52 because it was the insurer.

1
2 Today, so far the government is not financially
3 involved, it's a pure private sector situation. And then
4 I -- I want to make my first important point, I hope.
5 And that is, after the RTC, we went all over the world --
6 if you are an alumni of the RTC, you could advise in
7 every country from the Antarctica to Bosnia -- everybody
8 had bank problems, and the RTC people were called in.

9
10 And the first thing that we always found when
11 we got there was that whoever it was they would like to
12 unload the losses they had incurred in the banking
13 system, on the government. And my first point here is
14 that, I think we have to be very careful that that
15 doesn't happen in these circumstances.

16
17 There are a lot of ways you could do it. You
18 could do it by over-taxing the home loan bank system. Or
19 if the home loan bank system doesn't keep tight control.
20 You could do it with Fannie and Freddie, if Fannie and
21 Freddie doesn't have tight and effective government
22 regulation, and as you all know, at the moment that's a
23 controversial point. There's legislation which I think
24 would be very helpful in protecting against the
25 government ending up with these losses.

26
27 And finally, you could put it into the banking
28 system, with the insured deposits, and everything, and
29 therefore the regulators there have to take great care.
30 Because this is a private sector situation, there are
31 private sector losses, and I think it's most important
32 that the government not get into the position of having
33 to pick up these losses.

34
35 That said, there's a major problem. And the
36 basic difference in the problem, in terms of handling it
37 between the RTC and those days, was that we had it easy.
38 We owned the loans. And we knew, and I think everybody
39 that's ever been in the lending business knows, that when
40 you have a bad loan, you got to mitigate the loss, and
41 you have to mitigate it by renegotiating the loan, some
42 way, or foreclosing it and putting it in sale.

43
44 But we learned very quickly in the RTC,
45 handling well over \$500 billion worth of assets, that any
46 kind of asset, once you kicked out the people, and it
47 became empty, its value went down. We used to say, 15 to
48 25 percent, the day after.

49
50 So, if you're in that business, it's clear that
51 you don't want to kick people out -- unless they're
52 crooked, or other reasons, there are some -- but, in

1 general, if you want to mitigate your losses, you want to
2 restructure the loan.

3 That's why Secretary Paulson and all the people
4 you've heard are spending a lot of time trying to figure
5 out how we can follow-up on Chairman Bayer's
6 recommendation that all these loans get restructured.

7
8 She would like to, I guess, or at least the
9 proposals, she'd like to do it on a broad basis. I don't
10 know how that can be done, maybe they will figure that
11 out, if they do, it will be wonderful, but I don't know
12 how you could do it. I think it's a one at a time
13 determination that has to be made -- which is the way we
14 did it -- and we were renegotiating the loans.

15
16 Now, I'll quickly point out, we were mainly
17 dealing with commercial property, this is mainly housing,
18 that's different. So, one way or another, if we want to
19 cut these loan losses down, we have to renegotiate the
20 loan. That's the second thing we learned, for sure, in
21 our previous experience.

22
23 Now, the third thing is -- and you've heard
24 many people up here say -- we've got to restore liquidity
25 to the market, there's no liquidity. Well, it's not
26 surprising there's no liquidity, is there. Because,
27 nobody knows exactly how much the losses are, where they
28 are, and so forth.

29
30 You know, the word "credit" comes from "credo."
31 And "credo" means "belief." And today, there's no
32 credit, because nobody believes. Nobody knows where the
33 market is. The biggest thing that the RTC did, out of
34 all of the things that we were in, was to establish a
35 market for assets so people could believe, could
36 understand what the situation was.

37
38 And of course, we did that by offering assets
39 and marking them down until they sold. And we took a lot
40 of, quite a lot of criticism for that. And some of the
41 people that bought near the bottom made a huge amount of
42 money, because they bought the assets at the bottom.

43
44 And when I was asked to testify on that, and
45 they said, "What are you doing? You're giving away these
46 assets, the government has to pick up the loss," and I
47 said, "Well, I'll tell you, sir, we have to establish a
48 market, and so far I have not found anybody in our
49 country who wants to buy these assets out of a sense of
50 patriotic duty."

51
52 [Laughter.]

1
2
3 Bill Seidman: "It is therefore necessary to
4 establish a market." And I think that's true today in
5 the situation that we're looking at, exactly as it was
6 then.

7
8 Now, then the question becomes, how can we
9 establish a market -- and the only way we can establish
10 it is to try to sell some things. I mean, the
11 alternative is to have somebody give you an opinion, and
12 that's how we got in the mess we're in now.

13
14 [Laughter.]

15
16 Bill Seidman: So, they're going to have to
17 find a way for people to come in and buy some of these
18 assets.

19
20 You heard, if you were here before, Mr.
21 Montgomery suggested the local banks come in and go over
22 these and bid on the assets. There may be ways for
23 Fannie and Freddie and others, but one way or another,
24 you won't -- in our experience -- recreate liquidity in
25 the marketplace till you find out what it is, what the
26 values are that you're dealing with. And I know they're
27 working very hard on this, and I just believe that until
28 they really get down to doing the toughest thing -- which
29 is taking some of these assets and selling them -- it's
30 going to be very hard to reestablish credibility in the
31 marketplace.

32
33 Now, what else did we learn in our experience?
34 Well, one thing was that these things tend to
35 institutionalize themselves. If you start setting up
36 mechanisms to deal with this, immediately that mechanism
37 has an interest in staying alive, and continuing the
38 problem.

39
40 And one of the biggest problems that we had, is
41 that when we took over assets, we would have to manage
42 them. Once we hire a manager, or set up a management
43 organization, then we had a group that didn't want to
44 sell these assets, because they wanted to manage them.
45 So, we had to guard against the possibility of
46 institutionalizing the process of getting this done in
47 the government.

48
49 Finally, and I hope I haven't already given you
50 too much of what the old guy says -- actually I was going
51 to retire, and I was all set to retire, and I had in mind
52 a life on a 65-foot yawl with a rather attractive 18-year

1 old crew.

2

3 [Laughter.]

4

5 Bill Seidman: It turned out, I had the numbers
6 backwards.

7

8 [Laughter.]

9

10 Bill Seidman: So, it -- that is why you're
11 being subject to this, otherwise I'd be off somewhere,
12 and looking much younger.

13

14 I guess the final thought I have for you on
15 this whole problem is that the biggest question in my
16 mind is, is this a problem, or is it more than just a
17 problem? Is it a real threat to the economy, to the
18 financial system? Is it what we had in the S&L days,
19 where clearly it was.

20

21 And on that, I guess I could say that, you
22 know, no one knows the answer. But, when I look at it,
23 based on what I saw before, is that this is a problem.
24 It's a loss. It's going to make -- it's very
25 inconvenient and painful for some people, but it's not
26 really a challenge to the financial system of the
27 country. And moving ahead to handle it, I don't think it
28 will be.

29

30 But, I have a couple of indicators that I kind
31 of watch to see whether or not it may, in fact, be more
32 than I presently think it is.

32

33 And the first would be Fannie and Freddie.
34 They have, obviously, huge mortgage inventories. If
35 those are challenged in a way that imperils them, that
36 would start to be a problem on a whole different level.

37

38 Same way if one of our major banks begins to
39 have troubles financing itself or other thing -- in other
40 words, the kinds of signs that say that this is a -- more
41 than a problem.

42

43 I can only say, at this point, I don't think it
44 is, I think it will be handled. And I'll just conclude,
45 I like to think of something optimistic, if I can, in
46 terms of this rather pessimistic subject. And I think
47 the one thing I can say is that I am betting that right
48 now, we're overestimating the losses.

49

50 In the first place, as you heard, I'm an old
51 auditor. I want to assure you that when I come in to
52 make an audit of any of these outfits, I'm going to mark

1 these babies down so that there's no question about
2 they're not going to have further losses in them. The
3 system is set up to push the values down, and one way you
4 deal with that, of course, is to have a sale.

5
6 But my guess is that today, the amount of
7 actual loss is probably less than, at least a lot of the
8 estimates that I've seen. After all, these are loans
9 backed by houses. The houses have reproduction costs,
10 there are people out there that want to buy houses at a
11 price, so that these are not loans with total losses.
12 These are loans with losses, I would say maybe in the 10,
13 15 percent, max.

14
15 So, my final word is, be of good cheer.

16
17 [Laughter.]

18
19 Bill Seidman: It's the Christmas season, so be
20 happy. Thank you.

21
22 [Applause.]

23
24 John Reich: Well, it's my understanding that
25 you might be willing to take a couple of questions.

26
27 Bill Seidman: Ah, Burt, yes?

28
29 Burt: Bill, where was the planning back in the
30 eighties with regard to -- it was the same back in the
31 eighties with regard to a lot of loans that S&Ls and
32 others were re-working, "The rolling loan gathers no
33 loss." Which is a warning about the fact that not all
34 loan modifications pay off, and many times it just
35 prolongs the loss. What concerns do you have today about
36 a potential for a repeat of that, given what you've heard
37 so far about the Treasury plan? Might too many loans be
38 rolled, and their losses rolled into the future, rather
39 than being dealt with today in an aggressive manner?

40
41 Bill Seidman: Well, that's always a good
42 question. There's a -- generally a tendency, if you're a
43 financial institution, to lighten out to report large
44 loans, so if you can roll it over, you can reduce your
45 loss.

46
47 But I don't think that is really as part of
48 today's problems, because these loans, losses are often
49 people that don't have -- they have only one interest,
50 and that is to get the best deal they can get out of the
51 bad purchase that they made.

52

1 And incidentally, and I guess I should have
2 said this, I can remember when there were two real rules
3 in banking. One was, you only lend to people that you
4 know something about, and two, you only lend in areas
5 that you know something about. If you can say one thing
6 about securitization, it is that both of those rules went
7 out the window.

8
9 And I would also say, in that regard, when we
10 did these loans at the RTC, we kept the first loss piece.
11 So we had an interest in them performing.

12
13 Today, the only people that really have an
14 interest in them performing are the people in Pittsburgh
15 who bought this loan, and they haven't got any idea, you
16 know, what it is or who's there. And the servicers are
17 generally following a contract that says what they do.
18 So, we lost in this process the ability to have the
19 person that puts the money in, monitor that the money
20 will be paid back.

21
22 I can remember in law school, the first thing
23 they taught me was "possession is nine-tenths of the
24 law." Bankers violate that every day, and that's why we
25 have all of these other rules.

26
27 What an answer.

28
29 John Reich: Any other questions?

30
31 Well, if not, thank you very much.

32
33 Bill Seidman: Thank you.

34
35 [Applause.]

36
37 John Reich: I'd like to introduce my
38 colleagues in bank regulation who are here with us today.
39 Ron Rosenfeld is Chairman of the Federal Housing Finance
40 Board, and I'm glad to have you, Ron. Governor Randy
41 Crosner with the Federal Reserve, glad to have you,
42 Randy. Sheila Bayer, Chairman of the FDIC, John Dugan,
43 the Comptroller of the Currency. Jim Lockhart, head of
44 the Office of HOFEO; Brian Montgomery, Assistant
45 Secretary of the Housing and Urban Development. Marty
46 Gruenberg, Vice-Chairman of the FDIC, and I hope I
47 haven't missed anyone else who's in the room today.

48
49 We're going to take a break and reconvene at
50 2:00, thank you.

51
52 (Off the record at 1:42 p.m.)

1 (On the record 1:59 p.m.)

2

3 Sharon Stark: Good afternoon, everyone.

4

5 It's my pleasure to introduce our moderator for
6 the third panel, Barbara Rehm.

7

8 Many of you know Barbara, she's been a central
9 figure and a key figure in banking journalism for 20
10 years, having been at the American Banker, starting as a
11 reporter in 1987, and then becoming the Washington Bureau
12 Chief in 1995, and then in 2005, the Assistant Managing
13 Editor for the American Banker.

14

15 Barbara has been very involved in covering a
16 lot of the issues that we've addressed today, including
17 mortgage finance, the state of the mortgage and the
18 banking sector, and the subject of today's panel, the
19 mortgage or the home borrower.

20

21 She'll be moderating an important panel as we
22 try to address all of the parties that are affected by
23 what's going on in the housing sector, and today we've
24 asked her to moderate the third panel, entitled, "Keeping
25 the Castle: Critical Consumer Protection Issues in
26 Housing Finance."

27

28 So, please join me in welcoming Barbara Rehm.

29

30 [Applause.]

31

32 Barbara Rehm: Thank you. Thank you very much.

33

34 I have been covering this for a long time, and
35 when you're a print reporter, you always know that your
36 issues become, you know, kind of hot when the networks
37 pick it up. And I was watching the news Friday night and
38 all three of the network news casts mentioned, you know,
39 the Paulson Plan, and Brian Williams said, you know, "It
40 appears the government is ready to step in," and then
41 they have Paulson on ABC saying, you know, "No government
42 money is going to change hands." And, I was thinking
43 that might be something we end up talking about, you
44 know, where the plans start today, and what you guys see
45 as coming down the road.

45

46 I talked to John earlier, I guess last week,
47 about, you know, whatever the government's thinking about
48 now, he thinks they need to do a whole lot more.

49

50 I'm not going to talk a long time. I'm just
51 going to say, you know, Susan is here from the National
52 Foundation for Credit Counseling, Shanna is here from the

1 National Fair Housing Alliance, John is from the National
2 Community Reinvestment Coalition, and Kenneth is here
3 from Neighbor Works. And they each have a few minutes of
4 comments they'd like to make to get things going.

5
6 But, overall, as a moderator, I'd like to
7 encourage you guys to talk to each other. I really
8 enjoyed the North Carolina Banking Commissioner and Dan
9 Mudd's interchange, so if we can get a little of that
10 going, that would be good.

11
12 And also, comments from you guys, questions.
13 So, I'll start with you, Susan.

14
15 Susan Keating: Thank you. Thank you very
16 much.

17
18 It's a pleasure to be here, and I appreciate
19 the opportunity to address this most esteemed group,
20 here.

21
22 Let me begin by saying, I spent 29 years in
23 financial services, and really have spent the last three
24 and a half years with the National Foundation for Credit
25 Counseling, which is the longest-standing counseling
26 entity in the U.S. We've been around for decades, over
27 50 years. And as many who know me in my former life have
28 asked me today, "Gosh, you guys must be really busy these
29 days," and the answer is, we are very, very busy.

30
31 We have about 2,300 counselors nationally, and
32 of those, about 1,300 of them are housing counseling
33 professionals who are really trying to help all of us,
34 not only provide a solution, but work with consumers to
35 get consumers back on their feet.

36
37 One of those things that I think is important
38 here is that, we are talking a lot about the crisis, and
39 there's no question about the fact that there is an
40 incredible amount of emergency room care that needs to
41 occur. But, in fact, a lot of what our counselors are
42 seeing, and what they suggest to us at the national
43 umbrella organization is that, in fact, many of these
44 consumers, this is a symptom of a broader issue, and one
45 where consumers lack the financial understanding and
46 education to really manage their finances successfully.

47
48 And, in fact, a small table here at lunch, we
49 were talking about the difference in mindset and
50 attitude, and for that reason, the NFCC, the National
51 Foundation for Credit Counseling, along with doing the
52 crisis work, is certainly very interested in prevention,

1 and again working to not just, sort of put our finger in
2 the hole, one hold of the dyke to have the leaks go
3 elsewhere, but we really do take a holistic approach and
4 feel that a holistic approach to all of this is really
5 important.

6
7 The one thing, hearing the speakers this
8 morning, one of those things that is very different about
9 this current environment, from what we have seen
10 historically in the area of foreclosures, is that in the
11 past, consumers that were facing foreclosures most likely
12 had some interruption of income, or some kind of a family
13 event or an issue that created that interruption, and
14 they were unable to meet the obligations of their loans.

15
16 What's very different here is that we have a
17 consumer population that for the most part, is employed,
18 they are not, and have not, faced a reduction in income,
19 and in fact, the loans that they have were underwritten
20 based on, again, as we talked about this morning, the
21 value of the property or what we knew, or what the
22 lenders knew, about that particular consumer at that
23 point in time.

24
25 The reason I bring this up is that, today we
26 have consumers whose income hasn't changed, but in fact
27 what has happened is that the interest rates are
28 changing, so the monthly requirements, on average of
29 about an increase as they reset of about \$350, is pretty
30 serious, and so that as we counsel, it is not just about
31 thinking about restructuring the credits and all of that,
32 it is re-thinking what this consumer's ability is to
33 manage any kind of outstanding credit over an extended
34 period of time. But we do this one homeowners at a time.

35
36 And I will wrap up in saying that really, as we
37 get into it today, very key from a counseling perspective
38 is a reassessment of these consumers, having an
39 independent view and counsel, so that we can help
40 consumers make informed decisions. But as a part of
41 that, reassessment of options, it's really important to
42 understand, again, should they be renegotiating the loan?
43 Is there a way to restructure what they're repayment plan
44 is going to be, or should these consumers, in fact, not
45 be in homes at all, but move back into a rental position
46 and again, the other obviously big consumer issue is
47 should these consumers look to get an additional income
48 source through other means? And we work a lot in that
49 regard.

50
51 So, understanding, reassessing the options --
52 we're going to talk, I hope, about standards and

1 disclosures, we think is important. There's been
2 discussion this morning about freezing rates. From the
3 NFCC perspective, we say we do believe that is very
4 important and we would really encourage everybody to go
5 full speed ahead on that, and then finally, we believe
6 there needs to be counseling for all first-time
7 homebuyers, for individuals who are looking to get into
8 homes, or into anything that is creative or beyond sort
9 of the basics, and that sort of thing.

10
11 So, with that, I will turn it back to you,
12 Barbara.

13
14 Barbara Rehm: I just had a quick follow-up on
15 that, you know, when you said, we believe, you know, full
16 steam ahead, freezing the rates -- can that be done on a
17 systematic basis? I mean, you were just also saying, "We
18 do this one homeowner at a time." How do those two
19 things go together?

20
21 Susan Keating: I think they do go together.
22 What I would suggest here -- the point of freezing the
23 rates is to give the consumer the time, and the
24 counselor, the time to do that reassessment that I was
25 talking about.

26
27 So, again, I don't see that they are
28 incompatible, and the key thing here is having the time
29 to regroup, and figure out what the options are, and then
30 work with lender or lender partners, and the servicers
31 and so forth to get a solution that makes sense for that
32 particular consumer.

33
34 Barbara Rehm: Okay, great, thanks.

35
36 Shanna?

37
38 Shanna Smith: I thought what was very
39 interesting from this morning's discussion is that
40 everyone seems to be quite surprised that we're in the
41 fix we're in. And those of us sitting here -- well, at
42 least I know John and I sitting here, along with people
43 from the Consumer Federation of America, Center for
44 Responsible Lending, the AARP, and Center for Community
45 Change, we started looking at this issue in 1995. We saw
46 the ARMs starting to explode, and we saw all the
47 refinancing.

48
49 We saw reports about the city of Philadelphia,
50 in primarily the African-American community, their homes
51 being flipped repeatedly, until equity was stripped. We
52 saw that situation expanding across the U.S. So, I'm

1 quite surprised that it's a surprise to everybody else
2 that we're where we are today.

3 I think for those people in lending and the
4 investment, the National Fair Housing Alliance looks at
5 this from the Fair Housing laws, and the disparate
6 impact, as well as disparate treatment of people based on
7 race, color, national origin, gender, disability,
8 religion, families with kids, and people with
9 disabilities.

10
11 We were talking, back in the mid-nineties about
12 having loans that were suitable for the borrower. And I
13 heard Mr. Toll talk this morning about everything's going
14 to continue to be based on commissions, you know,
15 commission from the real estate agent, to the loan
16 originator, all the way up through the investment
17 bankers. And, that's okay, as long as we set a standard
18 that the original loan is suitable for the borrower.
19 That everybody backed away, they were afraid about the
20 whole comment of suitability -- who's going to be liable
21 for it? Well, there needs to be some liability.

22
23 And when many of you -- a lot of you are as old
24 as me, or older -- we can remember when the ARMs first
25 came out, the five twenty-fives -- those were designed
26 for a very specific niche market. For people who were in
27 homes that were appreciating, people who had incomes that
28 were going to be increasing.

29
30 And then you saw the two twenty-eights roll
31 out, the three twenty-sevens roll out, the IOs roll out -
32 - again, those were appropriate products for a very
33 narrow market. And somehow, those loans were rolled out
34 to the general public, an inappropriate loan for most of
35 the people who got them. And that's why we referred to
36 them as "exploding ARMs."

37
38 From the Fair Housing point of view, our issues
39 will be, right now, about the REOs. Which real estate
40 companies are you using, are the lenders using, are the
41 investors going to be using to sell those homes. Are we
42 going to find that you're using real estate companies
43 that we've already identified as discriminating in the
44 market? Engaging in racial steering? Are we going to
45 see economic and racial segregation and isolation
46 continuing through this?

47
48 So, from the Fair Housing perspective, we're
49 looking at it from the real estate agent, the loan
50 originator, the appraisal -- and we all told you guys
51 about the inflated appraisals going on all over the
52 country, and the industry chose not to pay attention.

1
2
3 So, now we're going to look and go toward the
4 investors. And we're not feeling really quite
5 sympathetic that the investors are going to take a loss.
6 Maybe if they have a big hit then they'll put in screens
7 when they're buying these loan pools, to see if they're
8 buying loans that were made -- appropriate loans that
9 were made, suitable products that were given to the
10 borrowers, and then we don't end up where we are today.
11

12 And the last thing that I want to say initially
13 is, what's been missing here is a whole discussion about
14 the impact -- not just on the homeowner, the
15 neighborhood, the community, the tax base, the school
16 district. I mean, when I look at the City of Cleveland -
17 - I think recently someone told me every 1 in 200 homes
18 is in foreclosure. In the African-American neighborhood,
19 someone said it was 1 in 57 homes in foreclosure.
20

21 And you talk about the work-out? There's a
22 difference between a work-out and a modification. I
23 don't know how many of you have been like me, listening
24 in on phone calls with lenders when they're doing the
25 work-outs. They don't say, "Okay, let's try to keep this
26 at 50 percent of your housing income as we re-do this
27 loan, so you won't go into default again." They just
28 say, "Well, how much is this? Can't you pay less on that
29 credit card, you know, maybe you can skip this payments,
30 and just make this house payments." And that's on the
31 work-out.
32

33 On the loan modification, we've been working in
34 the Gulf since Katrina, and we still have a hard time
35 finding lenders who will do an appropriate loan
36 modification. And if you don't have a counselor on that
37 phone with you on a loan modification, it's unlikely that
38 you're going to get the information that's correct, or
39 fees waived, and it's really as you say, loan by loan.
40 And I don't know how we're going to do that with 7 to 14
41 million people over the next few years who are going to
42 be in default and foreclosure.
43

44 So, that's my cherry note to you.
45

46 Barbara Rehm: That's really interesting. I
47 think one of the -- a lot of it was interesting, but the
48 one I hadn't thought yet about, that next step -- what do
49 we do with all of these homes that end up in receivership
50 or foreclosure -- what is your solution for that problem?
51 As far as the racial steering and -- what do you think
52 needs to be done there?

1 Shanna Smith: Well, Fannie Mae just signed a
2 new partnership with New Vista, and instead of the homes
3 just going to speculators and investors out there,
4 they're going to use the Community Development
5 Corporations and other neighborhood-based organizations
6 to get the homes back into the neighborhood, so that we
7 have home ownership instead of absentee landlords coming
8 into those communities. So, I think if we can see more
9 of that happening, it will help with keeping a community
10 a community.

11
12 On the real estate sales discrimination side,
13 that's really going to have to be us and the other fair
14 housing centers testing and investigating real estate
15 companies. And for those of you who don't know, in
16 testing, we send out African-American, Latino and white
17 testers who are all qualified to purchase a home in a
18 particular price range, generally our recent testing was
19 between \$250,000 to \$500,000 homes, and 87 percent of the
20 time we found racial steering. Whites were being
21 discouraged from looking in integrated neighborhoods,
22 African-American and Latino testers were steered to
23 integrated neighborhoods or neighborhoods where their
24 race or national origin predominates. And that fosters
25 segregation, then which has an impact on schools, which
26 has an impact on employment opportunity.

27
28 So, we're going to look at the lenders who are
29 holding those REO properties, and continue our
30 investigations of the real estate industry.

31
32 Barbara Rehm: That's interesting.

33
34 John?

35
36 John Taylor: Yes, thank you Barbara.

37
38 I'm John Taylor, I'm with the National
39 Community Reinvestment Coalition and thank you John Reich
40 and the OTS for inviting me, and for hosting this very
41 important dialogue.

42
43 I spend a lot of time sort of pointing the
44 finger and assessing the blame, because there's a role
45 for that, and I personally think there will be plenty of
46 time to continue doing that, but I actually think that
47 we're in such a situation now with this mortgage
48 foreclosure crisis and I don't think I need to talk to
49 most of the people in this room about the magnitude of
50 it, I think we've heard enough about that.

51
52 But, it's big enough that people are using the

1 "R" word, and some people are saying we're in it, some
2 people say we're going to be in it. Bill Seidman seemed
3 to think perhaps it wasn't quite as bad as the savings
4 and loan crisis, but in any event it's very serious.

5
6 I think we need to look at two things. One is,
7 I think it really behooves us, as a nation, to certainly
8 create the kind of infrastructure that prohibits this
9 from occurring again. I mean that would be a major
10 mistake, a major failure on our part as advocacy wonks,
11 policy wonks, and certainly of the Congress not to
12 address this.

13
14 So, one of those things that unfortunately has
15 to be happening contemporaneously with dealing with the
16 immediate problem, which I will address in a second --
17 but we need to have a meaningful, strong, national
18 legislation that really puts the stuff that Bill Seidman
19 spoke about earlier, and others have spoken about, about
20 that ethics in the industry, in the lending industry --
21 both in the securitization industry and elsewhere -- put
22 that back in the system by ensuring that we don't go
23 forward any longer with the kinds of activities that have
24 occurred.

25
26 Because, right now a lot of the activities that
27 did occur were legal, as long as they were disclosed.
28 And we need to not be able to have the kinds of things
29 occur that did.

30
31 So, having a national standard -- and we're
32 almost there in Congress, some of you might think it's a
33 strong law, we don't think it's strong enough and we
34 don't have anything on the Senate side yet, but it really
35 -- woe be this Congress with its 11 percent approval
36 rating, that's less than George Bush, 11 percent -- that
37 it doesn't address what this problem that has probably
38 pushed us up to the brink of a recession.

39
40 And it's now that they need to pass legislation
41 that considers ability to pay, cleans up the appraisal
42 mess that we have in this environment -- the over-
43 inflated appraisals that are rampant through the
44 industry, deals with the steering and -- let me look at
45 my notes here -- that have to be, obviously, we're all
46 talking about the secondary market as part of the
47 solution.

48
49 And you heard Bill Seidman say in the clearest
50 of terms, the role that they played in looking the other
51 way to create this problem and allow this to occur.

52

1 So, if we don't have a law that has some
2 accountability on that level, I suspect that once the
3 economy heats up again, we'll have the same problem.
4

5 So, I mean, there a number of other items that
6 we all talk about as we talk about the legislation going
7 forward. But speaking about the problem now -- I mean, I
8 like the way it got phrased by a number of people today
9 during the course of the day talking about trying to
10 restore consumer confidence and create liquidity in the
11 market. Because, we're not looking for companies to go
12 out of business, we're not anti-capitalism, we're pro-
13 capitalism, we just want it to work in a very democratic
14 fashion, for all segments of the society that are trying
15 to work hard.
16

17 Nothing would restore consumer confidence more
18 than to pick up the newspaper and read that there was
19 bipartisan support for a very strong anti-national
20 predatory lending law that prohibited the kind of
21 activities that have gotten us into this mess in the
22 first place. And that's true for investors, too.
23

24 When I went to Paris and Brussels recently, all
25 they wanted to talk about was, "How could these loans be
26 made?" Because they have much better consumer
27 protections over there, frankly. They couldn't
28 understand how these loans could be made, and then they
29 couldn't understand how the bond agencies could rate
30 them, but that's a whole other problem.
31

32 So, nothing would restore confidence more than
33 if people knew this Congress, this government, this
34 leadership was cleaning up these, the problem of these
35 lenders and brokers gone wild.
36

37 And the other piece of it is, clearly expanding
38 on the liquidity side of the equation, expanding Fannie
39 and Freddie's capabilities I think is very important.
40 But let me just say, there's been a lot of applauding of
41 Secretary Paulson's announcement, Hope Now -- I'm all for
42 keeping hope alive, and I'm all for hope now, and hope
43 from before and hope later, you know, I hope -- that what
44 I really would like to see is the kind of action that's
45 going to make a difference in all of our lives, in
46 keeping people in their homes, and creating a more
47 secure, safe market, and having, restoring investor
48 confidence and liquidity.
49

50 And frankly, I do think we're in a situation
51 where it's too big to fail. I think we are in an RTC
52 solution that's going to -- RTC-like solution that's

1 required. And frankly, Secretary Paulson suggesting
2 local governments, State governments step up with their
3 bonding capabilities, a lot of local and State
4 governments which are already stretched -- why is the
5 Federal government on a national problem with a possibly
6 national recession and a national debacle not, itself,
7 stepping up and saying, "Gee, let's see what we can do to
8 prime the pump, to keep as many of these folks from
9 falling into foreclosure as possible, and to restore some
10 confidence in the market."?

11
12 So, I think we should applaud, but I think the
13 applause is kind of like, you know, the team's coming
14 onto the field, and let's all applaud the team, but
15 there's a time for action, and we've got a game to win.
16 And that means that folks are going to have to step up
17 and the Administration is going to have to take some
18 leadership on this, on trying to prevent things from
19 going very badly, which I think they can.

20
21 Shanna Smith: Great, thanks, John.

22
23 John Taylor: Yep.

24
25 Barbara Rehm: Ken?

26
27 John Taylor: No question for me?

28
29 Barbara Rehm: I'm saving you.

30
31 Kenneth Wade: Well, thanks, Barbara, and I'm
32 glad to be able to participate here in this activity.

33
34 No need to kind of scope out the problem, I
35 think people have probably done a very good job with
36 that, I was just at another event somewhere else, and
37 someone summed it up this way -- it's bad, and it's going
38 to get worse before it gets better. So, I mean, I think
39 everybody's pretty much in agreement with that, there
40 might be some quibbles about, around the edges about how
41 big and bad.

42
43 Clearly, we're in a radically different place
44 than where we were 30 years ago, when I first started in
45 community development, where the struggle was getting
46 lending into the communities. And I think that was what
47 we did for a good number of years, urging financial
48 institutions to come into communities that had been
49 underserved.

50
51 And, you know, a few years ago, there was a
52 sea-change with the whole financial services industry.

1 And it's across the board, not just in mortgage lending -
2 - but the broad availability of credit is something
3 that's a fairly new phenomena, actually.
4

5 So, today, it's not a question of whether
6 you're going to get credit, it's the terms and conditions
7 of the credit that you're going to have access to. And
8 whether that be payday lending, whether that be the type
9 of mortgage you get -- and you name the financial
10 service, there are a variety of ways that people are
11 attempting to meet the needs of consumers.
12

13 One of those things that we've struggled with
14 as we've looked at this issue, is how do we help
15 consumers in this vastly different arena, where they're
16 being asked to make choices in some very complex areas
17 that have significant impact on their life? So, if we
18 just take the mortgage arena, just to focus on that, and
19 we began looking at the foreclosure issue some 5 years
20 ago, as members of our network began to bring this issue
21 to us, and they were seeing consumers show up at their
22 doorstep by and large, people who had not had the benefit
23 of any pre-purchase counseling, or third-party advice, in
24 various stages of foreclosure. So, it suggested to us
25 that it's something we needed to look at, it had the
26 potential to un-do a good amount of work that had been
27 done in communities all over the country, essentially
28 ending up losing people out the back door foreclosure as
29 quick as you were creating new home ownership
30 opportunities on the front end.
31

32 And one of the conclusions that we're
33 increasingly coming to, particularly in the mortgage
34 arena, that this area is -- and even though we will have
35 likely changes in regulatory laws that help govern this
36 activity -- there will probably be enhanced enforcement
37 which is definitely needed. But at the end of the day is
38 this area something that a consumer ought to be doing on
39 their own? Because the vast majority of consumers, I
40 think, are probably not well-situated to make informed
41 choices in their best interest.
42

43 If you've seen a pricing sheet, particularly in
44 the sub-prime market, where you have a dizzying array of
45 options, there's no way a consumer is going to be able to
46 -- and first of all the consumer doesn't get to see that
47 pricing sheet, but in addition to that, even if they
48 could, they would be hard-pressed to make a choice that
49 would be, without fraught with some chances that it would
50 be not in their best interest.
51

52 And I think there's been a lot of work that's

1 been done with consumer choice. Some would suggest that
2 there is a point at which variety and a vast number of
3 choices, you end up with the consumer's choice being
4 degraded at some point and not enhanced.
5

6 So we think that every consumer in America, and
7 we want to think about it differently -- we don't want to
8 call it counseling, because to a certain extent that's
9 somewhat of a pejorative term in some people's mind,
10 because you only need counseling if something's wrong
11 with you -- we think every consumer need a mortgage
12 advisor. Someone that they can go to -- whether that be
13 an attorney in some states, I know that provide that as a
14 way to do it -- we don't think lawyers are the only
15 people who can play this role. But we think every
16 consumer ought to have the benefit of a mortgage advisor.
17 Whether they choose to take that option, it's up to them,
18 but we think it ought to be broadly available, and we
19 think there are some things that can be done with
20 technology, as well.
21

22 Just like Consumer Reports, you know, 25 years
23 or so ago, made a breakthrough by arming the consumer by
24 helping them understand the cost of an automobile.
25 Twenty-five, thirty years ago, unless you had an uncle
26 that was a car dealer, there was no way you knew what an
27 automobile cost. And most consumers went into that
28 transaction hoping that they wouldn't get taken advantage
29 of. And I think we're essentially in the same place in
30 the mortgage industry today.
31

32 Barbara Rehm: I think that's a good analogy,
33 and there is -- there's so much competition to get a car
34 loan or to get a mortgage loan -- you'd think that it
35 would be a lot easier. And I hate to keep picking on the
36 North Carolina Commissioner Smith, but when he gave that
37 example earlier about being, I think, in Boston and
38 everyone was talking about their mortgage, I was sitting
39 there feeling really, kind of pleased with myself that I
40 knew when mine reset, I knew what the rate was. And then
41 when he got to that part about, you know, like what would
42 happen to it when it reset, like where it went, I
43 thought, "I have no idea."
44

45 And I -- you know, so like product
46 simplification is something we don't really talk about
47 that much. We talk a lot more -- you know, dividing the
48 issues into the things that we can do to prevent the next
49 problem, versus solve the problem that we have now, I'd
50 kind of like to solve the problem we have now far better,
51 myself. But preventing it -- I think Ken made an
52 interesting point about, right now it's not a question of

1 whether or not you can get credit, it's just how much you
2 have to pay for it.

3 And, maybe -- I sort of think you're saying
4 that's not such a good thing. And kind of what
5 Commissioner Smith was saying, it's not such a great
6 thing we have so many different kinds of products. But,
7 I don't know how you go backwards. Yes?

8
9 Susan Keating: I'd like to jump in, I actually
10 think, we've talked about today that the fact that there
11 are so many new products and innovative products, it
12 really has helped many more consumers get into homes.
13 And I think as a general, sort of, statement, most people
14 would agree that that's a good thing.

15
16 The issue here is around -- I'm going to use
17 the word that Ken used -- this informed decision making
18 and disclosure and understanding what it is you are
19 signing up for, and subscribing for. And so, that whole
20 issue of financial education and an armed and
21 knowledgeable consumer, making a decision for a creative
22 product, I think is really key here. I don't think the
23 issue is cutting back the number of products. I think
24 the issue here is really getting to the heart of, what is
25 it that you are subscribing for, do you understand the
26 terms of that, and then moving forward.

27
28 Barbara Rehm: At the risk of being a complete
29 devil's advocate, here, isn't it sort of in your
30 responsibility to know what you're signing?

31
32 Kenneth Wade: Right, but I would say it is a
33 consumer's responsibility, but they are totally at a
34 disadvantage. Shopping for a mortgage is not a very
35 transparent process, it's hard to comparison shop, and at
36 the end of the day, you don't know the deal you have
37 until you're sitting at the closing table. And that's --

38
39 Barbara Rehm: At that point it's kind of hard
40 to walk away.

41
42 Kenneth Wade: It's hard to walk away. In
43 fact, we have a staff person in our California office,
44 her girlfriend calls us, this was a few months ago,
45 sitting at the closing table, the loan was 2 points more
46 than what she had on her Good Faith estimate, and she
47 asked our staff person, "Well, what are my options?"
48 Well, your only option is to get up and walk away.

49
50 Barbara Rehm: Right.

51
52 Kenneth Wade: Say you're not going to do that

1 deal. And a few days later she caught up with her
2 girlfriend, and she said, "Well, what did you do?"
3 "Well, I went on ahead and signed." "Well, why did you
4 do that?" "Well, you know, the moving van was already
5 coming," I mean, you know, so the person was, in a sense
6 unable -- it was very hard to walk away at this point.

7
8 John Taylor: I'm a little concerned about this
9 informed decision making thing.

10
11 Barbara Rehm: Go for it.

12
13 John Taylor: Not that you shouldn't, but the
14 truth of the matter is --

15
16 Susan Keating: Can you have uninformed -- ?

17 John Taylor: Well, you know, in the mortgage
18 market, 15 years ago, when we didn't have all of these
19 financial education, financial literacy, you know and
20 banks having programs, the GSEs having programs, the
21 regulators having programs -- there's financial education
22 -- more than we've ever had in our history, and yet in
23 that same period of time, we had this mortgage debacle
24 occur.

25
26 So, I don't think American consumers have
27 gotten any more ignorant about this stuff. I think
28 what's really changed is the -- it's the matter of
29 infectious greed and malfeasance. I don't think it's
30 ignorance on the part of consumers. And infectious greed
31 and malfeasance -- if you think those are harsh words,
32 I'm stealing those from Alan Greenspan, forgive me, Mr.
33 Chairman.

34
35 But, I think what we need to clean up is, when
36 someone walks into a loan office, when my mother and
37 father went into a loan office, for most of the people,
38 looking at the grey heads in this room, when they went
39 in, for the most part, it wasn't a matter of whether they
40 were educated and could make the distinction for whether
41 they're getting a predatory loan or not, they weren't
42 getting a predatory loan, there was competitive -- and
43 whether you walked into a broker, or walked into a loan
44 officer -- there were issues of access, and fairness in
45 lending, and discrimination and things like that -- but
46 what you got was going to be something that Wall Street
47 believed in and the lender believed that you had an
48 ability to repay it. And it wasn't all this layered risk
49 that contributed eventually, you know, reset points and
50 all of that, that's going to contribute to your bellying
51 up on that loan or having difficulty going forward.
52 That's what changed -- it wasn't the ignorance of the

1 American public, it was the malfeasance of the industry,
2 and that's what we have to fix.

3 Susan Keating: But, I think John, you're also
4 describing sort of the levels of complexity that we're
5 all talking about here. I mean, I think from a lender
6 perspective, if in fact the loans are being underwritten
7 at an -- and that consumer does not have the income
8 level, ultimately, to repay if interest resets and
9 interest rates rise, that's an issue.

10
11 So, the lenders are culpable in this, the
12 consumer is, the investor community -- I think the level
13 of complexities of this, of the whole situation here, is
14 beyond anything that I've certainly seen in my many years
15 of being in financial services. So, I think there's no
16 one silver bullet, but I would still come back, that if
17 we're representing consumers, most important from our
18 perspective is to ensure that that consumer is educated
19 and informed, and to work as partners with the lending
20 community and do what we can to see some systemic change,
21 so we aren't underwriting credit, whether it's sold off
22 or not, with consumers that, there's no way they could
23 repay that loan as the loan starts to reset and the
24 interest rates rise.

25
26 Shanna Smith: Well, part of this is, who is
27 your trusted advisor? Most people who are refinancing a
28 loan are not going to go to a consumer counseling group,
29 they're talking to a loan originator. And that's who
30 they're thinking is their trusted advisor.

31
32 People who are buying their home look at their
33 real estate agent as their trusted advisor. And what we
34 need to have happen is when, as John was saying, you
35 don't get to choose your loan product, your loan
36 originator says, "This is what you've been approved for."
37 So, you don't get a menu of, "Maybe I was approved for
38 three products and the best product for me is the one
39 you're not telling me about, because you get a higher
40 commission on the one you have told me about." And so it
41 has to go back to some legal liability on those loan
42 originators, to make sure that they're letting you choose
43 the product that's suitable for you, and if we don't have
44 enforcement, we have what we have today -- these guys do
45 this, they get away with it. Enforcement changes
46 behavior.

47
48 And you can do all of the education you want in
49 the world, but we're still going to have people who don't
50 read all of their loan documents, it's very complicated,
51 most of us trust the person who's giving us the loan.
52 And if I trust you, then you have some duty to make sure

1 you're providing me with a suitable loan.

2

3 Barbara Rehm: So, we're not going to roll
4 back, we're not going to get simpler products, or --

5

6 Shanna Smith: Well, I think the array of
7 products are appropriate for the appropriate niche that
8 they are developed for. Interest-only loans are good for
9 the people who meet the financial criteria for that. And
10 there have been actuaries at these banks who've created
11 the loan product, and defined the characteristics, the
12 financial characteristics for the person for whom that
13 product is appropriate.

14

15 So, I don't have a problem with the multitude
16 of products. I have a problem with pushing an ARM on
17 someone who it's not suitable for, pushing the IO, and
18 the real estate agent saying, "Oh, you can get a four-
19 bedroom house now, because I can get you into a three-
20 year adjustable rate loan, and don't worry, you can just
21 refinance in three years."

22

23 John Taylor: We need to roll back on practices
24 that are really not in the interests of the borrowers.
25 We don't want to cut off credit, but if credit is only
26 available because you layer those risks knowing that the
27 person, in two years, is not going to be able to afford
28 the loan -- that's not home mortgage, that's just the
29 most expensive rental housing there is.

30

31 Kenneth Wade: And I don't disagree with the
32 need to put in place, either on the regulatory side or
33 legislative side, changes to help reign in some of the
34 more abusive things that we've seen.

35

36 But, I think in all of the data, it would
37 suggest that even for some of the sub-prime loans that
38 people would not consider abusive, there are people in
39 those loans that probably could have gotten a better
40 loan. If you look at credit scores and their credit
41 quality -- they ended up either at the wrong channel,
42 they ended up with someone who said, "Go this way, rather
43 than that way."

44

45 And so it seem to me that just like today, most
46 consumers who purchase a home -- particularly an old
47 home, not a new home -- know that they need a home
48 inspector, because they don't know enough about a house
49 to make that choice on their own.

50

51 Now, the consumer bears that cost, so that's
52 another thing we have to think about, how does that get

1 paid for in the context of a transaction.

2

3 But it would seem to me that we may need to get
4 to a place where every consumer has access to a mortgage
5 advisor that plays that same role for them. That's the
6 only person in that transaction that would be, in a
7 sense, obligated to that consumer.

8

9 And, there are a number of ways you might be
10 able to get there, I'm just talking about it conceptually
11 --

12 Barbara Rehm: Right, well let's tease it out a
13 little, you know, there doesn't a day go by that I don't
14 get three releases on some financial literacy information
15 of something or other.

16

17 Kenneth Wade: Right.

18

19 Barbara Rehm: I mean there is a ton of
20 education out there about, in particular, the mortgage
21 process.

22

23 How do you institutionalize this? How do you
24 make it so that there is a trusted advisor for every
25 person? You know, without it being -

26

27 Kenneth Wade: You know, all I can say is that
28 the home inspection industry grew up because -- and I
29 don't, you know, I don't know all of the history on this,
30 but it appears that back in the old days, when banks did
31 the inspections themselves, and that went away, there was
32 some need to figure out how the consumer had a handle on
33 the quality of the house that they were buying.

34

35 So, out of that, a whole industry grew up,
36 almost overnight. I mean because home inspectors didn't
37 exist 40 years ago, at least not the way it's done today.
38 Where every consumer is -- even the realtors will tell
39 you -- now, not that there aren't problems with home
40 inspectors. Because we all know that there are
41 sweetheart arrangements and all of those kinds of things,
42 that the consumer ends up getting maybe not the best deal
43 or the best service.

44

45 But nonetheless, a consumer knows that they
46 don't know enough to look at a roof or a furnace and make
47 a judgment about that. I think the financial products on
48 the mortgage side are similar. I don't think most
49 consumers in the -- I think, yeah, we need more financial
50 literacy and we need to do it earlier, maybe starting in
51 kindergarten, whatever, but this is one of the point in
52 time educational things.

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Barbara Rehm: Right.

Kenneth Wade: I think someone described it somewhere else where it was recently -- you know, I can be sick and I can know a little bit about the symptoms, but I really need to go to the doctor to help me understand what I have, I can't self-diagnose.

So, I think to a certain extent, the financial services industry -- particularly since we're not going to roll the clock back, the Genie's out of the bottle, there's going to be more innovation of products, probably rightfully so -- who is it that's going to ensure that the consumer gets what's best for them? And I think only the consumer can do that.

Barbara Rehm: Is there a role for the government there?

Kenneth Wade: Well, absolutely, no, absolutely -- regulatory, on the regulatory side, on the legal side, on the enforcement side, yes. But even with all of those done, again, we see people who don't have an illegal loan, they have a loan that's just not --

Barbara Rehm: They just have an inappropriate loan, correct.

Kenneth Wade: -- they could have gotten something better.

Barbara Rehm: Right. Susan?

Susan Keating: And Barbara, I'd really like to say, I find it just amazing about -- we spend a lot of time talking to financial institutions and talking with executives, and everybody talks about all of the products that they have available, to your point, there are all kinds of things. So, what's the issue with financial literacy and financial education?

The problem is we have a plethora of products, but we don't put the same, sort of, financial support to making sure that consumers are, you know, that there's a delivery and an actual education process that occurs. So that's why, I would still come back, Ken, and say I do think financial education and financial literacy is very important, it should start in the schools.

But, I do support what Ken is saying about a

1 financial advisor, as long as that advisor is from the
2 non-profit community and is an independent resource to
3 the consumer, and doesn't end up being another layer of
4 somebody else who's trying to make their, sort of,
5 particular percentage take on the transaction for profit
6 purposes. Because, then you just have another step in
7 the cycle.

8
9 Barbara Rehm: Right.

10
11 Susan Keating: So, I think it's really
12 important that that advisor be a non-profit.

13
14 John Taylor: Let's agree, financial literacy -
15 - good thing -- let's do more of it. But, let's also
16 agree that, as they're -- as people become literate, and
17 I agree it should be in the school systems and we should
18 all be out of the business -- banks and non-profits. You
19 should be taught how to understand mortgages and credit
20 and capitalism and all of that stuff, and really, you
21 know, if you're going to be successful in this economy,
22 you should graduate, at least, from high school knowing a
23 lot of those basics.

24
25 But, let's say you have an educated consumer.
26 What we also want to have is, of the array of products
27 that they're considering, that none of them be predatory.
28 And none of them be designed to be products that it's
29 unlikely that borrower is going to be afford that loan.
30 Because that's what we're dealing with today.

31
32 So, it's not either/or, it's both. I just
33 don't want the financial education stuff to mask what is
34 the bigger problem, and it's not that we've become more
35 ignorant as consumers, it's that the industry changed on
36 what those products are that are being offered. That's
37 my point.

38
39 Shanna Smith: I would agree with that. But I
40 also want to say that in this education, we have to be
41 very careful about all of the discrimination that
42 continues. So John, when your parents got a loan, being
43 white, they were able to --

44
45 John Taylor: They actually didn't, I was -

46
47 Shanna Smith: -- go to a bank. But African-
48 Americans and low and moderate income white families had
49 to go to Household Finance, had to go to Beneficial, had
50 to do land contract sales.

51
52 We're doing testing right now of banks, and you

1 would think, at this point in time in America that if an
2 African-American, Latino and white walk in, and the
3 African-American and Latino are more qualified than the
4 white, that they'll get the better interest rates,
5 they'll get the better loan product. They're not getting
6 it.

7
8 And, so when I think of the housing counseling
9 that goes on, I have to look at, even a non-profit --
10 who's funding them? And do they know the Fair Housing
11 laws? And if they do, and they identify lending
12 discrimination against one of the lenders who's funding
13 them, are they going to act in the best interest of the
14 consumer, and tell the consumer that bank is
15 discriminating? And, my answer to that is, probably no.
16 Because, most of us don't bite the hand that feeds us,
17 some of us do.

18
19 Susan Keating: Is HUD funding okay?

20
21 Shanna Smith: Not necessarily, you have to
22 watch HUD's programs itself. You know, FHA,
23 historically, had problems and we still see in some
24 communities where FHA is the program of choice in the
25 North for African-American communities, and then you have
26 -- there was a, Flagstar Bank has been caught violating
27 the Federal Fair Housing Act twice, and they're still a
28 direct-endorsed lender with HUD.

29
30 So, no, you have to watch under the fair
31 housing movement, everything, all the time. And the
32 housing counselors at both of your wonderful agencies
33 that do counseling, are not versed in the Fair Housing
34 laws. So, you may be providing some information about a
35 loan, they may call you about a loan they're getting, but
36 you don't know what white person, what kind of loan terms
37 they were offered in a similarly situated situation.

38
39 So, I'm back to enforcement changes behavior,
40 we have to have suitability, and for the immediate fee,
41 the bankruptcy bill would help a lot of people right now,
42 because it would be turned over to the judge in
43 bankruptcy to modify that loan.

44
45 Because if we wait now, Senator Dodd's not
46 back, he's not moving, I don't see anything happening.
47 And I see us having the same discussion a year from now,
48 only millions of people in foreclosure.

49
50 Barbara Rehm: That's interesting.

51
52 Maybe shifting gears a little bit to the

1 resolving the problem now, rather than the preventing it
2 from happening again thing.

3 There so much attention being focused on, you
4 know, the Paulson Plan and it's, you know, affects
5 hybrid, sub-prime borrowers, and it just freezes their
6 rates. They're trying to do some kind of blanket
7 approach which, you know -- from the liners I talk to,
8 they don't think that's possible, just because every loan
9 is individual, but I think they're all willing to stand
10 behind Paulson that day and say, "We agree."

11
12 But, I wonder -- you know, that is just a slice
13 of the problem, and I'm not discounting the idea that,
14 what Kerry Killinger said earlier about, you know, maybe
15 it calms fears and promotes confidence, and people who
16 were thinking about getting a mortgage now are actually
17 going to pull the trigger and go ahead and buy a home,
18 and sort of restart the market. You know, that may very
19 well be the effect, I don't know. But, I'm kind of
20 guessing that you guys think that's a drop in the bucket
21 of what needs to be done, or what can be done, or what
22 should be done.

23
24 So I -- just sort of your takes on where the
25 government needs to go from here, or if it -- maybe I'm
26 just assuming it's the government, but you know, what you
27 want to see from the industry, from the investors, from
28 the government.

29
30 Kenneth Wade: Well, let me take an initial
31 shot at that, I mean, I think the notion of a -- for lack
32 of a better description -- a programmatic approach, and I
33 haven't seen anything other than what's been in the
34 press, so I don't --

35
36 Barbara Rehm: And that's all true. Sorry.

37
38 [Laughter.]

39
40 Kenneth Wade: Right. So, I don't have a party
41 that, anything written in this regard, but it would seem
42 to me that we are going to have to come up with a
43 programmatic approach to this problem. The scale and
44 scope of it is so large, that working with consumers on a
45 one-off basis is not going to get it done. The servicing
46 shops all admit that they're behind the eight ball,
47 they've got more consumers than they can handle, we
48 continue to hear stories that people call the servicer,
49 and they're not delinquent yet, and they're told, "We
50 can't work with you because we've got our hands full with
51 people who are already under the water," so if we can
52 develop a programmatic approach that can address a

1 significant slice of borrowers, it would seem to me it
2 would help create capacity to focus time and attention on
3 the consumers that might need more intense help.

4
5 Now, what the nature of that is, I think the
6 ability to pay has got to be based on somebody's real
7 income, has got to be a significant part of any kind of
8 programmatic approach. And I think if you take that, you
9 know, in some respects it's kind of like Underwriting
10 101, but you want to be assured that the consumer can pay
11 the loan that they have.

12
13 And so anything you can do to create a
14 situation where you can create an opportunity for someone
15 to be in a loan that's sustainable at their ability to
16 pay, it would seem to me would be a winner.

17
18 Now, you have to take into account, you know,
19 property values, they're falling in places, I don't know
20 how you address that issue, that seems to be a
21 complicating factor. Some markets, you know, you assume
22 Florida and California will rebound soon, what about
23 Ohio, Indiana, they've been difficult markets for a long
24 time, what do you do about trying to understand what the
25 value is that a consumer might have, in terms of a
26 property they're in, and how you make adjustments for
27 that, I don't know.

28
29 Barbara Rehm: Right, exactly. I mean, that's
30 the part of programmatic that gets hard.

31
32 John Taylor: First off, I would applaud
33 Killinger at Wa Mu and Mozilo at Countrywide and any
34 other institutions that are taking proactive steps, and
35 in particular, working with non-profits, I know
36 Countrywide is working with NACA, and others, you know,
37 to try to at least take what's on their, what they have
38 supervision over, in their portfolio, and be able to
39 modify or refinance those loans.

40
41 I think the problem is that so many of the
42 loans that we're talking about, particularly the ones
43 that are being reset, was a pipeline that was created by
44 and for Wall Street and their investors, and the majority
45 of the loans that are about to reset are sitting in these
46 tranches that, you know, these SIVs that -- it's not
47 even like the whole loan is there, it's even divided up.
48 And I think the complexity of trying to look for
49 resolution there.

50
51 I do think -- I'm not going to name names, but
52 I do think that the Wall Street firms that built the

1 pipeline and participated in this, have an obligation to
2 work as aggressively and I support the Treasury
3 Secretary's efforts to try to get them in the
4 conversation.
5

6 But, the truth is that somebody in Norway who
7 has a AAA-rated investment with an over-collateralized
8 investment that is now being asked to reduce the
9 collateralization and perhaps even reduce the rating -- I
10 don't see, I think that's going to be a hard sell. I
11 think it's saleable but I think it's just going to take
12 some time.
13

14 And I really think that -- I do think we have
15 to have the same response we had when we were facing the
16 U.S. savings and loan crisis. And that is, the
17 government needs to step in, in a temporary situation
18 and, as Bill Seidman said -- you've got to make sure it's
19 temporary. You know, people have jobs, and they want to
20 keep their jobs, but be in there in a way which helps
21 reduce these mortgages through a recapturable grant, or
22 capturable loan -- that brings the mortgage down, but
23 also brings in the private sector, Wall Street and
24 others, who had a hand in those loans, to match that
25 commitment to get this mortgage down to match the ability
26 to pay.
27

28 And that way, what we're doing is creating a
29 long-term, sustainable response to this problem -- not a
30 temporary one. Freezing rates is great, but for how
31 long? Three, four years? And the assumption is what --
32 their income grows and then everything's fine? Or the
33 economy gets hot again? Or are we in the same position?
34 Are we in the same struggle, or the same problem, only
35 compounded, because we have more loans to deal with.
36

37 I don't know, but I think out of fairness --
38 because the system was asleep and because the Federal
39 government was asleep, and because of the lack of
40 regulatory oversight, because of the unfair and deceptive
41 practices rules that never got generated, because of the
42 guidance of the rules that came too little, too late
43 after the market responded -- because of all of those
44 reasons, this government needs to step up and say, "You
45 know what? The American consumer wasn't protected, they
46 were abused. What we need to do is temporarily fix this
47 situation, recoup our investment," interest-free --
48 you've got to pay something, do something, but don't just
49 turn around and say, "We're going to counsel people down
50 into lower mortgages, and we're going to have the cities
51 and towns create all of these bonds, and we'll get Wall
52 Street to respond." Because all of those things are not

1 going to solve this crisis.

2

3 And, you know, people don't want to hear this,
4 because ideologies get in the way, "Oh, gee the
5 government shouldn't do this, and the government
6 shouldn't do that." If the government shouldn't step in
7 to stabilize and prevent a situation like a recession
8 from occurring, because as everybody seems to be experts
9 on this, far more brighter people than I are saying --
10 the economy is being driven down, and Wall Street is
11 being driven down, because of this mortgage foreclosure
12 crisis -- does it really take a rocket scientists to
13 think that money and time invested now, up-front to avert
14 these kind of failures is going to produce the kind of,
15 and get us back onto the liquidity and confidence in the
16 market sooner, and therefore, perhaps, get out of this
17 recession, or prevent the recession, depending on what
18 side you fall on there -- wouldn't that make a lot more
19 sense to everybody involved?

20

21 Barbara Rehm: You know, I hate to be a one-
22 track pony and back to the programmatic versus case-by-
23 case, but you know, like, assuming that that kind of a
24 program where the government steps in, forgiving a loan
25 by some amount, the lender or the originator or the
26 servicer or the investor, whoever, coughs up that same
27 amount of money, so that now this person has a
28 sustainable mortgage -- that has to be case-by-case.

29

30 John Taylor: It probably does, but
31 particularly to be saleable. Because, nobody wants to
32 bail out people who are just speculators buying a bunch
33 of houses -

34

35 Barbara Rehm: Or the person that just bought
36 the luxury car that doesn't, you know -- you know what I
37 mean? There are people who game the system like that.

38

39 John Taylor: I think the sale to most people
40 is going to be, "There's foreclosure and you can do that
41 route," and this is true for Wall Street and their
42 investment, "We can foreclose on all these properties, we
43 can sell the asset, and what you're going to get is a lot
44 less than if you got that mortgage down to a realistic
45 amount, given the borrower's ability to pay with
46 competitive interest rates that they can afford." And
47 now you have a performing asset --

48

49 Barbara Rehm: Right.

50

51 John Taylor: -- you don't have to go through
52 the expense of foreclosure, you don't have to sell in a

1 down market when property values are well below what they
2 have been, and appraised values -- now we're finally -- I
3 hate to say this, but we've done so many studies at the
4 NCRC about the appraisal industry, and it's all coming
5 back to bite us in the you-know-what. Because those
6 appraisers -- 95 percent of the housing stock now had
7 inflated appraisals on it, and now it's really coming
8 home to roost. It's another piece that we've got to
9 clean up.

10 Barbara Rehm: Right.

11
12 John Taylor: But, I just think it's a much
13 more sensible, sound solution, and it's having the market
14 work with the public sector to ensure that there's safety
15 and soundness and a performing housing market. It just
16 makes a lot of sense.

17
18 Barbara Rehm: Right.

19
20 Kenneth Wade: Well, let me just comment on the
21 programmatic and how it might support a case-by-case
22 review which you might have to do in any event to ensure
23 that the consumer is getting something that's in their
24 best interest.

25
26 So say, as an example on the affordability
27 side, say we all agree -- just pick a number, just for
28 the sake of discussion -- that debt-to-income 40 percent
29 is sustainable, anything above that, isn't.

30 So that sets up a program approach --

31
32 Barbara Rehm: Right.

33
34 Kenneth Wade: Rather than every loss
35 mitigation person making an independent judgment -- "I'm
36 going to give this consumer -- "

37
38 Barbara Rehm: Yeah, but you've got to figure
39 out who meets that criteria, though.

40
41 Kenneth Wade: Well, when you say, "Who meets
42 it?" I mean, we're primarily talking about owner-
43 occupants, right now, who have income. I mean if someone
44 has no income, obviously there's only, you know, one
45 alternative for that. Gracefully get them out in a way
46 that -- but, provided someone's got income and they were
47 an owner-occupant, and so we're not talking about the
48 speculators and all of that, it seems to me if you
49 establish something like that, then it's a question of
50 documenting the income.

51
52 Barbara Rehm: Exactly, but that's my point --

1 you'd have to do that on a case-by-case basis.

2
3 Kenneth Wade: But, it seems to me that's a far
4 more efficient thing to do, in terms of an approach than
5 everything being a one-off, independent judgment. And I
6 think it also will help mitigate disparate treatment,
7 because at the end of the day I'm assuming that left to
8 no program approach, those consumers who are in protected
9 classes will likely be those who will get the less
10 aggressive options made available to them -- for a whole
11 host of reasons.

12
13 Barbara Rehm: Right.

14
15 Kenneth Wade: I mean, we know how the world
16 works.

17
18 Barbara Rehm: Right.

19
20 Kenneth Wade: And I think that's one way to
21 address that.

22
23 Barbara Rehm: That's good. Listen, I got the
24 signal that I'm supposed to take questions, I think
25 there's one over here.

26
27 Audience Member: I think we've been awfully
28 polite today, and it's 3:00 in the afternoon, and I have
29 not heard a single word mentioned today about mortgage
30 broker. I've heard a lot about counseling and different
31 kinds of programs, and this sort of thing. I run
32 reasonable, successful banks, we try to get
33 documentation, down payments. People went down the
34 street to these people who were literally dialing for
35 dollars and didn't give a damn about what happened to the
36 loan after it was securitized and sold, so why don't we
37 call a spade a spade and identify what the problem was
38 here.

39
40 This counseling is wonderful, but Susan, I
41 suspect when you do individual counseling with people,
42 you end up talking to a master servicer, because these
43 loans were securitized and sold -- I suspect you're going
44 to run into the same thing I run into when I try to talk
45 to a master servicer, either the phone has been
46 disconnected, or I can't get anybody on the phone.

47
48 So, I think we ought to take the gloves off a
49 little bit and understand how this happened. We never
50 had mortgage brokers in any of our other cycles, and
51 savings and loan crisis didn't even have -- we had
52 mortgage bankers, but not mortgage brokers. We heard

1 something about this fellow who was indicted this morning
2 and got in the mortgage business, we had many of those
3 people. And they're the ones that created an awful lot
4 of these problem loans, and all of the counseling in the
5 world is not going to help, we've got to break the log-
6 jam at the master servicer level, get them to give up
7 these mortgages, because you've got a borrower on this
8 end that can be saved, you've got an investor on this end
9 that's written it down that wants it sold, and you've got
10 a master servicer in the middle who will not move.

11
12 Barbara Rehm: And Jim, how do we fix that?
13 How do we get to those master servicers?
14

15 Audience Member: Either legislation or
16 coercion or both to get the master servicers to move,
17 otherwise they will hide behind the fact that their
18 servicing agreement says they can't sell these loans at a
19 discount or they're subject to lawsuit. They don't have
20 any financial interest in getting the problem solved.
21 Indeed they have a financial interest in having it go
22 through to foreclosure, because they collect more fees
23 that way. You've got to call a spade a spade.
24

25 John Taylor: I think we also need to have you
26 probably -- Jim, you didn't hear my comment earlier about
27 brokers gone wild -- I mean, I don't think there's any
28 question about it that we have to have legislation that
29 creates a licensing, accountability and liability that
30 gets connected to that industry. And I'm happy to say in
31 Barney Frank's bill which we see some bipartisan support,
32 and all the Democrats support it, there is some language
33 in there for that.
34

35 But the servicers, I agree. They work for the
36 banks, and they work for the investment banks and their
37 job is to minimize loss, today it's to minimize loss, and
38 they don't operate in the interests of the borrower, so
39 it's got to come from the people they work for, to -- the
40 expanded capability of doing things that are going to
41 really help that borrower be in a loan that they can
42 really afford, long-term.
43

44 Barbara Rehm: What do you guys think the
45 prospects for the Frank bill are? And are you putting
46 any pressure on Dodd and --
47

48 John Taylor: Well, I think it's getting better
49 every day, and I think as this crisis worsens, I do think
50 we will see legislation. I think that Senator Dodd, I'm
51 sure everybody who is involved in this kind of stuff is
52 talking to his people one way or another, but we're

1 hearing that a bill is forthcoming, and --

2

3 Barbara Rehm: As tough as the Frank bill?

4 John Taylor: I guess I can say I think so,
5 from what I hear it's going to be tough, and hopefully,
6 you know, I think we'll have learned our lesson on
7 putting the integrity back in the industry by not
8 allowing a lot of these practices to occur and holding
9 the right people accountable so that we're not sitting
10 here, you know, 10 years from now when the economy gets
11 better and new products and new terms and new things have
12 been invented that are still predatory, because people
13 have nothing to lose in creating this kind of pipeline.

14

15 Shanna Smith: One of the problems with both
16 legislation is the preemption sections, because the
17 Federal government cannot keep pace, legislatively, as
18 quickly as a local government or a State government can,
19 and it's easier to identify the bad practices -- you look
20 at Ohio and you see enormous foreclosure rates, and part
21 of that was because the State legislature didn't have
22 strong enough laws, dealing with the brokers and the way
23 loans and consumer protection laws were put into place.

24

25 But if you -- but if these, if the Frank bill
26 and the Dodd bill allow for preemption, and preempt these
27 very good State and local laws, we're going to be in big
28 trouble.

29

30 The Fair Housing Act, when it was passed in
31 1968, there were 400 pieces of local legislation, and the
32 Federal Fair Housing Act didn't preempt any of those.
33 And it was very interesting, because it took from 1968 to
34 1988 for the Federal law to protect people with
35 disabilities and families with children, but there were
36 States all over this country who provided those
37 protections early. The State of Ohio actually had
38 prohibited insurance red-lining before the Federal law
39 did, because they recognized insurance red-lining against
40 homeowners based on their race or national origin and the
41 racial composition of their neighborhoods. So, those of
42 us from the Fair Housing movement really oppose
43 preemption, because we can only see strength at the State
44 and local level. The Federal government is just too
45 slow.

46

47 Barbara Rehm: All right, thank you.

48

49 Question?

50

51 Gina Angelo: My name is Gina Angelo, and I'm
52 from E-trade bank. My question is posed to Mr. Wade. We

1 know that you have serviced and provided home ownership
2 opportunities on a national level to several harbingers
3 of low to moderate income individuals. I would like to
4 know your statistics to date on the type of phone calls
5 or counseling services that you have been providing to
6 persons who are now facing foreclosures throughout the
7 country.

8
9 Kenneth Wade: Sure, let me just say we're
10 doing that in collaboration with an organization called
11 the Home Ownership Preservation Foundation. They're
12 actually running and operate the hotline that we're
13 partnering with, and the hotline is staffed by I think
14 it's 6 consumer credit counseling agencies --

15
16 Susan Keating: I think it's 5, almost 6.

17
18 Kenneth Wade: Oh, 6 to be in, I think,
19 December. And they are really staffing the telephonic
20 counseling at this stage, and then Neighbor Works
21 organizations are serving along with other HUD-approved
22 housing counseling agencies as a referral network for
23 those consumers who can't be helped by phone.

24
25 So, I know that very quickly, so we're
26 supporting and coordinating the public education campaign
27 that's part of that, that we're doing with the Ad Council
28 to reach out to consumers.

29
30 And let me just give you a few points there, in
31 terms of the scale and scope of people who have been
32 reached, but I do know that obviously call volume has
33 gone up significantly, and I can tell you right now that
34 in the last quarter, nearly 57,000 people called the
35 hotline. We've had more than 100,000 calls in 2007, in
36 total. So, we're on a, obviously a growth curve in terms
37 of the number of people calling. We know that there's
38 typically a spike in calls whenever the ads get played,
39 and to date we've had some good placement with the Ad
40 Council ads and just on the TV side -- because they're in
41 -- there are radio ads and print ads as well, but we know
42 over 3 million people have seen the television ads, to
43 date.

44
45 Lisa Rice: Hi, Lisa Rice, I'm with the
46 National Fair Housing Alliance. The gentleman across the
47 room said he was going to take off the boxing gloves, so
48 I'll take off mine too, and raise an issue that we
49 haven't talked about either, here today.

50
51 When I worked for a local, community-based
52 organization in the State of Ohio, I was very surprised

1 to hear from my colleagues who were community development
2 corporations that they were referring many of their
3 clients -- most of them, of course, low and moderate
4 income consumers who were purchasing homes for the first
5 time -- that they were referring their consumers to
6 mortgage brokers as opposed to regulated banks and/or
7 thrifts, prime lenders, low-cost credit lenders, despite
8 our years -- literally decades -- of efforts in working
9 under the Fair Lending laws and CRA to forge
10 relationships and alliances between the community
11 development corporation community and the prime lending
12 community.

13
14 And my friends at the CDC said that they
15 referred their clients to mortgage brokers because, A)
16 the mortgage brokers were there. They actually came and
17 tried to market them, for their clients, they would take
18 them out to lunch -- they were very aggressive pursuers
19 of those consumers, and B) because they actually would
20 get the loans processed and closed in a fairly short
21 period of time, whereas, when they went to the prime
22 lenders it would take a long time, in some cases 3 to 6
23 months before they got an answer.

24
25 And so they were referring these customers to
26 sub-prime lenders for those reasons. And one of the
27 issues we haven't talked about is the lack of
28 penetration, in some cases, the very dismal penetration
29 of prime lenders in historically underserved markets.
30 And I'm just wondering from the panelists, what you think
31 about that? I mean, it's a longstanding problem that
32 we've tried to cure, both through enforcement and through
33 other mechanisms -- how much do you think that's still a
34 problem today, and if it is, what can we do to address
35 it?

36
37 John Taylor: I'd like to answer that. Lisa, I
38 think it's a big problem, and I think it continues to be,
39 and I -- as much as this is a, more of a forum, I think
40 on the housing crisis -- but I have to say and as much as
41 I criticize the bank regulatory agencies for the lack of
42 enforcement, they're actually a lot more enforced, or
43 regulated than the independent mortgage companies and the
44 brokers.

45
46 So, you know, there's no question that over a
47 series of decades, banks were allowed to close their
48 branches, and in their place moved in these hybrid
49 lending institutions that had less of a connection to the
50 community, you know, they didn't have bank directors on
51 the Board who lived in the neighborhoods, they didn't
52 have the same obligations like the Community Reinvestment

1 Act.

2

3 In their place, when the banks moved out also,
4 were the -- the new basic banking service of choice for
5 people of color and working poor Americans, and that was
6 payday lenders, pawn shops and check cashers. So there
7 was this tremendous loss when the banks left those
8 communities, and that happened under the watch of a lot
9 of the regulatory agencies in spite of the fact that
10 their CRA grade includes the service test -- 25 percent
11 of their grade is, you know, what have you been doing to
12 service these communities, what is your history of
13 opening and closing branches?

14

15 So, I think this is an untapped, undiscussed,
16 low-level discussed, need-to-be more brought up to the
17 surface as to full-service bank branches and their
18 absence from a lot of these communities, their
19 contribution to this problem. But I think we, at the
20 moment we have such a crisis on our hands, we've got to
21 deal with this, you know, try to keep as many people in
22 their homes who can afford to remain in them, as
23 possible. And then focus back on them, and I'm glad you
24 raised the point.

25

26 Shanna Smith: I would also just add that the
27 Federal regulators examine the banks, and they're
28 supposed to make referrals to the Department of Justice
29 when they see something that violates the Fair Housing,
30 Fair Lending laws, and that just hasn't been happening to
31 the degree it needs to, and the Justice Department hasn't
32 brought any major Fair Lending cases, I think the last
33 ones they settled that were large were in 2002, and those
34 were based on investigations that began in the late-
35 nineties.

36

37 So, I think we have to look at the Department
38 of Justice and the Federal regulators to make sure during
39 your examinations when you find things that are not
40 right, don't look right, seem a little wrong, to make
41 those referrals, and allow Justice to start its
42 investigations.

43

44 John Taylor: Can I reinforce this point, and
45 put a little meat on the bone, just so we all know -- ?

46

47 Like, in 2006, the number of referrals,
48 forgive me, but from the Office of Thrift Supervision to
49 the Justice Department, the number of referrals of
50 pattern of practices where they saw differences in
51 treatment along the lines of protected categories like
52 race and gender and whatever, the number of referrals --

1 they're required to make these referrals, right? The
2 number of referrals to the Justice Department was zero.
3 And that was true for the OCC. The FRB and the FDIC made
4 the most, I think the Federal Reserve made four. This is
5 in the period of time when we see this unbelievably
6 disproportionate application of predatory, sub-prime
7 predatory -- not all sub-prime is predatory, I get it, I
8 know it -- but predatory sub-prime loans to African-
9 Americans and Latinos, disproportionately along class
10 lines, and no referrals. So, I'm just reinforcing
11 Shanna's point there.

12
13 Shanna Smith: You can go to the Justice
14 Department's website and look at the lawsuits that they
15 brought, in Michigan, and you will see these red-lining
16 maps, it's amazing how these lenders -- you know, it's
17 just a donut hole, the City of Detroit is there, no home
18 origination loans, very few refinance loans, and hardly
19 any small business loans. But in the surrounding areas,
20 hundreds and hundreds of those loans were made.

21
22 And if I were a lender, I would go to that
23 site, and I would look at those maps and see what the
24 referrals from the regulator showed, and what they found
25 when they did their investigation. And if I were a
26 lender, I would create these maps in my own office, to
27 see where we're marketing, where the market penetration
28 is happening, what areas are we neglecting, and see if
29 there's a market there that you could do more business
30 in, because there's business to be had in these markets.

31
32 Barbara Rehm: Excellent.

33
34 (Off the record at 3:11 p.m.)

35 (On the record at 3:31 p.m.)

36
37 Sharon Stark: Well, thank you all for staying
38 for our last panel, which is last but definitely not
39 least.

40
41 As I said earlier, when we put the Housing
42 Conference together, we really tried to cover the issue
43 from a lot of different perspectives, starting with the
44 state of the housing and mortgage market this morning,
45 the future of home finance, the impact on the consumer,
46 the impact on the banking system, and then our next panel
47 will look at the impact of the capital markets on housing
48 and finance. We've heard a lot about liquidity, no
49 secondary market.

50
51 And it's my pleasure this afternoon, to
52 introduce Ron Insana, who will moderate this panel. Ron

1 is another financial face in the financial news, I'm
2 sure, to many of you here. He's currently the founder,
3 managing director of Insana Capital Partners. He's also
4 a senior analyst and commentator with CNBC. Many of you
5 have seen him on in the afternoon, and certainly
6 throughout the day on CNBC.

7
8 Ron has been a lot of cycles, and it's not to
9 date you Ron, but Ron was reporting during the 1987 stock
10 market crash. He has continued to follow the financial
11 news, in addition to authoring three books at the same
12 time. And as I said earlier, starting his own company,
13 Insana Capital Partners.

14
15 So, please join me in welcoming Ron Insana.

16
17 [Applause.]

18
19 Ron Insana: Sharon, thank you very much. Good
20 afternoon everyone. Thank you for sticking around for
21 the last panel. As Sharon said, I know that's always
22 sometimes a difficult proposition.

23
24 But I can't think, in the context of the
25 conversations that are being had today, a more important
26 component of the crisis we're going through in credit
27 right now, than actually having a full-length discussion
28 about the current state of the capital markets, not only
29 with respect to mortgage finance, but also with respect
30 to credit in general because they do seem to be fully
31 interconnected at this point.

32
33 I would like to welcome my guests, and in the
34 interest of brevity, I will give you their names and
35 titles, but we'd really like to just jump right into this
36 conversation and get to the heart of the matter.

37
38 Rod Dubitsky is managing director at Credit
39 Suites. To my left, Marshall Haines, principal at TPG
40 Capital. Michael O'Hanlon, senior managing director at
41 Marathon Asset Management Company. And Thomas Zimmerman,
42 managing director at UBS.

43
44 And it seems, with all the press that the
45 mortgage market, the housing market has been getting of
46 late, we still necessarily haven't gotten to the bottom
47 of what's wrong with the credit markets at the moment,
48 and exactly how we got there. And I'd like to, as my old
49 boss Jack Welch used to say, do a deep dive on that in
50 just a second.

51
52 But first, if I can, I'd like to get just an

1 update on the current status of the capital markets, not
2 just domestically, but globally, in order to frame the
3 conversation that we'll have. And Rob, when we read the
4 papers right now and we see that there are plans to help
5 improve liquidity in the mortgage market domestically,
6 there are also similar and equal, if not larger troubles
7 going on elsewhere in the world, whether it's the UK,
8 Germany, Spain, potentially Australia down the road.

9
10 Are the capital markets, at this point,
11 functioning properly, in so far as once a bail-out, of
12 sorts, is attempted, that it may actually take hold?
13

14 Rod Dubitsky: Well, I think, you know,
15 covering the asset-backed market, which primarily has
16 been sub-prime, we're clearly in the eye of the storm and
17 there is definitely not what one would call a functioning
18 capital market in sub-prime and across the entire asset-
19 backed securities space. And take that on a global
20 basis, and I think globally the structured product market
21 is having difficulties to say the least. Commercial
22 mortgages in the U.S., global mortgage markets are having
23 trouble. We're reading about UK mortgage lender having
24 difficulties.
25

26 The flip side of it is that there is still a
27 dramatic, significant amount of global excess cash flow
28 and capital and liquidity that, in theory, could snap
29 this back pretty quickly. But the problem is, as I think
30 one of the earlier panels had alluded to, there is fear
31 in pack, nobody knows where the losses are, nobody knows
32 how deep the losses are, whether it's the U.S. sub-prime
33 market or the UK residential mortgage market, or the
34 German commercial mortgage market.
35

36 And so I think that's sort of the difficulty
37 we're dealing with, lots of excess liquidity and capital
38 to put to work there. A lot of distressed hedge funds
39 that are out there ready to buy some of these distressed
40 assets. We saw a transaction between E-Trade and
41 Citadel, which may be the first of the pattern, but right
42 now the capital markets in my sector isn't working, and I
43 think that's, you know, visible across the globe.
44

45 Ron Insana: And Marshall, with respect to
46 that, we don't know the extent of the losses, we have not
47 yet had financial institutions, without casting
48 dispersions, be entirely forthcoming about the extent to
49 which they are exposed to a variety of different credits.
50 So until we get our arms wrapped around the size, scope,
51 and depth of the problem, will we have a capital market
52 that functions properly, and then restore some liquidity

1 to the housing market, which obviously is badly needed at
2 this point.

3 Marshall Haines: Yeah, I think Rod, just to
4 step back a little bit to set the context. If you think
5 about what happened, you had a bunch of product that was
6 being created through a value-chain, starting from the
7 borrower, all the way up to the securitized security
8 buyer. That happened very quickly and was done in a way
9 that was relatively opaque to the end buyer.

10
11 At the same time, you had a bunch of new
12 products getting created, low-doc loans, high loan-to-
13 value loans, and those got bundled and packaged. And
14 really the buyers of these securities used the rating
15 agency as the proxy for visibility to the end market.
16 You think back to the old days, a bank would lend to
17 someone that they know. Bill Stevens said, "Always make
18 sure you know your party." Today, that has been
19 disconnected. And so it's very difficult for people that
20 are sitting all the way across the globe, looking into
21 the U.S. market, trying to figure out what actually is in
22 the underlying security that they bought.

23
24 And so, until we have better transparency and
25 better predictability of the underlying assets, it's
26 going to be very, very difficult to unfreeze those
27 markets.

28
29 Ron Insana: And Michael, it's interesting, you
30 know, for the first time, certainly in the history of my
31 career, but maybe in mortgage finance, we had a period
32 during the latter stages of the real estate bubble, for
33 lack of better description, where the buyer set the
34 terms, as opposed to the lender. I mean, you literally
35 could walk in and tell a lender what you wanted to pay on
36 a month basis for your mortgage, and someone would
37 customize that into a mortgage that would ultimately be
38 securitized.

39
40 Was there a point at which the traditional
41 benchmarks for lending were entirely abrogated and helped
42 to create the situation in which we now find ourselves?

43
44 Michael O'Hanlon: That's definitely the case
45 and, you know, the consumer advocates, you know, who came
46 up, make a good point that the criteria that were put in
47 place were basically too liberal. And, you know, when
48 you have an 80/20 loan with the 20 percent second and
49 very low FICOs, you know that a problem's going to be
50 created and losses are going to be very high.

51
52 And, you know, so I think it's very clear that

1 there were issues and that the capital markets, you know,
2 really didn't focus on a lot of those issues, nor the
3 rating agencies, as the securities were created. And
4 that today, obviously is the problem. So, yes,
5 simplistically. A lot of bad stuff out there.

6
7 Ron Insana: Now Tom, have we seen the worst or
8 is there something else to come? I mean, we know that in
9 the sub-prime space, mortgage resets are upon in the
10 fourth quarter, unless the current plan goes through to
11 freeze those resets for some indefinite period. We're
12 reading in the paper this morning, for instance, that
13 even credit worthy borrowers are now having a difficult
14 time obtaining mortgage loans, maybe the simplest loan to
15 get if you are indeed credit worthy. And we've read
16 other things over the past couple days that are somewhat
17 discouraging when it comes to the real estate market, not
18 the least of which the new homes sales report out last
19 week, showed a 13 percent year over year decline in
20 median home prices across the country. Are we in the
21 third inning, the sixth inning, or the ninth inning of
22 the problem phase that we face right now?

23
24 Thomas Zimmerman: We know it's ninth or the
25 sixth. I don't know if it's the second of third, but
26 it's pretty early in the process. I think the panel we
27 heard this morning, talking about another year or two of
28 this, is probably right. There's very little you can do.
29 It's already set in motion. And unless somebody wants to
30 do a "Katrina" kind of bail out here, and there's now
31 political will to do that, you can't stop it. I mean,
32 it's already going to happen. So this is -- the die is
33 cast, we're going to play this thing out and it will take
34 a lot of people with it.

35
36 So I think, the way you started the
37 conversation was about the liquidity. And as Rod says,
38 there literally is no liquidity in the non-agency market.
39 If you are a mortgage lender, you have a balance sheet,
40 you can make a loan or you can find a borrower who fits
41 the Freddie/Fannie guidelines. If it's neither one of
42 those two, that loans not being made today, which means
43 that even -- what's interesting, is even a prime loan,
44 great FICO score, 80 percent LTV, et cetera, et cetera.
45 If you originate that loan right now, a package and try
46 to sell to the capital markets, they'd pay you 95 cents
47 for it. So, you need 103 or something to break even.
48 You lose seven, eight cents every loan you create.

49
50 You can not create a loan out there, good solid
51 -- everybody agrees it solid, solid loan, and sell it
52 into the capital markets. That's how dysfunctional it is

1 right now. So, that has to cure. We have a long ways to
2 go to cure that piece of it, but it's all sort of already
3 set along this track, and unless something really major
4 changes, I mean really major like a Katrina type, \$100
5 billion bail-out of some kind, you really can only modify
6 it a little bit.

7
8 I'm not saying we shouldn't try to do things to
9 kind of help what this whole conference is about, but
10 that will help a bit. Unfortunately, I think it will
11 help marginally and not dramatically. It will help a
12 little bit.

13
14 Ron Insana: Michael, let me ask you about
15 that. I mean, I want to get into some of the root causes
16 of this, but I want to kind of at least deal with some of
17 the current headlines as we back into the story, if you
18 will.

19
20 We have seen proposals -- I've discussed myself
21 on CNBC on numerous occasions in the last month --
22 calling for a resolution trust style bail out mechanism,
23 that unlike this SIV bail out that everybody's talking
24 about for the major banks, for structured investment
25 vehicles. In an RTC style situation, you come in and buy
26 the low end of the capital structure to set a floor, to
27 induce speculators to come in and make markets in lower
28 rated securities so the top end will ultimately perform
29 as expected.

30
31 This is a legislative undertaking probably,
32 it's an undertaking that requires a great deal of
33 political will. In an election year, will we likely see
34 something happen along those lines, that at the day, what
35 actually probably costs taxpayers money and would then
36 lead to the usual allegations of bailing out speculators
37 and wealthy investors rather than individuals. Is there
38 the political will and the mechanism for this to happen?
39

40 Michael O'Hanlon: I think it's very unlikely.
41 And part of it is that, you know, who owns these, first.
42 With the RTC there was the benefit of the fact that all
43 of the institutions were taken over by one entity. And
44 so they really had the control over the flow of the
45 product in and out, you know, kind of in because the
46 institutions were taking over.

47
48 Today, when you look at the entities that have
49 really taken the bulk of the losses, they're large
50 financial institutions. The bail out will occur, you
51 know, basically with names that are household names. And
52 then for the folks that bought the mezzanine credit, a

1 lot of those folks really are all over the place.
2 They're institutional investors who buy BBB Securities.
3 And to bail out a lot of those folks, I think is near
4 impossible. So I think what really needs to happen is
5 the price between where these assets will clear the
6 market and the price at which they're being offered needs
7 to come in. And that really is what will affect the
8 circumstance.

9

10 As we look at some of the problem loans that
11 were created, we say it's performing or sub-performing,
12 and our price might be 50 or 60 because, you know, you
13 look at real estate prices in certain markets falling by
14 as much as 20 percent. And you need to price that into
15 it. And the sellers, either they can't take the pain or
16 don't want to take the pain, whatever, and so they're not
17 going to get there in terms of liquidating a lot of these
18 securities.

19

20 So, our view is that it's going to take a
21 period of time, even with the accountants saying, "Look,
22 let's perhaps mark these things to market better at the
23 end of this year." It still will take a material amount
24 of time for these assets to go into hands that probably
25 want to own them and really work them out for the long-
26 term.

27

28 Ron Insana: Marshall, it's interesting,
29 Michael raises the point of mark to market, which has
30 become almost a humorous expression in the financial
31 markets, because no one at this point knows how to do
32 that with not only mortgages, but almost any arcane
33 credit derivative that's out there. I mean, we hear
34 anecdotes from people with whom we do business who say,
35 "Well, we'll call up a firm that's going to give us an
36 external mark, and they'll say it's 70." And we'll ask
37 them if they'll buy it at 70. And they say, "Absolutely
38 not." So, that's exactly marking to market.

39

40 So, in the absence of an ability to mark
41 securities to an actual value, how do you find a market
42 clearing price that restores some liquidity to the
43 marketplace?

44

45 Marshall Haines: I agree with everything
46 Michael says. I think the challenge is, assets have to
47 actually be sold. So, if you're an accountant -- these
48 are the guys that are probably going to have the toughest
49 job. If you're trying to figure out how to mark assets
50 on a balance sheet today, very, very difficult to do.
51 You really have to have a trade. And the problem is,
52 very few of these companies want to trade. We saw E-

1 Trade trade its securities out. That was really the
2 first time that someone did a wholesale marking,
3 effectively, of those assets. But until you have that,
4 unfortunately you know what the market is. And so,
5 either people have to get into deeper dire straits
6 unfortunately and have to unload these assets, or there
7 has to be some external mechanism that comes in and
8 forces them to sell to drive that mark.

9
10 Ron Insana: But that's effectively what
11 happened with Citadel, right? I mean, they knew that E-
12 Trade was either gone or owned by them.

13
14 Marshall Haines: That's the only scenario
15 where I think you see that mark. But the good new I
16 think is, there's lots of capital, including our own, out
17 there that's looking for opportunities like that. So, I
18 think on the supply side, Mike's fund, our fund would
19 love to buy at the right price some of these assets. The
20 question is, how to get a buyer and seller together when
21 there isn't duress on the owner's part.

22
23 Ron Insana: And Rod, it's interesting, when
24 you look at spreads, whether they're junk spreads or
25 whether they're mortgage spreads, or whether they're
26 commercial mortgage spreads, you know, they've widened
27 out an enormous fashion relative to where we've been.
28 Where earlier this year, they were the tightest on
29 record. And people think now that because junk spreads
30 are 500 or 600 basis points over comparable treasuries,
31 you have a buying opportunity.

32
33 But when you look back at recent history and
34 the prior two recessions, spreads have gone out to 1,200
35 or 1,400 basis points. And there a lot of, maybe less
36 experienced distressed buyers right now who are licking
37 their lips and getting ready to buy. And if there is an
38 adverse economic environment, they're going to get
39 killed. So, how do you know at which point, both from a
40 market perspective and from an economic perspective, it's
41 safe to begin this distressed buying process without
42 blowing your fund our your investors up, before we've
43 seen, as was indicated earlier, the worst of this cycle.

44
45 Rod Dubitsky: I think that's a good point, and
46 I think if you look at what was happening -- and I'll
47 throw out a term there that maybe you're not all familiar
48 with, it's the ABX index. It's an index of synthetic
49 sub-prime, BBB, A, AA, AAA bonds. And that is traded on
50 a daily basis, and there are prices and that can be used
51 to benchmark portfolios.

52

1 But if you look at that index, as it was
2 selling off dramatically, you had really money coming in
3 saying I think now is the time to buy. So for example,
4 when the BBB traded from 80 to 70, some real money came
5 in and started buying there. Then it traded it down to
6 60, more real money. Eventually, a lot of this real
7 money came in, and it went all the way up the capital
8 structure, all the way to AAA, all this real money kept
9 coming in all along the lines and kept getting burned as
10 the index kept selling off. And you have investors out
11 there who bought AAA bonds. And still AAA's looked like
12 they're going to be money good at this point, the sub-
13 prime, not the CDOs.

14
15 And that's been the problem, is so much of the
16 real money that's come in has gotten burned, but we can
17 sort of bound the problem. Most of the market consensus
18 on the losses in sub-prime, range from 10 percent on the
19 low side to about 20 percent cum losses on the high side.
20 Now the actually losses to date is only 1 percent. So
21 all of these government programs are coming on line. We
22 talk about RTC, but to me the losses are so early in
23 their incipency. What the government's doing on the
24 loan side, workouts, FHA secure, getting these borrowers
25 refinanced, can move that needle from 20 percent, which
26 is where the market's pricing and higher, down to closer
27 to that 10 percent level. And for investors who have
28 confidence that some of these workout programs will be
29 effective, some of these securities at current trading
30 levels are pricing at such high losses, that assumes none
31 of this will work, none of these workout programs will be
32 effective at all. And at that point, you might get some
33 this distress money that's on the sidelines coming in.

34
35 Ron Insana: Rod, let me ask you about that
36 though, because I've been trained to believe that the
37 market sends an important message and you get a price
38 signal from something like the ABX, which has traded down
39 to about 16 or so. The only people who have made money
40 are those who have been short the ABX, like Mr. Paulson,
41 not our treasury secretary, but the other Mr. Paulson,
42 the Hedge Fund man who's made something like \$8 billion
43 being short the ABX. And as you say, other people were
44 selling to him or were buying from him as he was selling
45 it down.

46
47 At what point do you take the ABX at its word,
48 if you will, that this situation is far worse than most
49 people realize? Or is this just a bear raid on a
50 misunderstood index?

51
52 Rod Dubitsky: Well, and that's, those who sort

1 of have taken the ABX index as being largely a technical
2 sell-off were sadly mistaken when they stepped into it.
3 And there really is no way to know. You've got, again, 1
4 percent losses versus a market assumption of over 20
5 percent, and the only thing is, you can compare it to
6 history.

7
8 And we look at an issuer, for example, Guardian
9 Savings & Loan, which maybe some of you remember back in
10 the early '90s. I was a former regulator, and looked at
11 them as a regulator, and their pools were sure 100
12 percent California and maybe 60 percent Southern
13 California, originated at the peak of the real estate
14 market in 1990-91. Those deals had 20 percent cum
15 losses, much lower loan balances, 100 percent
16 concentrated in not only a real estate recession, but an
17 economic recession, at least as far as California was
18 concerned. And those loans suffered 20 percent losses.

19
20 So if you look at the 20 percent losses
21 suffered in this sort of environment, where the economy
22 is still relatively benign, and we're still early in the
23 process of this workout environment. Are we going to get
24 to those 20 percent losses? And the AAAs, I think, are
25 priced even higher assumption of losses. Well, maybe you
26 can kind of benchmark it to history, and say, "Well,
27 maybe we won't quite get there." But it is extremely
28 difficult and again, those who have gotten in early have
29 really gotten burned. And it's hard to know where the
30 bottom will end up. But eventually somebody will be
31 right buying at some point, and we may be close to that
32 point.

33
34 And again, some of these workout programs, not
35 enough detail to know whether they'll be successful, but
36 it's definitely moving the momentum into helping
37 borrowers get out of their trouble loans or at least be
38 able to afford them.

39
40 Ron Insana: And Tom, let me ask you about that
41 historical analog. When we had the last big real estate
42 recession that started in Southern California in 1989,
43 hit Boston, hit New York, hit Chicago, hit the major
44 cities. Even though it was a real estate bust of some
45 historic proportions for the localities involved, it was
46 very much regional. Whereas this time around, we have a
47 effectively a national -- despite arguments that I've had
48 both publicly and privately with people like Alan
49 Greenspan -- we have had a national real estate bubble
50 and a national real estate bust. Even those areas that
51 have not gone up that much have already started to come
52 down. Is this a different phenomenon, and then by

1 definition, will the loss profile be different than the
2 one that Rod just described?

3 Thomas Zimmerman: Well, the first part of
4 that, yeah, this is different. I mean, if you take a
5 look at the price movement from different States over the
6 past 30 years, historically you'll see part of the
7 country is going up and some is going down, as you
8 suggested. It wasn't always in synchronization. You
9 start about 2000, maybe even '96, '97, every State, Ohio
10 even, let alone California and Florida, put Ohio is a
11 positive HPA. It may be a disaster in some respects, but
12 not in terms of where real estate has gone in the past --
13 I'm not talking about the last year -- but up until like
14 the beginning of 2006.

15
16 So it was a very -- and we wrote about this two
17 or three years before the deluge, so to speak. We have
18 those graphs showing that, in fact, all these States are
19 moving together, which is really unique and unusual about
20 that. And I think that's why when people talk about a
21 housing price decline, in terms of 15 or 20 percent
22 nationwide, that's kind of scary, because normally you
23 might see that kind of a contraction in prices in
24 California during the great recession in the mid-90's or
25 in Texas or in Boston, when bad things happened, or in
26 '89, '90 problem.

27
28 So from that nationwide point of view, this is
29 really unusual. And I just want to add one other thing -
30 - I don't think anybody mentioned this yet today -- was
31 that there's that wonderful chart that Robert Shuler puts
32 out, in terms of real prices, in terms of home prices.
33 If you look at that chart, you don't care about sub-
34 prime, you just say this whole this is crazy and we're
35 all going down. Because this chart that he put together
36 shows real home prices, dwarfs the post-World War II
37 increase in real prices.

38
39 And historically we used to talk about the
40 great housing market that was created after World War II
41 when the GIs came back, GI Bill et cetera, et cetera.
42 You take a look at the chart and real prices really
43 jumped dramatically in that period right after the war.
44 And then we saw nothing like that until this period we're
45 in right now. This is the most incredible housing bubble
46 ever.

47
48 And so, it's not just a sub-prime problem, this
49 clearly is not just a sub-prime problem. Even if the
50 sub-prime guys had not done what they did, we'd still be
51 sitting here. This is an enormous, you know, real estate
52 correction is going to take place.

1
2
3 Rod Dubitsky: What city in the world can you
4 say real estate prices are cheap and a great bargain?

5
6 Ron Insana: Buffalo, but I'm from there so -

7
8 Thomas Zimmerman: But in terms of losses, the
9 last part of your question. And that's interesting,
10 because the numbers we're talking about is a recession
11 for sub-prime, these are like really deep recession kind
12 of numbers already in the sub-prime world.
13 Unfortunately, I don't think everybody thinks we're
14 having a recession. I don't think everybody betting on
15 the ABX, where it's at now, makes the assumption we're
16 going to have a recession.

17
18 And if in fact, in the next six months, this
19 thing does turn into a recession, then I don't think that
20 20 percent number, regardless of what kind of programs
21 come along, people will think is unrealistic. So I don't
22 think it's over with yet in terms of people's bad
23 expectations about how bad this thing can be.

24
25 I mean, people only started talking about a
26 recession a couple months ago. Once it finally becomes
27 embedded and you take a look at -- up until this last
28 cycle, if you were to ask me back in '04 what drove the
29 faults in the sub-prime market, I would say two things,
30 unemployment and HPA. So now it's all just HPA, we've
31 got no unemployment. But if you factor in a one or two
32 percent increase in unemployment, then these numbers
33 really get really bad. As if they aren't bad enough
34 already.

35
36 So I think we're far away from really
37 understanding exactly how bad this thing can be, either
38 in terms of prices or in terms of losses. That's why
39 this uncertainty is out there. No one can mark these
40 things to market because they don't know what the hell is
41 going to happen in the next sixth months. And depending
42 what happens, that valuation can be very, very different.

43
44 Marshall Haines: Tom, you've hit the nail on
45 the head. As an investor, if I go in front of my
46 investment committee, the first thing they're going to
47 say is, "Are you thinking that the recession is going to
48 happen or that it's going to be benign?" Because those
49 two states in the world will lead to a very different
50 pricing and return profile. And so until investors out
51 there can have a point of view one way or the other on
52 which way the economy is going to go, it's very difficult

1 to price these assets because it's really binary between
2 those two states of the world.

3 Ron Insana: And Michael, with respect to
4 contagion, and I'm not just talking about geographic
5 contagion, which we already know is, in a sense,
6 underway. I mean, we've experienced Northern Rock in the
7 United Kingdom. We've seen two German banks get taken
8 out. We know their problems in Spain.

9
10 But with respect to other asset classes like
11 sub-prime credit cards or sub-prime autos. Sub-prime
12 autos we saw earlier this year become somewhat
13 problematic, but we haven't seen the credit card
14 experience yet manifest itself, because consumer spending
15 has held up relatively well and their ability, to a
16 certain extent, to service debt has held up relatively
17 well. Does this problem invariably lead to other
18 problems in the credit space that we haven't yet
19 experienced, even commercial mortgages, for instance?
20 We've seen spreads blow out there and we thought
21 commercial had decoupled from residential, and that may
22 not either be the case.

23
24 Michael O'Hanlon: Well, I think it varies by
25 asset class. You know, when you look at sub-prime auto,
26 there are issues coming. And it's not only because
27 credit moving over, but also because a lot of the sub-
28 prime lenders rely on Wall Street financing. And that
29 Wall Street financing is more difficult to get. So, the
30 supply -- first there's going to be more credit problems
31 with the paper itself, but second they'll be less lending
32 against it.

33
34 With regard to the credit card market, our view
35 is that there will be significant issues coming. When
36 you look at the stock prices of some of the major credit
37 card lenders, they're lower and they should be lower,
38 because those issues are coming.

39
40 With regard to commercial real estate, the view
41 there is really more liquidity, that when you look at our
42 anticipation of where commercial real estate values are
43 likely to be, our sense is that unless there's a
44 recession, that they're likely only to fall by 10
45 percent. What the issue is, is liquidity, that again,
46 that's a capital markets issue because the capital
47 markets have replaced a lot of the bank thrift sources of
48 lending. That market has shut down and so spreads on
49 real estate loans have gapped out enormously. And so, as
50 people look at that, you know, the ability to refinance,
51 if somebody can't get new money, then that in and of
52 itself creates defaults.

1
2
3 Ron Insana: Yeah Marshall, let me ask you
4 about that. I mean, lest we drive the audience towards
5 pulling razor blades out and opening their wrists.
6

7 When Sam Zell, the largest landlord, both
8 commercial and residential, in the country, decides to
9 sell \$38 billion worth of commercial real estate to a
10 very smart group of people at Blackstone. Knowing Sam as
11 a value investor and as well as I do, when he sold his
12 entire chunk of commercial real estate holdings in a
13 single shot, to me I didn't think there was any other
14 question to ask at that point about what was going to
15 happen in the commercial market, because he is, in the
16 history of his career, never mistimed a move that large.
17

18 Is that the type of signal that, for someone in
19 your business, would make you worry, regardless of
20 whether or not Blackstone made money on the transaction?
21

22 Marshall Haines: Well, I think you have to
23 answer the second part, right? So, the first part is, is
24 Sam Zell selling a harbinger of the doom and gloom and
25 the world's going to fall apart? Possibly, but the guys
26 at Blackstone are very, very smart guys. And I think so
27 far they've done reasonably well with that investment, in
28 fact. So, I think I would put it as a cautionary note,
29 as something to put into your mental model of risk and
30 return, but I wouldn't say it signals the peak and that
31 henceforth everything's going to go down from here.
32

33 Ron Insana: Rod, how did we get here? I mean,
34 we know that there's plenty of available capital for a
35 period of years, post-9/11, post the bursting of the
36 stock market bubble, the Fed reduced interest rates to
37 historic lows, we had a \$1.4 trillion tax cut, all of
38 which was in response, justifiably so, to the feared
39 dislocations that would come out of the double events of
40 a burst stock market bubble and 9/11. But you also had
41 rising wealth pools created all around the world, higher
42 oil prices, burgeoning trade surpluses for countries like
43 China. We had liquidity everywhere you looked. And we
44 also have now, \$750 trillion worth of credit derivatives
45 outstanding, knowing that that's the notional value, not
46 the value at risk. We still had a lot of money, a lot of
47 leverage, and very little transparency in the entire
48 process that took us to this point. Is transparency the
49 issue, is it credit that was too easy, was it relaxed
50 lending standards, what's the genesis of the problem that
51 we find today?
52

1 Rod Dubitsky: Yeah, it's all of those issues.
2 The transparency -- you can say transparency is an issue,
3 and it absolutely is, but if you look at the level of
4 disclosure that you get in the U.S. residential mortgage
5 market, most issuers will report loan-level data in
6 extreme detail. And you don't get that in any other ABX
7 sector and I don't think you get that in any other
8 residential or consumer asset anywhere else in the world.
9 So if the disclosure in the U.S. residential market was
10 insufficient, it's probably worse in every other market.
11

12 But I think there are gaps in what the rating
13 agencies do and what the market expects them to do. For
14 example, they don't do due diligence, and they view
15 themselves -- as a former colleague at a rating agency I
16 used to work for said, "We're just a little old
17 publishing company." Well, they're the most powerful
18 publishing company in the world and they're probably
19 among the most powerful unregulated entities in the
20 world, and they have enormous challenges. And generally
21 throughout cycles they generally done a good job. They
22 obviously missed it here. They were late in adjusting
23 credit enhancement levels.
24

25 And also, it's not just the sub-prime market.
26 You alluded to the synthetic market. The sub-prime bonds
27 that are most at risk are maybe \$50 to \$100 billion,
28 let's say BBB, A bonds. But those were multiplied in
29 manifold by the synthetic market. So if you had \$30
30 billion or \$40 billion sub-prime BBB cash bonds, maybe
31 you had \$400 billion created synthetically, those then
32 went into CDOs, most of which is rated not just AAA, but
33 super-AAA, super-seniors you've probably heard. And so
34 there are investors who thought they bought bonds that
35 had very, very little risk that were entirely backed by
36 BBB bonds. It was all based on the CDO model, and how do
37 you create 80 percent AAA bonds on collateral that's
38 entirely BBB. It's this notion, well, they won't all
39 move together, all of these 2006 BBB bonds won't really
40 move together, the notion of correlation and diversity.
41

42 Well, once that broke down, and as we see with
43 80 percent of sub-prime bonds being downgraded, those AAA
44 bonds effectively collapsed from being AAA to converging
45 to the rating of the underlying bonds, which is really,
46 at this point, at best B and probably CCC.
47

48 So, the problem is, when the rating agencies
49 make a mistake -- and we saw it in manufactured housing
50 and franchise -- when they make a mistake, they
51 artificially create extremely cheap capital. And when
52 artificially cheap capital is created, a flood of

1 liquidity goes towards that. And so there was demand
2 from the liquidity globally, the rating agencies created
3 this, and the models were reasonable, and the thought
4 process was reasonable. It clearly did not work out at
5 all. And when you created the cheap capital, a flood of
6 origination was created. One sub-prime mortgage lender
7 when asked, "Why did you make these stated income loans?"
8 They said, "Well, Wall Street kept asking for them."
9

10 And so, it was not just one point in the food
11 chain, it was from the broker, which we heard about
12 earlier. It's from the banker, the dealers to the rating
13 agency, and there were problems all along that process,
14 that chain. Links were missing from the chain, the due
15 diligence chain didn't connect from the buyers of the
16 loans to the rating agencies. So we need to, I think,
17 enhance the standardization of due diligence, have the
18 buyers of loans, who securitize, disclose the results of
19 some due diligence, at least in summary level.
20

21 We rarely as -- and we're on the research side,
22 so we're on the public side of the loss, so I kind of
23 really stand in the shoes of investors. Investors rarely
24 got to see the results of due diligence. So one firm
25 might say, "Well, we do 100 percent due diligence."
26 Well, what does that mean? Does that mean you reviewed
27 every loan and you bought every loan? Did you kick out
28 some loans? If so, how many did you kick out and why?
29 So saying you reviewed 100 percent or even 20 percent
30 doesn't tell me what you did with the loans. You can
31 review 100 percent, hate 20 percent of them, buy them all
32 and just pay a lower price.
33

34 So, I think that kind of the due diligence
35 process, to the extent it's standardized and disclosed
36 and made more transparent and that there's some other cop
37 other than rating agencies acting in the due diligence
38 role. I think that will help tremendously.
39

40 Ron Insana: Tom, did somebody drop the ball
41 here. This is fun part of the conversation where we get
42 to find somebody to blame. The rating agencies obviously
43 are paid by the issuers of the securities that they are
44 rating, which is, to some people, an inherent conflict of
45 interest. We have had arguments publicly about whether
46 Mr. Greenspan's very famous statement at the top of the
47 housing cycle to take an adjustable rate loan encouraged
48 some of the behavior. And I think he may have been
49 misunderstood in that statement, and I've known him for a
50 long time and we've talked about it.
51

52 The Office of the Comptroller Currency tried to

1 tighten lending standards at the top of the cycle, but
2 arguably failed in imposing that discipline. Did
3 somebody drop the ball here along the way, that allowed
4 for bad behavior, for lack of a better description, to
5 continue?
6

7 Thomas Zimmerman: Yeah, we've talked about
8 this, and it's kind of an interesting, to dissect what
9 happened, but everybody's to blame, there's no one
10 person, we're all to blame -- I mean, the consumer,
11 obviously he thought he'd roll the dice on the housing
12 market -- everybody I knew in 2003 and 2004 when I'd
13 mention this is a really unusual housing market, "Oh,
14 it's the place to put your money," and now we're going to
15 try to figure out, I heard comments this morning about,
16 "Well, what we're going to do, we're not going to bail
17 out the speculator." I would love someone to talk to all
18 of their friends and figure out how many of them did or
19 did not speculate on real estate in the past 10 years. I
20 mean, come on, this is like dot com all over again. You
21 have a bubble, we all get involved in it, it's a lot of
22 fun, it's not much fun when it's over, and it hides all
23 of these bad things on the way up, whether it's dot com,
24 whether it's housing -- those all get hidden, there's
25 never investigations on the way up, there's never any
26 crying on the way up, there's only hand clapping, and the
27 only investigations happen on the way down. So, here we
28 are again, we've all been through it several times.
29

30 So, consumers were, you know, in many respects,
31 didn't understand some of these very complicated loans,
32 there's no doubt about that. There are also many
33 consumers who did, or didn't, but didn't care, because
34 they knew the housing market was only going to go up,
35 because that's what they had been told, or they believed.
36 We were in a laissez faire Administration that really
37 didn't believe in very much regulation, and when
38 regulators thought about trying to clamp down a little
39 bit, they had to face the fact that their President and
40 their Chairman of the Federal Reserve and most Chairmen
41 of the Congressional Committees, all of us applauding the
42 69 percent housing ownership, going up from 63 percent,
43 so that's a good thing, right? So, it's pretty hard to
44 come out, if you're a regulator and say, "Oh, I think
45 this is going a little to far."
46

47 And there was discussions in late 2005 and
48 early 2006 about sub-prime being kind of out of control
49 and we should do something about it, but it was pushed
50 back by the industry and by some members of Congress and
51 elsewhere. And so, what could have happened in December
52 of 2005, happened in July of 2007.

1
2
3 It's kind of interesting that the freezing of
4 the capital markets took place in August of 2007, not in
5 January or February or in March, but like literally a
6 month after that reg came out.

7
8 So, I talked to people across -- not the
9 universe -- but certainly many investors in America, many
10 investors in Europe, all the way from March through June
11 of 2007 saying, "You know, I think because the way the
12 Federal Reserve has been beaten up before the Dodd
13 Committee and the Frank Committee, they are going to kill
14 the 228." And many, many major investors, and many, many
15 major originators didn't believe that. And I don't know
16 why they didn't believe it, but they didn't believe it.

17
18 So, going into June of this year, June of 2007,
19 they were still creating 228s. Now, we try to -- I tried
20 to tell a few people, "This is not going to go on,"
21 because the pressure these bank regulators are under,
22 it's going to happen, they will stop that 228, 327 --
23 it's going to stop. But people kept originating loans,
24 right up until the very end. And boom, it happens and
25 guess what? A month later the whole thing breaks down,
26 because now you can't say, okay, gee what? There is no
27 sub-prime market anymore, it's gone.

28
29 Well, you sort of had a hope in February and
30 March and April, that well, yeah, it's got problems, it's
31 going to work its way out, we'll figure out a new kind of
32 loan to kind of keep it going, but after that regulation
33 came out, it was over. Everybody knew it was over. So,
34 all of a sudden, what was sort of a proposition that
35 maybe bad things will happen, it's in their face. And
36 so, all of a sudden everybody starts to re-value what all
37 these sub-prime bonds are worth -- they weren't what they
38 were the day before -- and boom, it shut down.

39
40 So, we're all involved, we all got involved, we
41 all had a good time, and now we're just trying to figure
42 out how to put it back together again, without creating,
43 without, you know, totally destroying the mortgage market
44 going forward.

45
46 Rod Dubitsky: I don't know if Tom would agree,
47 but if you plot the affordable mortgage, and it's not
48 just 228s, it's interest-only, 40-year mortgages, 80/20s,
49 option ARMs -- if you plot the percentage of the total
50 market against real estate prices, I think you'll find
51 that, if you look at 2003, real estate prices -- although
52 they were running up were kind of reasonably fairly

1 priced, relative to, on a global basis, relative to
2 history. They were kind of in the ballpark, maybe a
3 little bit expensive on the coasts.

4
5 And if you look at the -- when the Feds started
6 to tighten again from the easing cycle, proliferation of
7 these affordable mortgages were created, artificially
8 inflating the affordability of homes, and it propelled,
9 created a second leg to the home price appreciation that,
10 absent these products, I don't think you would have seen,
11 I'm pretty sure you wouldn't have seen -- if it was just
12 hybrid ARMs and fixed, you wouldn't have seen anywhere
13 near that kind of appreciation.

14
15 Ron Insana: Marshall, let me ask you about the
16 securitization process, and what that did to mortgage
17 finance, traditional mortgage finance. Alan Greenspan
18 and I, for three years, had an intellectual debate over
19 whether or not you could have a national bubble. His
20 argument was that because of national banking and
21 securitization, risk in the residential real estate arena
22 was diversified to such an extent that there would be no
23 kind of after problem.

24
25 My argument was that both set the stage for
26 everybody in the country doing the same thing at the same
27 time and securitization, rather than offering
28 diversification, effectively became the transmission wire
29 for risk, and it's like lighting a fuse. That once that
30 fuse gets lit, the problem passes much more quickly
31 around the financial community than would otherwise have
32 happened. What's your take on that?

33
34 Marshall Haines: Yeah, I would say that's true
35 if, if the models don't work. And I think what happened
36 here is the models didn't work. Because you had new
37 products introduced that people hadn't priced before.
38 Again, remember the way the rating agencies, the buyers
39 of these loans, the buyers of these securitized products
40 priced them, is they looked off of history, and they
41 said, let's look at the last six years, and see how these
42 loans have reacted, and let's see what the min/max has
43 been on cum losses and defaults and severity. And the
44 reality is, these new products that got created over the
45 last couple of years didn't have any historical
46 precedent, so people didn't know how to model them.

47
48 I actually believe going forward, the
49 securitization market will work just fine for these
50 products, because people will know, "Okay, I know I'm got
51 to -- " if they ever come back, "I've got to ask about
52 the 228 mortgages, and I'll price them appropriately."

1 And quite frankly, for some consumers, 228s a perfectly
2 fine product. It's not for everybody, it's a very, very
3 small slice, but they have to be appropriately priced,
4 and they can't go to everybody.

5
6 And so, I think the change is -- the
7 securitization market certainly accelerated the problem,
8 but I think as -- it's a learning ecosystem, and as they
9 learn what the risks are, they will appropriately price
10 the risk, and as you said, if you'd had that intel in the
11 models to begin with, I think you wouldn't have seen the
12 problems. If people had known -- if there had been 228s
13 in 1990 --

14
15 Ron Insana: But you know, this is the black
16 swan problem that Naseen Taleb talked about in his book
17 about unexpected events in finance or any other arena.
18 That, if you expect the problem, you'd never create the
19 security that would cause the problem in the first place.
20 So, Michael, with that said, the models invariably never
21 work for new problems because you can not stress to the
22 point at which they would factor in a fat tail event, an
23 unexpected events, something, six, seven, eight sigma
24 event as they like to say in statistics -- isn't that
25 inherently part of the problem?

26
27 Michael O'Hanlon: That's definitely part of
28 the problem. And, you know the -- but I also think it's
29 also a little bit of common sense, you know, that a model
30 is a model. And that, you know, people just took what
31 came out of the models as the answer. You know, and
32 that, you know, when a lot of the investors, you know,
33 looked at, you know, what was happening in the market,
34 and it was pretty clear, I think, to most folks, you
35 know, what the practices were in the industry. And yet,
36 you know, a lot of these securities, you know, were
37 purchased, you know, particularly the, you know, kind of
38 low BBBs, you know, by lots of folks who still had a clue
39 as to what was going on.

40
41 You know, with regard to the people, kind of
42 BBB and above, I think most of those people really don't
43 have the expertise, you know, to undertake the due
44 diligence, you know, on the securities. You know, so,
45 you know, what they did was they, you know, they just
46 trusted the rating agencies, as everybody knows, and, you
47 know, it's a matter of confidence. But it's very clear
48 that, you know, that the models were, you know, obviously
49 wrong.

50
51 Ron Insana: Marshall, I want to go back to, we
52 talked about this when we were prepping for this

1 conversation, there was a feeding frenzy going on. I
2 mean, you know, people earned money based on the creation
3 of collateralized debt obligations, I mean there were
4 these warehouses in which any structured finance shop
5 could blow these things out in a matter of months, take
6 in enormous fees, the rating agencies get paid, Wall
7 Street gets paid for brokering the sale of these
8 transactions, and it feeds into the bonus pool. You
9 know, and not surprisingly last year was a record
10 bonuses. Surprisingly, this year there's going to be
11 another record on Wall Street, \$38 billion, even as
12 brokerage houses have lost \$72 billion in equity and
13 individual homeowners are struggling. And I don't blame
14 Wall Street in a sense that there's -- in a moral sense -
15 - but I mean, this was a money-making machine. If you
16 were in credit derivatives, whether they were based on
17 mortgages or not, this was a real killer app, if you
18 will, in the financial community.

19
20 Marshall Haines: Absolutely. The question is,
21 should somebody have done something about it? And I
22 don't have an answer to that, but clearly it went too
23 far, and people will make money up to a point, and then
24 you've got to, someone has to come in and control that
25 or, in fact, what we've seen happen will happen, which is
26 that you break the machine, and investors and consumers
27 will, unfortunately have to pay the price.

28
29 Ron Insana: Rod, that's almost a philosophical
30 debate, though, do we let the machine break, because
31 that's the way our machine works? Is that we, you know,
32 we swing in that pendulum from greed to fear and fear to
33 greed, or is there some intermediary that -- you know,
34 even if our goal is 100 percent home ownership, we may
35 not be able to get there naturally, we may not be able to
36 get there without too much cumulative risk, so should
37 there be some intercessor who stops the thing before it's
38 too late? Or can you even do it?

39
40 Rod Dubitsky: Well, I think it's, if you look
41 at, you know, for example the CDO is, they were so
42 widely-distributed on a global basis, there was not -- if
43 you're talking about where is the regulators in this, and
44 who are the buyers of this while it went -- Northern
45 Norway, Germany, Asia, I mean, there were 50 different
46 countries with 50 different regulatory regimes there, how
47 do you -- you know, and they say, "Well, this is a risky
48 product, how come you didn't, weren't aware of it?" And
49 they could say, well, this was a AAA bond subordinated by
50 another AAA bond, so it was super AAA, so in theory I
51 wouldn't have to look at it if I trust the rating agency.
52

1 So, I'm not sure where the regulators -- and
2 regulator or not as in the OTS sense -- but who are the -
3 -

4 Ron Insana: Deftly done, I might point out.

5
6 [Laughter.]

7
8 Rod Dubitsky: Who were the policemen who would
9 have stopped this? Again, there's so many different
10 regulators who are at the different touch points, and I
11 don't think at this conference at all we've mentioned the
12 monolines, but they were, obviously have been in the eye
13 of the storm to the extent that they brought this stuff.

14
15 So, there's not one single point on a global
16 basis -- you look at these instruments that are being
17 created, and it goes back to the rating agencies, and
18 again, rating agency as publishing company probably
19 doesn't make a lot of global regulators feel too
20 comfortable, but when you introduce a new product and you
21 create this regime -- and once you create it, it's really
22 hard to stop. If you're a rating agency and you realize
23 you made a mistake on the CDs, it's really hard to stop,
24 because then you have to downgrade everything you've
25 rated before.

26
27 So, once you create this new product, maybe
28 there ought to be some sort of -- you know, some sort of
29 formalized process during which the process of rating it,
30 the methodology is reviewed by other than just the rating
31 agencies themselves and the Wall Street firms themselves.
32 Because frankly, you know, investors don't second-guess
33 the rating agencies enough, and neither do the Wall
34 Street firms. So, rating agencies create a process, it's
35 cheap capital, done, let's originate more of this stuff,
36 and that's it.

37
38 And somebody's got to, I think, look at that
39 process, particularly for new products which is -- or
40 where there's lots and lots of growth of a particular
41 product. Well, why is this growing 50 percent a year?
42 What changed this year? What happened? Any macro change
43 that justifies or explains this growth? And if not, then
44 somebody ought to step back and look at it.

45
46 Ron Insana: If I may, I'd like to take some
47 questions from the audience because we do have some time.
48 As you know, I believe there are microphones moving
49 around the room, so if you can wait for the delivery,
50 I'll start right there. Go ahead, please.

51
52 Audience Member: Thanks, first of all Tom, I'd

1 like you to stop an urban legend before it starts. You
2 didn't really mean that the Fed caused, that the getting
3 rid of the 228s caused the freeze-up in August, did you?
4

5 Thomas Zimmerman: They were closely related, I
6 think. I think there was a period where people were
7 still naively believing that they could produce a 228 for
8 the rest of their lives. And, if you could still do
9 that, then you would not have this inability for these
10 228 people to refinance their loans.
11

12 Audience Member: I should have remembered my
13 legal training and not asked a question I didn't know the
14 answer to. But is the implication that the regulators
15 should not have acted?
16

17 Thomas Zimmerman: Absolutely not, they should
18 have acted sooner.
19

20 Audience Member: Here's my real question which
21 is that --
22

23 Ron Insana: That wasn't your real question?
24

25 Audience Member: No. You talked about --
26

27 Ron Insana: That was the easy one, just to
28 start us off?
29

30 Audience Member: Yes, right, just to set it
31 up, right.
32

33 [Laughter.]
34

35 Audience Member: Marshall and Michael, in
36 particular, talked about this issue that there is a lot
37 of money ready to buy, the prices just have to get low
38 enough so that people can sell. This morning we heard a
39 lot about why it was a good thing to do loan
40 modifications, because there are all of these embedded
41 losses and this will help you reduce your embedded
42 losses. If you buy cheap, you don't have those embedded
43 losses. Now, one might say you have a whole lot of
44 leeway to do modifications without losing money, but on
45 the other hand one could say, "It's all potential gain,
46 why should you bother with the modifications?" Which way
47 would it go?
48

49 Michael O'Hanlon: I'll start. Well, first, we
50 own a servicer, okay? That's Merrick Servicing, and it
51 is a special servicer with the explicit intent, you know,
52 to try and work-out these loans, so that they don't have
to go into foreclosure. And our sense is that, well, our

1 argue is that it is best to work out a loan, and we will
2 be much more active, I think, working them out, because
3 we are the owner, we have control, as you mentioned,
4 there is a price at which these are being purchased that
5 gives us more flexibility to work them out, you know, so,
6 you know, I think it's very clear that the folks who buy
7 these at a distressed price really have yet more of an
8 incentive, you know, to make sure that things work from a
9 homeowner's perspective.

10
11 Marshall Haines: I'd echo that, I think it's
12 just two paths to the same end result, which is you can
13 either give people relief now, which obviously hurts the
14 value of that loan today, but may make it more valuable
15 over time, or you can buy that deep discount today, such
16 that the next investor in that loan can work with that
17 consumer to re-craft and re-cast the loan that will allow
18 them to stay in their home, and continue to make payments
19 and hopefully see some equity appreciation. But they
20 really both get to the same end result, through different
21 means.

22
23 Ron Insana: Over here, yes sir?

24
25 Audience Member: The panel began addressing
26 this, but were we looking at, as this proceeded, a much
27 greater regulatory failure than really has been put on
28 the table? Maybe starting with the Federal Reserve
29 system?

30
31 Let's go back to the conversation that the
32 moderator had with Chairman Greenspan, and wearing his
33 monetary policy hat, okay, Federal funds rate of 1
34 percent carry forward through June 2004, then going up by
35 one-quarter increments over 17 OFMC meetings, denying
36 that there was a housing bubble in any way, shape, form
37 or manner, and then putting on the regulatory hat of the
38 Federal Reserve system, remember they fought for the
39 death for umbrella super reg authority in Graham-Leech-
40 Bliley, you had Enron Special Purpose entities within
41 Enron which was a clear signal to the world -- watch out
42 what you take off balance.

43
44 And then a few years later, CitiCorp SIVs and
45 the rest with absolutely no Fed oversight of SIVs and
46 what was created. I mean, aren't we looking at a root
47 cause, and the root cause is, as a panelist said, laissez
48 faire regulators who really weren't there regulating, and
49 you end up with what is approaching systemic risk.

50
51 Ron Insana: Rod, if I could just modify the
52 question a little bit, because I think in -- from my

1 point of view, the 1 percent funds rate was a appropriate
2 response to the fears of deflation that we had in 2002,
3 which given the bursting of the stock market bubble and
4 the effects of 9/11 was absolutely called for. Whether
5 or not that went on for too long is a kind of economic
6 and academic debate we could have for quite a long time,
7 and the unwinding of that was probably appropriate,
8 because rates were so low -- so dramatically low -- for
9 so long.

10
11 With respect to the oversight issues, however,
12 how important were those, with respect to what the Fed
13 did or what the OCC did or didn't do, that may have aided
14 and abetted the process?

15
16 Rod Dubitsky: Well, I think it's difficult to
17 talk about the regulatory process, again, because there's
18 so many different arms, and a lot of these securitization
19 process was not necessarily under the regulated
20 institutions that we kind of commonly think of.

21
22 So, for example, you start with a broker, and I
23 think most people, even the brokers themselves recognize
24 that there's insufficient regulation, licensing, net
25 worth suitability requirements for mortgage brokers, and
26 I think the gentleman mentioned the ABC, PSIV issues, and
27 there's the contingent liability issue that we've seen
28 going back a number of years, and some of these liquidity
29 puts that cause a lot of, billions of dollars to go back
30 on the balance sheet. You know, I guess there's issues
31 from a regulatory capital accounting there that's kind of
32 beyond my area of expertise, but again -- and Tom alluded
33 to it earlier. Is when the first interest-only
34 regulatory guidance came out that had an impact, and at
35 the time I had wondered, "Well, why is this not applied
36 to a 228 hybrid ARM, because there's a lot of interest
37 rate risk to the borrower embedded in that product," and
38 then they did come out with the product a year later, and
39 maybe at that initial guidance of interest-only -- if at
40 that point they had brought in the 228 and maybe they
41 would have killed it sooner, and that contributed to
42 their, the elimination of 228s, rating agencies were
43 making changes as well, but the combination of the two
44 killed the 228, and definitely, sort of, accelerated the
45 downturn.

46
47 But, I think that if you look at from a
48 regulatory standpoint, if at that point they had said,
49 "228s, whether it's IO or not, if there's a big teaser in
50 it, that has to be underwritten to the fully indexed
51 rate." And I'm not sure that fully indexed rate is the
52 right way to go, I think there's a more nuanced way to do

1 it, but if it had brought in at that point in time, I
2 think at that point you would have slowed the 228 regime,
3 and maybe eased, you know, you would have taken another
4 year off of the housing price appreciation. At least,
5 contributed to a slower appreciation at that point,
6 maybe.

7
8 Ron Insana: Marshall, let me get your take on
9 that before I go back to the audience.

10
11 Marshall Haines: Well, I think it's there's no
12 doubt that the regulators could have done more, but as
13 many of the panelists have said -- everyone could have
14 done more. And so it really was a breakdown broadly
15 across the CDO buyers, the rating agencies, the
16 regulators and so forth, and I do think to Tom's point,
17 it was probably tough to be a regulator back in the you
18 know, 2006 timeframe when everyone is having the dream of
19 buying a home, and home ownership went from 63 percent to
20 69 percent, to come out and put the brakes on that.

21
22 So, I think you really have to step back, quite
23 frankly, probably not now, but once the dust is settled
24 in a month or two or three or six, or whatever it ends up
25 being, and carefully re-think what the role of the
26 regulator should be, carefully re-think what the role of
27 the rating agency should be, as opposed to rushing to
28 some -- first of all, lay blame at everyone's door,
29 because I think you need to fix the problem first, before
30 you start laying blame, and then think about how you can
31 constructively attenuate, because you won't solve cycles
32 -- but at least attenuate the problem from happening to
33 the degree that it did in the future.

34
35 Ron Insana: Yes, sir? We have time for two
36 more so this gentleman right here will be next.

37
38 Alan Mendella: I'm Alan Mendella with Tom on
39 the Federal Housing Finance Board, and we went for about
40 three-quarters of a century without problems of
41 suitability, ability to repay, et cetera, cropping up in
42 the housing finance market. And the reason why, I think,
43 was we had a system where you had a proper alignment of
44 interests. First, the savings institutions funded
45 mortgages, they had a vested interested in doing good
46 underwriting, and making sure the borrower could repay,
47 because if there was a loss, that institution suffered
48 the loss.

49
50 When the savings institutions collapsed under
51 the weight of interest rate risk that they couldn't
52 manage, they were replaced by Freddie and Fannie, who

1 also ensured there was good system of credit
2 underwriting, because they held 100 percent of the credit
3 risk. If there was a failure to pay on a loan that was
4 purchased by Freddie or Fannie, they bore the credit
5 risk, and so they ensured -- they were the gatekeepers of
6 credit quality through the system.

7
8 What replaced that when Freddie and Fannie were
9 pushed into a corner was a system with such fundamentally
10 misaligned interests, that no regulation in the world
11 could possibly fix it. There basically was a system that
12 arose -- not because everybody was to blame -- but
13 because the structure and the incentives in the system
14 were so fundamentally flawed. So, no one held the credit
15 risk, in a sense. No one in the chain of origination
16 through disposition into the secondary market ever held
17 any of the credit risk.

18
19 The only thing the originator, who was a
20 broker, was concerned about was an early payment default.
21 If the borrower took two payments on the mortgage, they
22 were off the hook, they took their commission and went to
23 the bank.

24
25 So, I would say how about looking at this from
26 a systemic perspective, look at it from the set of
27 interests and incentives that were laid out there, and
28 think about how to fix a system that is flawed because
29 the incentives are all misaligned.

30
31 Ron Insana: Michael, let me ask you about
32 that, or Tom, do you want to go first, did the market
33 outrun or end-run the regulators, then?

34
35 Thomas Zimmerman: Well, I don't know about
36 that, but back at this point where the securitization
37 market really, because there was no skin in the game,
38 that these guys, companies originated these loans,
39 misbehaved because they didn't have any vested interest -
40 - that's just not true. Many of them had massive amounts
41 of residuals on their books, many of them went out of
42 business because of this. You know, and also if you're
43 in a business, and you view this business as an ongoing
44 business, and you create lousy loans, you're not going to
45 be in business. I mean, I don't care who's got the risk.
46 If you shed the risk to somebody else, and you create a
47 bunch of lousy loans, who's going to buy your loans
48 tomorrow? I mean, I don't -- I agree there is some truth
49 to what you say, but I think there's also truth to the
50 fact that there is self-evident things in the business
51 world, that if you just create lousy loans, you can get
52 by with it for a short period of time, it doesn't last

1 very long, for instance when the housing market turns
2 around.

3 But, I mean, you could have created anything in
4 '02, three, four, five and got by with it, but you know,
5 you can not create those kind of loans in a normal, quote
6 -- if there had been no asset bubble in that period, they
7 couldn't have done that. Because, they would have
8 created a loan, and the next thing, we'd be watching this
9 crazy loan self-destruct, and nobody would buy those
10 loans the next day.

11
12 So, the background environment of hyper-housing
13 inflation allowed them to do this. So, it wasn't just a
14 matter of not having any skin in the game.

15
16 Audience Member: [Off mic, inaudible.]

17
18 Ron Insana: Tom, the question is, does
19 financial engineering at a certain point, with abundant
20 leverage, sufficiently create an environment that will
21 get out of control regardless of the regulatory
22 restrictions that have been previously in place.

23
24 Thomas Zimmerman: I don't think so, I mean, I
25 think you have to have a liquidity system here that's
26 creating -- with 1 percent Fed funds rate and a housing
27 bubble that takes care of that. If you wouldn't have had
28 the housing bubble, you wouldn't have had -- you know,
29 there's certainly a cause and effect here that we've
30 talked about, but I mean, it wouldn't have -- just by
31 itself, I don't think that would have caused the problem.

32
33 Ron Insana: Mike, do you want to make a quick
34 point?

35
36 Michael O'Hanlon: I think there is a couple of
37 things. I mean, first, I think that loans tend to be
38 more regulated than securities. You know, and that
39 securities are regulated, to a large extent, based upon
40 ratings and things like that. So, as this market, you
41 know, developed, there still may not have been quite
42 enough on the loan side, but I think it's really looking
43 at the securities, and whether the securities were safe.

44
45 And, the problem is that when you look at the
46 ratings, and originally what the mark to markets were,
47 you know, they looked like they were okay. But, you
48 know, to really go through and to look at those
49 securities to say, you know, if you looked at the
50 underlying loans, and the provisions, you know, from a
51 banking regulatory perspective, would the underlying
52 asset have been okay? And, you know, I think that, you

1 know, that's where, you know, I think there may have been
2 more focus. You know, I think on, you know, my sense is
3 that for most of the banks and thrifts in the U.S., you
4 know, not the big guys but below that, you know, is when
5 you look at their levels of delinquencies, the levels of
6 delinquencies aren't so bad, you know. So, you know, I
7 think it's really concentrated, and you know, and a
8 number of financial institutions which had, you know,
9 larger exposure, and really were more securities-
10 oriented.

11
12 Ron Insana: Yes, sir?

13
14 Audience Member: I thought I heard Rod say
15 that you could create a AAA, super-AAA backed by BB or
16 BBBs -- if you could explain that to the audience? And
17 then second, but more importantly, I want to hear from
18 all of you about what you think makes sense in terms of
19 changing the regulatory regime for the rating agencies,
20 if that's appropriate.

21
22 Ron Insana: Rod, the silk purse analogy, if
23 you will.

24
25 Rod Dubitsky: As soon as somebody explains
26 that to me, I'll explain it to you.

27
28 No, essentially, the concept was you've got all
29 of these BBB bonds, and you have to assume that, if
30 they're all perfectly correlated, the best rating you can
31 create by packaging them up is BBB. They're all BBB
32 bonds, you can't create more than -- you can't create a
33 dollar of A, let alone AAA. So, you have to make an
34 assumption that there's less-than-perfect correlation
35 across all these BBB bonds, they're not all going to
36 default together.

37
38 So, they have these models that basically will
39 assume some inter-asset, intra-asset correlation across
40 sub-prime, and between sub-prime and mid-prime, and sub-
41 prime and prime, and you mix up these asset classes in
42 this CDO model, and all the rating agencies had similar
43 concepts in there, and you run it through this model, and
44 you run probability defaults, correlation assumptions,
45 and you get out from their models this 80 percent AAA.
46 But if you just double the correlation or quadruple the
47 correlation, which is, I think the real numbers the
48 correlation was quadrupled what the initial assumptions
49 were, you couldn't create any AAA, let alone, super-
50 senior AAAs.

51
52 So, I think the assumptions and correlations

1 that went into the model is what enabled all of these BBB
2 bonds that were essentially the same vintage to be
3 created.

4
5 Now, there was some structural diversity,
6 issuer/servicer diversity, different geographics, et
7 cetera, so you could argue there was some real, you know,
8 less-than-perfect correlation in there. But, the number
9 in the model was so dependent, and you know, was there
10 enough transparency? I'm not a CDO guy so I can't say.
11 But I think that's -- you know, if you talk to every
12 investor who's familiar with sub-prime market, looking at
13 the CDOs and say, "Wow, that's a little bit of a stretch,
14 all of those AAA bonds, I don't think -- somebody has to
15 explain those correlations," but it's the correlation is
16 the magic.

17
18 Ron Insana: Yeah, Rod, let me ask you about,
19 before you go any further -- with respect to correlation,
20 the one thing we have learned over the last many years
21 when we've had any kind of unexpected event in the
22 financial markets -- correlations, even for different
23 asset classes, under duress, go to one. So that
24 everything becomes perfectly correlated on the downside,
25 even if it's not in any other environment.

26
27 So, why wouldn't that have been taken into
28 consideration in the modeling process for something like
29 this?

30
31 Rod Dubitsky: Yeah, that's a good question --
32 the models are a little bit of a black box to me, and I'm
33 not sure where in the model that correlation would be --
34 if correlation itself was a dynamic variable, and they
35 had enough scenarios where the correlation goes to one --
36 but I'm not sure if that, or where that was taken into a
37 model, and you can argue that the CLOs and commercial
38 mortgage CDOs -- where is that convergence in these
39 extreme scenarios? And a AAA, what does a AAA mean,
40 really? And, you know, again, as a former colleague
41 explained it, it's basically you take out a picture of a
42 bread line during the Great Depression -- that's what it
43 would take to break a AAA. And we're seeing so many of
44 the CDO AAAs at risk, clearly this convergence concept in
45 a down market -- now, I would argue that this environment
46 -- a lot of AAAs would default. This is a severe
47 distress from a real estate standpoint, and BBB home
48 equity should default in this sort of environment.
49 They're not structured to withstand much more in this.
50 But AAAs, backed by these loans, should not default in
51 this environment, and it's the correlation, and I'm not
52 sure where the convergence is -

1
2
3 Ron Insana: Can I just ask Marshall first, I
4 just wanted to ask what it means, the fact that AAAs are
5 being downgraded when they're not supposed to be, and
6 when you take that bread line picture out and say, "Well,
7 you know, what happens when a AAA defaults, this is the
8 definition," is the market telling us that we're facing
9 something that's even more serious than what we're going
10 through right now?
11

12 Marshall Haines: I'd say that, I think the
13 implication of the AAAs being downgraded is the
14 destruction of confidence on the part of investors in the
15 rating agencies. And this gets back to, when will
16 investors come back in the marketplace? Well, how as I,
17 an investor, if I'm relying -- I'm sitting in Germany
18 since everyone seems to like that as a locale -- I'm
19 sitting in Germany, I'm trying to decide if I should buy
20 one of these CDOs or pools going forward, how on earth am
21 I going to have conviction, you know, in the next time,
22 when the market does come back, that I can buy and trust
23 that a AAA is, in fact, a AAA. I think that's the
24 problem with these downgrades, is you've just -- it's a
25 further erosion of confidence in their proxy for the
26 underwriting, the underlying underwriting standards in
27 these loans has been wrecked.
28

29 And I think the question of how we should
30 regulate the rating agencies -- I don't have an answer to
31 that question by the way, but it seems to me, the more
32 transparent you can make their process, and so you can
33 understand how their models work, and how they're
34 building these assumptions, is the only way you can let
35 investors have enough knowledge to know what constitutes
36 a AAA investment, versus what constitutes a BBB or even
37 further down the credit spectrum.
38

39 And things like, what does go in the model, how
40 much correlation are you assuming, so that each
41 individual investor can make a market in those
42 securities, as opposed to relying simply on what the
43 rating agencies said.
44

45 Ron Insana: Yeah, Tom, go ahead, please.
46

47 Thomas Zimmerman: Well, I was just going to
48 say about the CDOs and how you create AAAs out of BBBs,
49 is that they borrow this technology -- I'm not a CDO
50 expert, I think this is correct, though, that they borrow
51 this technology from a corporate world where, in fact,
52 the correlation between different industries during a

1 recession are not always correlated and certain
2 industries don't just suffer in a recession, so in fact,
3 you can do a correlation across recessions, so you can
4 actually turn BBBs into AAAs in the corporate bond
5 market. They borrowed that technology and put it into
6 the sub-prime market, and it didn't work.

7

8 Ron Insana: Go ahead, Michael.

9

10 Michael O'Hanlon: The other thing that I
11 question from a regulatory perspective is the ability of
12 regulators to really understand the black boxes that
13 financial institutions to govern their own risk. You
14 know, it's now so complicated, you know, in terms of --
15 and I think this is what you were trying to get at, Ron,
16 you know, it's so complicated, you know in terms of
17 analyzing the overall book of business, you know that I'm
18 not sure how you take that apart. If you're a simple
19 financial institution, it's different, you know a small
20 community bank, you know, you understand that if that
21 economy goes up or down, you live with the economy. But
22 as you get larger, you know, and you say, well, you've
23 got China and you've got the coal industry in the United
24 States, and that your, you know, the loans to companies
25 in all different parts of the world have different levels
26 of correlation, I'm not sure how anybody really
27 understands that.

28

29 Ron Insana: Yeah, Rod, this degree of
30 complexity becomes a vexing issue, because we went
31 through this in the 1980's in the stock market, and
32 although people -- the academics -- would deny that some
33 of the technology created portfolio insurance, program
34 trading and the like, were responsible for the crash,
35 clearly we had a mechanical failure in the market,
36 because the technology, the financial engineering got too
37 far ahead of the participants, so that they didn't
38 understand how it would respond during periods of
39 difficulty -- is this at least partly a mechanistic
40 problem, not just an economic problem that we're
41 experiencing? We're digesting the advances in finance
42 that we can't fully appreciate at this moment in time.

43

44 Rod Dubitsky: You mean, what are the advances
45 in technology on the ability of participants to
46 understand?

47

48 Ron Insana: Yeah.

49

50 Rod Dubitsky: Yeah, and if you think about it,
51 everyone says, "Well, these AAA investors, they didn't
52 understand the product." And, if you're a AAA investor,

1 normally you don't have the staffing and the resources,
2 and if you're a small Norwegian municipality in Northern
3 Norway there's no way --

4
5 Ron Insana: You keep picking on Northern
6 Norway, is there a reason, or -- ?

7
8 Rod Dubitsky: They were in the paper recently.

9
10 Ron Insana: Well, there's a picture of the guy
11 walking in the dark and his home was being repossessed,
12 and we're in a period right now where Norway has nothing
13 but night, all day long, and not only that, but they're
14 losing their houses.

15
16 Rod Dubitsky: It feels like here, nighttime.
17 But, the level of expertise for a BB investor
18 is far higher. So, you can't expect that every single
19 investor in AAA aspect understands all of the infinite
20 details. So, you basically have to be sure the rating is
21 right, you can't say it's "Buyer beware," because there's
22 no way that most money market investors -- and we see
23 this in the municipalities and money markets -- there's
24 no way that they have the resources and expertise to
25 replicate, re-engineer, reverse engineer all of these
26 ABC, PSIV conduits, all these complex -- so whatever the
27 process is, it has to be right at the ratings level.
28 And, by the way, they did get a fair amount right, as
29 this sub-prime crisis was unfolding, they were raising
30 credit enhancement levels over time, but it should have
31 been a 20 percent increase, maybe they raised it 10
32 percent. So they were reacting and responding to it, it
33 just turned out that it was a hindsight, obviously now,
34 it was dramatically inadequate. But they were reacting
35 to it, it wasn't like they were lowering credit
36 enhancement levels, as things were getting riskier, they
37 were catching up and raising it a little bit late, and
38 clearly, as we see with the performance, not enough.

39
40 So, on the sub-prime side, itself, I would say
41 that they were kind of making a game effort, but it was
42 clearly, they significantly missed the risk of this.

43
44 Ron Insana: I'm going to have to wrap this up,
45 but I just wanted to quickly come down the panel, as
46 quickly as possible and just -- for better or worse, in
47 the next 12 months, Tom, where do you think we're going
48 to be, will this be a bigger problem, or a smaller
49 problem? I'll start down with Tom.

50
51 Thomas Zimmerman: Well, it gets worse first.
52 Further, by 12 months now we're coming out of it, I think

1 we'll bottom out 12 months from now.

2
3 Ron Insana: Mike?

4
5 Michael O'Hanlon: I agree, you know, that
6 there's more pain to go, you know, but that I would say
7 probably a little longer than 12 months, just because the
8 problem is just so hard to fix, you know, that it will
9 take longer for the problems to flow through.

10
11 Ron Insana: Marshall?

12
13 Marshall Haines: Well, back to my, sort of two
14 states of the world -- first of all, worse, two states of
15 the world, it could be really worse if we get into a
16 recession, and it could be just worse if we don't get
17 into a recession. Twelvish months if there's no
18 recession, and who knows, if we're in a recession.

19
20 Rod Dubitsky: The natural aging of the sub-
21 prime loans and mortgages, it's going to be another 24
22 months before we see the peak of the foreclosures because
23 it takes time to go through that process, but it's --
24 relative to expectations today -- what the market is
25 expecting today, given that we're on the early stages of
26 these loan modifications, FHA Secure, we just heard some
27 data today, I think we'll be happier a year from now, but
28 delinquencies will keep rising, but I think the
29 perception will be better in the market a year from now.

30
31 Ron Insana: All right, gentlemen, thanks very
32 much, I'd like to thank Thomas Zimmerman, Michael
33 O'Hanlon, Marshall Haines, and Rod Dubitsky --

34
35 [Applause.]

36
37 Ron Insana: Let me turn it over to the
38 Honorable John Reich, Director of the Office of Thrift
39 Supervision.

40
41 John Reich: An outstanding discussion that I
42 hated to see come to an end, you guys really did a
43 fabulous job, and thank you, Ron, for moderating this
44 panel.

45
46 You all have been sitting here for about 7.5
47 hours, off and on today, I'm not going to keep you here
48 much longer, and I for one, need a bit of time to digest
49 the input that we've heard today.

50
51 I concur with Jim Montgomery that it's been a
52 polite discussion, and that's probably a good thing, but

1 I think it's also been a healthy discussion. We have on
2 our hands a difficult set of circumstances that, I think,
3 defy a simply solution.

4
5 Different approaches to resolution have been
6 discussed, with some believing it's a private sector
7 problem, some believing that the government needs to
8 offer, perhaps, an RTC bailout-type solution.

9
10 Obviously, I think the solution is going to be
11 a multi-pronged one, with a combination of things that
12 we've heard discussed today -- the effort currently led
13 by the Treasury Department to establish a consensus
14 approach to modifying loans, still a strong belief that
15 there's a role for the GSEs at some level in this
16 situation, a role for FHA is likely to be a significant
17 part of the solution, efforts by State and local
18 governments and non-profit organizations, a role for Wall
19 Street, and last but not least, a role for the 8,000
20 community banks across the country, who are beginning to
21 step up to the plate in this situation. They had -- not
22 a role, not a part of the problem, not a part of the
23 creation, but they can, indeed, be as part of the
24 solution.

25
26 Well, I want to give appropriate recognition to
27 the issues that were raised by our consumer panel and the
28 last panel, which discussed issues pertaining to legal
29 liability for mortgage originators, the need for
30 potential government bail-out, RTC-type solution, as John
31 Taylor suggested, the important roles for financial
32 education and counseling for would-be homeowners.

33
34 I will tell you that we at OTS will be
35 reviewing, discussing, analyzing the comments and views
36 and ideas that have been expressed today, and may --
37 underline may -- offer a synthesized summary and perhaps
38 our view of the world, with a set of recommendations.

39
40 In concluding, I want to thank our panel
41 moderators, Maria Bartiromo, Kathleen Hays, Barbara Rehm,
42 Ron Insana, for an outstanding job of moderating these
43 discussions. I also want to give thanks to two OTS
44 senior employees, Claude Rollin and Sharon Stark for
45 their jobs in planning, organizing, inviting both the
46 panels that have participated today, and you the audience
47 who have been here today, and for making the arrangements
48 --

49 (End of audio.)

50 (Off the record, 4:47 p.m.)

51

1